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1998-99 Government and Lottery Fund Estimates

Alberta



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1998-99 Government and Lottery Fund Estimates

Presented by the Hon. the Minister of Finance
to the Legislative Assembly of Alberta
February 12, 1998

Alberta





1998-99 Government and Lottery Fund Estimates

Presented by the Hon. Stockwell Day
Provincial Treasurer
in the Legislative Assembly of Alberta
February 12, 1998

Alberta



1998-99

Government and

Industry Fund

Estimates

These estimates are based on the
information available to the
Government and industry at the
time of preparation.

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PREFACE

The 1998-99 Government and Lottery Fund Estimates form a core component of Budget '98, the government's business and fiscal plan. The Legislative Assembly will be asked to appropriate money from the General Revenue Fund and the Lottery Fund based on these Estimates, pursuant to the Appropriation Act, 1998. Expenses of the Legislative Assembly are presented as separate Estimates.

The Estimates provide consolidated information on all government funds and agencies. Presentation changes in the Estimates from last year are detailed on the following page.

Voted Estimates are presented for each ministry by vote: operating expense, capital investment, voted non-budgetary disbursements and Lottery Fund payments. A typical department program structure is depicted as a chart on page 5 showing programs, sub-programs and elements which identify services, beneficiaries and cost centres.

Ministry business plans for each ministry include:

- the ministry business plan summary and key performance measures,
- the ministry consolidated income statement,
- the ministry change in capital assets,
- the department income statement,
- income statements of other entities within the ministry,
- the ministry consolidation schedule, and
- the ministry manpower authorization.

Amounts to be voted are summarized at the government level for:

- **operating expense**, which includes administration and program expenses (such as salaries, supplies, grants and amortization of capital assets);
- **capital investment**, which includes the cost of construction or purchase of provincially-owned land, buildings, equipment, highways, bridges, dams and other assets;
- **voted non-budgetary disbursements**, which include the exchange of cash for another form of asset, and
- **Lottery Fund payments**, which include financial assistance for initiatives related to agriculture, culture, recreation, education, community facilities, health and science.

Statutory non-budgetary disbursements consist of loans and advances as well as debt retirement.

The Schedule of Amounts to be Voted for the General Revenue Fund and Lottery Fund is provided at the back of the Estimates book. It shows each vote by ministry and is excerpted from the Appropriation Act, 1998.

Two lists of entities are provided: one shows government entities by name and the other lists government entities by type.

BUDGET POLICY CHANGES

COMPARABLE AMOUNTS

The 1998-99 Estimates embody changes in government organization and in accounting methodology, which are described below. Most of these changes have been implemented during 1997-98. Data for the 1997-98 Forecast, the 1997-98 Budget and the 1996-97 Actuals have been restated based on those changes. The Comparable 1997-98 Budget is based on the original budget tabled on April 21, 1997. Supplementary Estimates and authorized changes to dedicated revenue which were approved subsequently are excluded. This approach is consistent with previous years.

The following changes do not affect the government's financial position, except for reporting revenue on an accrual basis.

GOVERNMENT ORGANIZATION REVISIONS TO THE INCOME STATEMENTS

Revolving Funds Agriculture, Food and Rural Development, Economic Development, Environmental Protection, Transportation and Utilities, and Treasury will close their revolving funds effective March 31, 1998 and combine continuing operations with their departments. Discontinued functions of the Transportation Revolving Fund are reported separately.

Provincial Agency The Alberta Municipal Financing Corporation is now reported as a provincial agency on a line-by-line basis. Previously, it had been classified as a commercial enterprise using the net equity basis.

ACCOUNTING METHODOLOGY REVISIONS TO THE INCOME STATEMENTS

Revenue Classification Additional revenues have been reclassified as Internal Government Transfers, representing grant payments between government entities.

Revenue reported on Gross Basis Health Care Insurance Premiums are reported on a gross basis and the provision for uncollectible premium revenue is reported as an expense. Recoveries by the Alberta Social Housing Corporation from the Canada Mortgage and Housing Corporation and others are now reported as revenue; these had been reported previously as a reduction from debt servicing costs.

Revenue reported on an Accrual Basis The remaining revenues on a cash basis are now reported on an accrual basis (corporate income tax, vehicle and operator licences, energy rentals and fees, and freehold mineral rights taxes). The difference between the two bases of accounting is reconciled by a \$47 million increase in the net debt.

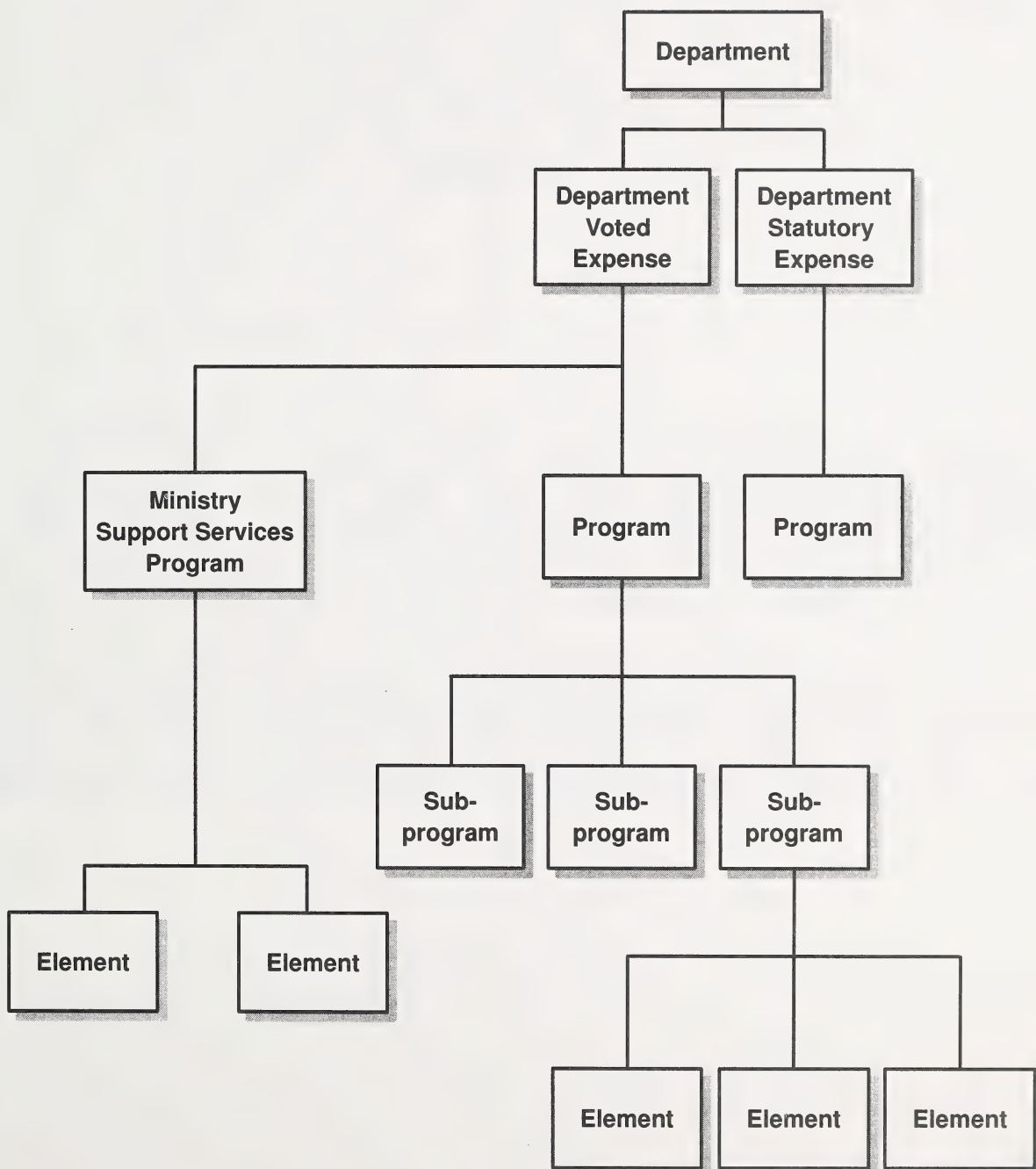
Expenses - Valuation Adjustments Those valuation adjustments, which were previously reported only in Treasury, have been reallocated to other departments with the associated assets or relevant program. They include vacation pay accruals, provisions for new guarantees and indemnities, doubtful accounts and loans, loans and advances from future appropriations, and deficits of provincial corporations.

Gains (Losses) and Write Downs These items are now excluded from ministry revenue and are included in the calculation of the net operating result. The items comprise: a Gain (Loss) on Inventory held for Resale, a Write Down on Inventory held for Resale and a Write Down of Capital Assets. Previously, only the Gain (Loss) on Disposal of a Capital Asset was disclosed in this manner.

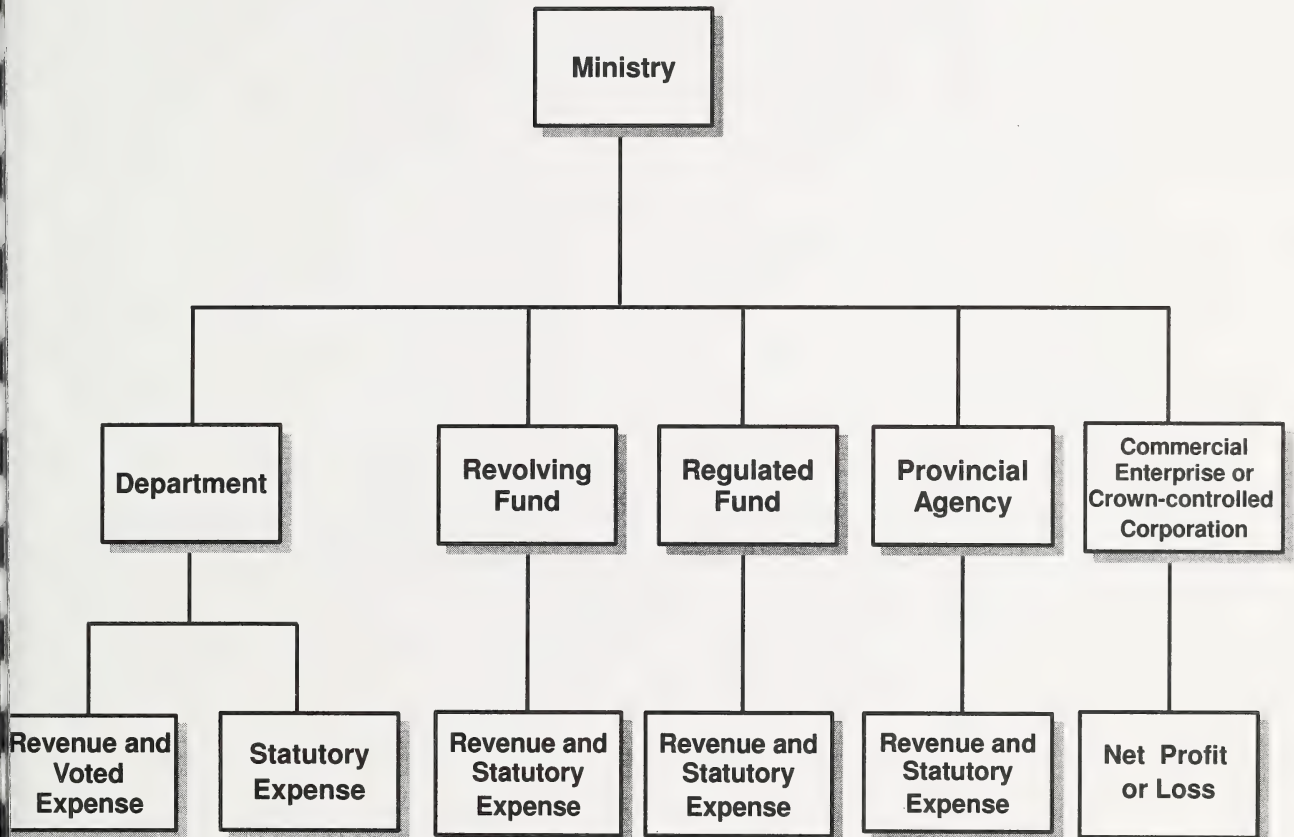
Net Operating Result, Net Contribution and Net Income For a department, the *net operating result* is defined as revenues less expenses, gains (losses) and write downs. The *net contribution from General Revenues* is the amount contributed from General Revenues to fund expenses which are not funded by other revenues of the department. Departments with more revenues than expenses report a *net contribution to General Revenues*. The *net income* of a department is nil for budget purposes, except for Treasury department where it represents the net income of all departments.

For a ministry, the *net operating result* is defined as revenues less expenses, gains (losses) and write downs of all its entities after adjustment for intra-ministry transactions. The ministry's *net contribution* consists of its department's net contribution from (to) General Revenues. Its *net income* is the net operating result from all entities less the net contribution from its department.

DEPARTMENT PROGRAM STRUCTURE



MINISTRY INCOME STATEMENT STRUCTURE



GOVERNMENT AND LOTTERY FUND ESTIMATES

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross Comparable 1997-98 Forecast	Gross Comparable 1997-98 Budget	Gross Comparable 1996-97 Actual
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates			
OPERATING EXPENSE	11,734,333	(819,674)	10,914,659	11,227,260	10,927,080	10,561,290
CAPITAL INVESTMENT	257,539	(3,975)	253,564	208,407	214,660	170,805
NON-BUDGETARY DISBURSEMENTS	198,307	-	198,307	366,438	191,416	176,652
LOTTERY FUND PAYMENTS	173,300	-	173,300	123,300	123,300	106,695

OPERATING EXPENSE TO BE VOTED - COMPARATIVE SUMMARY

(thousands of dollars)

MINISTRY	1998-99 Estimates			Gross	Gross	Gross
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
Advanced Education and Career Development	1,228,086	(119,448)	1,108,638	1,134,813	1,195,078	1,028,921
Agriculture, Food and Rural Development	329,464	(16,485)	312,979	309,065	310,834	345,114
Community Development	307,651	-	307,651	251,527	252,105	235,833
Economic Development	114,537	-	114,537	116,519	119,019	142,264
Education	1,913,237	(1,230)	1,912,007	1,754,929	1,635,637	1,547,120
Energy	71,902	-	71,902	70,003	71,021	71,035
Environmental Protection	265,646	(7,000)	258,646	278,571	275,500	281,664
Executive Council	12,107	(1,570)	10,537	12,814	13,014	13,577
Family and Social Services	1,373,085	-	1,373,085	1,356,168	1,356,793	1,339,255
Health	4,181,800	(661,226)	3,520,574	4,061,943	3,957,462	3,807,438
Intergovernmental and Aboriginal Affairs	24,350	-	24,350	37,140	27,140	16,545
Justice	349,801	-	349,801	336,767	337,402	332,603
Labour	28,300	-	28,300	27,667	31,167	28,492
Municipal Affairs	472,072	(4,319)	467,753	273,203	277,690	265,928
Public Works, Supply and Services	436,725	(3,000)	433,725	442,310	435,710	420,433
Science, Research and Information Technology	43,645	-	43,645	31,196	31,196	26,957
Transportation and Utilities	545,768	-	545,768	682,580	549,999	621,147
Treasury	36,157	(5,396)	30,761	50,045	50,313	36,964
Total Operating Expense to be Voted	11,734,333	(819,674)	10,914,659	11,227,260	10,927,080	10,561,290

CAPITAL INVESTMENT TO BE VOTED - COMPARATIVE SUMMARY

(thousands of dollars)

MINISTRY	1998-99 Estimates			Gross	Gross	Gross
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
Advanced Education and Career Development	3,045	(2,375)	670	1,225	1,525	1,145
Agriculture, Food and Rural Development	1,561	-	1,561	2,008	1,251	2,087
Community Development	110	-	110	665	110	423
Economic Development	415	-	415	115	115	151
Education	270	-	270	1,224	1,224	814
Energy	1,315	-	1,315	1,064	1,315	8,324
Environmental Protection	8,159	(1,600)	6,559	6,644	6,644	9,503
Executive Council	-	-	-	-	-	-
Family and Social Services	9,336	-	9,336	865	240	5,433
Health	1,150	-	1,150	1,450	5,138	523
Intergovernmental and Aboriginal Affairs	-	-	-	-	-	-
Justice	1,580	-	1,580	1,780	1,780	274
Labour	300	-	300	383	383	436
Municipal Affairs	2,542	-	2,542	4,646	5,097	2,844
Public Works, Supply and Services	50,310	-	50,310	47,635	51,935	22,835
Science, Research and Information Technology	-	-	-	-	-	-
Transportation and Utilities	174,050	-	174,050	137,550	136,550	114,318
Treasury	3,396	-	3,396	1,153	1,353	1,695
Total Capital Investment to be Voted	257,539	(3,975)	253,564	208,407	214,660	170,805

VOTED NON-BUDGETARY DISBURSEMENTS - COMPARATIVE SUMMARY

(thousands of dollars)

MINISTRY	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
Advanced Education and Career Development	64,800	61,216	61,216	58,354
Education	104,500	188,500	118,000	110,620
Municipal Affairs	22,900	14,400	12,200	7,678
Treasury	6,107	102,322	-	-
Total Non-Budgetary Disbursements to be Voted	198,307	366,438	191,416	176,652

LOTTERY FUND PAYMENTS TO BE VOTED - COMPARATIVE SUMMARY

(thousands of dollars)

MINISTRY	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
Economic Development	173,300	123,300	123,300	106,695
Total Lottery Fund payments to be Voted	173,300	123,300	123,300	106,695

STATUTORY NON-BUDGETARY DISBURSEMENTS - COMPARATIVE SUMMARY

(thousands of dollars)

Disbursements not voted by the Legislative Assembly pursuant to
section 29 of the Financial Administration Act

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
Loans and Advances				
Government Entities ^(a)	217,000	434,145	92,176	70,606
Other	100,603	101,953	98,476	96,369
Debt Retirement				
Redemption of Alberta Capital Bonds and Alberta Savings Certificates ^(b)	211,000	575,000	595,000	830,412
Redemption of Debentures and Notes	3,094,000	2,589,000	2,616,000	1,910,190
TOTAL STATUTORY NON-BUDGETARY DISBURSEMENTS	3,622,603	3,700,098	3,401,652	2,907,577

(a) Includes term debt funding of the Agriculture Financial Services Corporation, the Alberta Opportunity Company and the Alberta Social Housing Corporation from the General Revenue Fund, which were funded previously from the Alberta Heritage Fund.

(b) The Alberta Savings Certificate Program replaced the Alberta Capital Bond program in June, 1996.

**Details of
1998-99
Government and
Lottery Fund
Estimates**





ADVANCED EDUCATION AND
CAREER DEVELOPMENT

THE HONOURABLE CLINT DUNFORD

Minister

229 Legislature Building, 427-2291

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross	Gross	Gross
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
OPERATING EXPENSE	1,228,086	(119,448)	1,108,638	1,134,813	1,195,078	1,028,921
CAPITAL INVESTMENT	3,045	(2,375)	670	1,225	1,525	1,145
NON-BUDGETARY DISBURSEMENTS	64,800	-	64,800	61,216	61,216	58,354

ADVANCED EDUCATION AND CAREER DEVELOPMENT - *Continued*

DEPARTMENT SUMMARY

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross Comparable	Gross Comparable	Gross Comparable
	Gross Expense	Dedicated Revenue	Net Estimates	1997-98 Forecast	1997-98 Budget	1996-97 Actual
1 Ministry Support Services	12,141	-	12,141	13,763	11,338	11,810
2 Support for Adult Learning	922,896	(1,544)	921,352	924,237	903,555	847,704
3 Support for Adult Learners	285,996	(117,904)	168,092	165,496	272,768	162,538
Sub-total Department Voted	1,221,033	(119,448)	1,101,585	1,103,496	1,187,661	1,022,052
4 Personnel Administration Office	7,053	-	7,053	31,317	7,417	6,869
TOTAL VOTED	1,228,086	(119,448)	1,108,638	1,134,813	1,195,078	1,028,921
Provision for Student Loans Issued:						
- Provincial Loans	68,316	-	68,316	71,200	71,200	55,708
- Labour Market Development Agreement	1,970	-	1,970	-	-	-
Alberta Heritage Scholarships	13,000	-	13,000	12,712	12,712	12,081
Valuation Adjustments and Other Provisions	10	-	10	(3,899)	10	(1,238)
TOTAL VOTED AND STATUTORY	1,311,382	(119,448)	1,191,934	1,214,826	1,279,000	1,095,472

CAPITAL INVESTMENT

Program	1998-99 Estimates			Gross Comparable	Gross Comparable	Gross Comparable
	Gross Amount	Dedicated Revenue	Net Amount	1997-98 Forecast	1997-98 Budget	1996-97 Actual
1 Ministry Support Services	395	-	395	395	395	503
2 Support for Adult Learning	-	-	-	-	300	227
3 Support for Adult Learners	2,650	(2,375)	275	650	650	275
Sub-total Department Voted	3,045	(2,375)	670	1,045	1,345	1,005
4 Personnel Administration Office	-	-	-	180	180	140
TOTAL VOTED	3,045	(2,375)	670	1,225	1,525	1,145

NON-BUDGETARY DISBURSEMENTS

Program	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
3 Support for Adult Learners	64,800	61,216	61,216	58,354
TOTAL VOTED	64,800	61,216	61,216	58,354

PROGRAM 1 - MINISTRY SUPPORT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
1.0.1	Minister's Office	258	-	258	252	-	252	252
1.0.2	Minister's Committees	212	-	212	212	-	212	212
1.0.3	Deputy Minister's Office	247	-	247	240	-	240	236
1.0.4	Finance and Administrative Services	2,896	-	2,896	3,226	-	3,226	2,856
1.0.5	Communications	187	-	187	184	-	184	185
1.0.6	Human Resource Services	908	-	908	1,066	-	1,066	923
1.0.7	Information and Policy Services	3,316	-	3,316	3,698	-	3,698	3,654
1.0.8	Administrative Systems Support	3,253	-	3,253	3,934	-	3,934	2,087
1.0.9	Amortization of Capital Assets	864	-	864	951	-	951	933
TOTAL PROGRAM		12,141	-	12,141	13,763	-	13,763	11,338

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
1.0.8	Administrative Systems Support	395	395	395
TOTAL PROGRAM		395	395	395

ADVANCED EDUCATION AND CAREER DEVELOPMENT - *Continued*

PROGRAM 2 - SUPPORT FOR ADULT LEARNING

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
2.1	Program Support							
2.1.1	Program Delivery Support	2,447	-	2,447	2,352	-	2,352	2,452
2.1.2	Community Education	17,471	-	17,471	19,490	-	19,490	18,372
2.1.3	Learning Television	4,118	-	4,118	4,574	-	4,574	4,574
2.1.4	Inter-Jurisdiction Programs	3,644	-	3,644	3,871	-	3,871	3,844
2.1.5	Other Program Support	4,973	-	4,973	7,374	-	7,374	8,841
2.1.6	International Qualifications Assessment	250	-	250	250	-	250	250
	Total Sub-program	32,903	-	32,903	37,911	-	37,911	38,333
2.2	Vocational Colleges							
2.2.1	Alberta Vocational College - Support	-	-	-	6,999	-	6,999	1,614
2.2.2	Alberta Vocational College - Calgary	9,881	-	9,881	10,238	(1,606)	8,632	10,493
2.2.3	Alberta Vocational College - Edmonton	12,127	-	12,127	14,356	(2,966)	11,390	16,050
2.2.4	Alberta Vocational College - Lesser Slave Lake	13,908	-	13,908	13,250	(731)	12,519	13,339
2.2.5	Alberta Vocational College - Lac La Biche	9,552	-	9,552	8,929	(909)	8,020	8,229
2.2.6	Amortization of Capital Assets	-	-	-	55	-	55	-
	Total Sub-program	45,468	-	45,468	53,827	(6,212)	47,615	49,725
2.3	Private University Colleges							
2.3.1	Augustana University College	3,157	-	3,157	3,108	-	3,108	3,108
2.3.2	Canadian University College	912	-	912	903	-	903	903
2.3.3	Concordia University College of Alberta	3,969	-	3,969	3,866	-	3,866	3,866
2.3.4	The King's University College	1,101	-	1,101	1,090	-	1,090	1,090
	Total Sub-program	9,139	-	9,139	8,967	-	8,967	8,967
2.4	Technical Institutes							
2.4.1	Northern Alberta Institute of Technology	63,667	-	63,667	62,534	-	62,534	62,534
2.4.2	Southern Alberta Institute of Technology	55,778	-	55,778	54,732	-	54,732	54,732
	Total Sub-program	119,445	-	119,445	117,266	-	117,266	117,266
2.5	Public Colleges							
2.5.1	Alberta College of Art and Design	5,517	-	5,517	5,463	-	5,463	5,463
2.5.2	Fairview College	10,603	-	10,603	10,400	-	10,400	10,400
2.5.3	Grande Prairie Regional College	13,025	-	13,025	12,915	-	12,915	12,915
2.5.4	Grant MacEwan Community College	25,931	-	25,931	25,421	-	25,421	25,421
2.5.5	Keyano College	14,772	-	14,772	14,546	-	14,546	14,546
2.5.6	Lakeland College	16,078	-	16,078	15,456	-	15,456	15,456
2.5.7	Lethbridge Community College	15,089	-	15,089	14,908	-	14,908	14,908
2.5.8	Medicine Hat College	10,380	-	10,380	10,266	-	10,266	10,266
2.5.9	Mount Royal College	27,964	-	27,964	27,428	-	27,428	27,428
2.5.10	Olds College	11,088	-	11,088	10,857	-	10,857	10,857
2.5.11	Red Deer College	17,084	-	17,084	16,888	-	16,888	16,888
	Total Sub-program	167,531	-	167,531	164,548	-	164,548	164,548

PROGRAM 2 - SUPPORT FOR ADULT LEARNING

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
2.6	Universities							
2.6.1	Athabasca University	13,419	-	13,419	13,244	-	13,244	13,244
2.6.2	University of Alberta	222,848	-	222,848	220,917	-	220,917	220,917
2.6.3	University of Calgary	142,135	-	142,135	140,056	-	140,056	140,056
2.6.4	University of Lethbridge	29,759	-	29,759	29,286	-	29,286	29,286
	Total Sub-program	408,161	-	408,161	403,503	-	403,503	403,503
2.7	Banff Centre							
2.7.1	Banff Centre	8,981	-	8,981	8,871	-	8,871	8,871
	Total Sub-program	8,981	-	8,981	8,871	-	8,871	8,871
2.8	Funding Envelopes							
2.8.1	Access Fund	30,042	-	30,042	24,410	-	24,410	26,418
2.8.2	Learning Enhancement	10,000	-	10,000	10,531	-	10,531	10,000
2.8.3	Research Excellence	3,500	-	3,500	3,500	-	3,500	3,500
2.8.4	Intellectual Infrastructure Partnerships	22,800	-	22,800	7,200	-	7,200	15,000
2.8.5	Infrastructure Renewal	37,200	-	37,200	65,160	-	65,160	40,000
2.8.6	Performance	15,000	-	15,000	8,908	-	8,908	8,444
	Total Sub-program	118,542	-	118,542	119,709	-	119,709	103,362
2.9	Apprenticeship and Industry Training							
2.9.1	Program Delivery Support	11,182	-	11,182	8,556	-	8,556	7,653
2.9.2	Marketing Apprenticeship	1,544	(1,544)	-	1,079	(1,079)	-	1,327
	Total Sub-program	12,726	(1,544)	11,182	9,635	(1,079)	8,556	8,980
TOTAL PROGRAM		922,896	(1,544)	921,352	924,237	(7,291)	916,946	903,555

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
2.2.4	Alberta Vocational College - Lesser Slave Lake	-	-	300
TOTAL PROGRAM		-	-	300

PROGRAM 3 - SUPPORT FOR ADULT LEARNERS

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
3.1	Program Support							
3.1.1	Program Delivery Support	9,878	-	9,878	10,885	-	10,885	10,999
3.1.2	Canada Student Loans Administration	1,044	(1,044)	-	-	-	-	-
3.1.3	Amortization of Capital Assets	175	-	175	115	-	115	120
	Total Sub-program	11,097	(1,044)	10,053	11,000	-	11,000	11,119
3.2	Career Consulting and Information							
3.2.1	Career Consulting and Information	6,939	-	6,939	6,882	-	6,882	6,439
	Total Sub-program	6,939	-	6,939	6,882	-	6,882	6,439
3.3	Assistance for Learners							
3.3.1	Employment Preparation Programs	26,595	-	26,595	27,609	-	27,609	26,595
3.3.2	Maintenance Grants	11,600	-	11,600	10,600	-	10,600	14,800
3.3.3	Special Needs Bursaries	2,400	-	2,400	2,000	-	2,000	2,400
3.3.4	Skills Development Training Grants	93,005	-	93,005	86,400	-	86,400	98,200
3.3.5	Alberta Opportunities Bursary	15,000	-	15,000	-	-	-	-
3.3.8	Educational Opportunity Equalization Grants	-	-	-	3,800	-	3,800	3,900
	Total Sub-program	148,600	-	148,600	130,409	-	130,409	145,895
3.4	Learning Transitions for Youth							
3.4.1	Youth Connections	2,500	-	2,500	2,100	-	2,100	2,500
	Total Sub-program	2,500	-	2,500	2,100	-	2,100	2,500
3.5	Labour Market Development Agreement							
3.5.1	Program Support	11,854	(11,854)	-	5,030	(5,030)	-	9,673
3.5.2	Benefits and Measures	104,456	(104,456)	-	10,000	(10,000)	-	97,067
3.5.3	Amortization of Capital Assets	550	(550)	-	75	(75)	-	75
	Total Sub-program	116,860	(116,860)	-	15,105	(15,105)	-	106,815
TOTAL PROGRAM		285,996	(117,904)	168,092	165,496	(15,105)	150,391	272,768

PROGRAM 3 - SUPPORT FOR ADULT LEARNERS

(thousands of dollars)

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Amount	Dedicated Revenue	Net Amount	Gross Amount	Dedicated Revenue	Net Amount	
3.1.1	Program Delivery Support	275	-	275	275	-	275	275
3.5.2	Benefits and Measures	2,375	(2,375)	-	375	(375)	-	375
TOTAL PROGRAM		2,650	(2,375)	275	650	(375)	275	650

NON-BUDGETARY DISBURSEMENTS

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
3.3.6	Interest/Risk Premium and Guarantees	29,400	32,016	32,016
3.3.7	Remissions of Loans	35,400	29,200	29,200
TOTAL PROGRAM		64,800	61,216	61,216

ADVANCED EDUCATION AND CAREER DEVELOPMENT - *Continued*

PROGRAM 4 -PERSONNEL ADMINISTRATION OFFICE

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
4.1	Corporate Personnel Administration Services							
4.1.1	Public Service Commissioner's Office	397	-	397	393	-	393	368
4.1.2	Corporate Human Resource Services	4,588	-	4,588	3,913	-	3,913	4,221
4.1.3	Information Management Services	1,318	-	1,318	2,361	-	2,361	2,078
	Total Sub-program	6,303	-	6,303	6,667	-	6,667	6,667
4.2	Corporate Human Resource Research and Development							
4.2.1	Research and Development	750	-	750	750	-	750	750
	Total Sub-program	750	-	750	750	-	750	750
4.3	Achievement Bonus							
4.3.1	Achievement Bonus	-	-	-	23,900	-	23,900	-
	Total Sub-program	-	-	-	23,900	-	23,900	-
TOTAL PROGRAM		7,053	-	7,053	31,317	-	31,317	7,417

CAPITAL INVESTMENT

Program	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
4.1.3	Information Management Services	-	180	180
TOTAL PROGRAM		-	180	180

STATUTORY PROGRAMS

(thousands of dollars)

Appropriations not voted by the Legislative Assembly pursuant to
 section 8 of the Student Loan Act,
 section 6 of the Alberta Heritage Scholarship Act and
 section 29 (1) (b) of the Financial Administration Act

OPERATING EXPENSE

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
Provision for Student Loans Issued:			
- Provincial Loans	68,316	71,200	71,200
- Labour Market Development Agreement	1,970	-	-
Alberta Heritage Scholarships	13,000	12,712	12,712
Valuation Adjustments and Other Provisions	10	(3,899)	10
TOTAL STATUTORY PROGRAMS	83,296	80,013	83,922

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

MISSION

The Ministry will lead and work with other partners to set new directions and to provide quality adult learning and research excellence. We will be accountable for results.

GOALS

- ◆ *Accessibility* - the system will encourage and support more accessible lifelong learning.
- ◆ *Responsiveness* - the system will increase its responsiveness to the needs of the individual learner and to the social, economic and cultural needs of the province.
- ◆ *Affordability* - the system will provide quality learning opportunities to the greatest number of Albertans at a reasonable cost to learner and taxpayer.
- ◆ *Research Excellence* - the system, through its universities, will pursue research excellence to increase access to and development of new knowledge.
- ◆ *Effectiveness* - the department will improve its effectiveness.

MAJOR STRATEGIES

- ◆ Implement an Alberta Opportunities Bursary, jointly funded by post-secondary institutions, the private sector and government, for high-needs adult learners.
- ◆ Respond to short and long term enrollment pressures such as apprenticeship training and increases in the high school graduate population through the Access Fund.
- ◆ Continue to implement Youth Connections, as identified in People and Prosperity, to prepare disadvantaged young adults for a changing world of work with knowledge, workplace skills and attitudes, and provide information about careers that require skill development, though not necessarily degrees or diplomas.
- ◆ Continue the implementation of programming and delivery structures to ensure effective client service delivery under the Labour Market Development Agreement.
- ◆ Continue to press the federal government to match the province's initiative to control debt.
- ◆ Facilitate and support system-wide change that integrates technology and learning through the Learning Enhancement Envelope.
- ◆ Continue development of flexible mechanisms, such as individualized learning modules, mobile, distance and weekly training, to assist Albertans pursuing apprenticeship and industry training.
- ◆ Allocate funding to reward and encourage progress towards system-wide goals for universities, colleges, technical institutes, and government funded private colleges with accredited programs through the Performance Envelope. Review and make necessary changes to implement the Performance Envelope as a permanent feature of funding beginning in 1999-2000.
- ◆ Help public post-secondary institutions renew facilities including the development of knowledge networks and update equipment through the Infrastructure Renewal Envelope.
- ◆ Continue to support research excellence by modernizing research infrastructure and attracting quality researchers through the Research Excellence Envelope and the Intellectual Infrastructure Partnership Program.

HIGHLIGHTS FOR 1998-99

The total Ministry allocation is \$1,311 million in 1998-99. This increases to \$1,352 million in 1999-2000 and \$1,374 million in 2000-01.

The Ministry will allocate a total of \$919 million to support adult learning. Highlights include:

- ◆ The Ministry will target \$118 million to post-secondary institutions through funding envelopes.
- ◆ The *Access Fund* will allocate \$30 million to meet prior commitments and to expand and enhance apprenticeship. Business Plan '98 increases the allocation to \$53 million in 1999-2000 and \$63 million in 2000-01 to meet future enrollment pressures.
- ◆ The *Learning Enhancement Envelope* will allocate \$10 million to support system wide change that integrates technology and learning. Business Plan '98 allocates \$30 million to this envelope over the three years.
- ◆ The *Infrastructure Renewal Envelope* will allocate \$37 million to target major renovations including the development of knowledge networks and updating of facilities as well as equipment. In 1997-98 it is expected that \$65.2 million will be expended. Business Plan '98 allocates a total of \$117 million to this envelope over the three years.
- ◆ The *Performance Envelope* - \$15 million plus 0.5% of institutional operations grants has been allocated to reward and encourage excellence. From this, a total of \$7.5 million will be allocated into the institutions' base. The remaining \$7.5 million will be distributed based on institutional performance. Business Plan '98 allocates \$16 million to this envelope in 1999-2000 with a further \$8 million available in 2000-01.
- ◆ The *Intellectual Infrastructure Partnership Program* will allocate \$22.8 million to invest in modernizing research infrastructure in areas of institutional and provincial competitive priority. In 1997-98 it is expected that \$7.2 million will be expended. Business Plan '98 allocates a total of \$52.8 million to this envelope over the three years.
- ◆ The *Research Excellence Envelope* will allocate \$3.5 million to enable universities to attract talented researchers and graduate students in areas of identified strengths. Business Plan '98 allocates \$10.5 million to this envelope over the three years.
- ◆ The Ministry will allocate a further \$788 million to institutions including operations grants.
- ◆ The Ministry will allocate \$13 million to support apprenticeship infrastructure.

The Ministry will allocate a total of \$360 million to support adult learners. Highlights include:

- ◆ The Ministry will allocate \$179 million to *Finance Assistance to Learners*.
- ◆ The Ministry will allocate \$153 million to *Labour Market Assistance*.
- ◆ The Ministry will allocate \$15 million to the *Alberta Opportunities Bursary*. Business Plan '98 allocates \$45 million to this bursary over the three years.
- ◆ The Ministry will allocate \$13 million for *Alberta Heritage Scholarships*.

KEY PERFORMANCE MEASURES**Adult Participation Indicator**

This measure indicates the rate of adults age 17 and older who reported participating in programs and/or courses in Alberta. It covers all learning activities in Alberta, credit and non-credit, and gives the most global perspective on the degree to which Albertans take advantage of diverse learning opportunities. Comparing the provincial to the national average indicates Albertans have a high level of commitment to learning.

	1991	1993	Target
Alberta	38.6%	40.1%	Maintain ranking
Canada	32.6%	34.8%	
Alberta's Ranking	1 st	1 st	

Public Satisfaction Indicator

This measure reflects the percentage of all adult Albertans who indicated they were very or somewhat satisfied with the Alberta adult learning system. The survey question was: *How satisfied are you that adults taking education or training are getting an appropriate combination of skills and knowledge to prepare them for the workforce?* The results are from the 1995, 1996 and 1997 Government Omnibus surveys.

1994-95	1995-96	1996-97	Target
64%	73%	72%	Improve to over 80%

Learner Satisfaction Indicator

This measure represents the opinions of adults who had taken education or training in the last 12 months. The survey question was: *As an adult who has taken part in education or training in the past 12 months, how satisfied were you with it?* The results are from the 1995, 1996 and 1997 Government Omnibus surveys. The introduction of key performance indicators for post-secondary institutions will allow the ministry to measure learner satisfaction in more detail in the future.

1994-95	1995-96	1996-97	Target
94%	93%	93%	Maintain over 90%

Employability Indicator - Employment Rate of All Graduates

A primary goal for many adult learners is to obtain employment after completing a program. Therefore, if the adult learning system is responsive to learner needs, it will provide the range and type of programs that will lead to more graduates finding jobs in fields related to their training. This measure shows the percentage of all 1994-95 graduates from public post-secondary institutions who were employed at the time of the survey and the percentage of all graduates who indicated their employment was related to their program of study. Graduates from colleges, technical institutes and Alberta vocational colleges were followed-up within one year after graduation and survey data reflects employment in 1995. Graduates from universities were followed-up two years after graduation and the data reflects employment in 1996.

Sector	Percentage of 1994-95 Graduates Employed	Percentage in Job Related to Training	Target
Universities	85%	72%	Improve or maintain
Public Colleges	75%	59%	
Technical Institutes	73%	64%	
Alberta Vocational Colleges	72%	64%	

Tuition Fee Revenues as a Percentage of Net Operating Expenditures

This measure shows that tuition fee revenues as a percentage of net operating expenditures by sector have increased since 1994-95. Alberta's Tuition Fee Policy controls the pace of this change and provides an upper limit for learner's share of costs. Costs associated with non-credit programs, sponsored research, apprenticeship programs and ancillary services are not included in net operating expenditures.

Sector	1994-95	1995-96	Target
Universities	17.6%	20.1%	Not to exceed 30% before year 2000
Public Colleges	13.7%	16.3%	
Technical Institutes	14.8%	19.8%	

Research Excellence Indicator

This measure shows that research excellence can be demonstrated by comparing Alberta to the national average in terms of the level of sponsored research funding from the three federal research granting councils per full-time faculty member. Grants from the federal research granting councils are based on a rigorous peer review of the research record of the submitting faculty member(s), as well as the strength and quality of the proposal. In terms of granting council funding per faculty member, Alberta improved its ranking from third to second from 1993-94 to 1994-95 when compared to other Canadian universities.

	1992-93	1993-94	1994-95	Target
Alberta	\$19,650	\$19,500	\$22,350	Improve or maintain
Canada	\$17,460	\$18,180	\$19,070	
Alberta's Ranking	3 rd	3 rd	2 nd	

BUSINESS PLAN SUMMARY

VISION

As the Alberta government's central human resources arm, the vision of the Personnel Administration Office (PAO) is to be the model for corporate public service human resource practices in Canada.

MISSION

Our mission is to develop corporate human resource strategies and policy frameworks that enable departments to fulfil their business plans and achieve government's preferred future of the Alberta Public Service. Our mission supports all three of government's core businesses of people, prosperity and preservation.

CORE BUSINESSES

Our core businesses are to develop corporate human resource strategies and policy frameworks for benefits, classification and compensation; labour relations; occupational health and safety; workforce development and performance management; and staffing and workforce adjustment. And to provide: executive recruitment; collective bargaining; an employee assistance program; and leadership in human resource information management.

GOALS

- ◆ Develop corporate human resource strategies and policies that ensure the Alberta public service is a strong component of the Alberta Advantage.
- ◆ Support our clients in human resource management by providing expert consulting, selected direct services and by fostering effective working relationships.
- ◆ Facilitate effective human resource information management initiatives and practices.

HIGHLIGHTS FOR 1998-99

- ◆ Implement the Management Rewards Strategy once approved.
- ◆ Implement leadership development initiatives.
- ◆ Continue to develop a workforce renewal strategy addressing demographics, the entrance of new employees into the workplace and options for supporting a flexible and productive workforce.
- ◆ Review management and non-union benefits plans experience, and funding and implement negotiated changes to the bargaining unit benefits plans.
- ◆ Continue to implement strategies to support early return to work from disability leave.
- ◆ Continue implementation of the Partnerships in Safety program to support health and safety in the workplace.
- ◆ Provide direct services in collective bargaining; recruitment and selection of senior executives, an employee assistance program for Public Service Employees, and expert consulting to departments.
- ◆ Support the cross-government IMAGIS project.

ADVANCED EDUCATION AND CAREER DEVELOPMENT - *Continued*
PERSONNEL ADMINISTRATION OFFICE

KEY PERFORMANCE MEASURES

CLIENT SATISFACTION WITH HUMAN RESOURCE POLICY FRAMEWORKS

This measure reflects clients' satisfaction with the human resource policy frameworks.

	1993-94 Actual*	1996-97 Target	1996-97 Actual**	1998-99 Target
Percentage of Clients who are Very/Somewhat Satisfied	37%	50%	58%	75%
Percentage of Clients who are Neutral	37%	50%	20%	25%

* Percentage derived from responses to a group of questions.

** Percentages derived from a single question posed to a large survey population

CLIENT SATISFACTION WITH WORKING RELATIONSHIPS WITH PAO

This measure reflects clients' satisfaction with working relationships with the Personnel Administration Office.

	1993-94 Actual*	1996-97 Target	1996-97 Actual**	1998-99 Target
Percentage of Clients who are Very/Somewhat Satisfied	35%	50%	89%	95%
Percentage of Clients who are Neutral	37%	50%	5%	5%

* Percentage derived from responses to a group of questions.

** Percentages derived from a single question posed to a large survey population

CLIENT SATISFACTION WITH REGULATORY REFORM

This measure reflects the degree of clients' satisfaction that the human resources directives meet government's regulatory reform objectives listed below.

	Percentage of Clients who Somewhat Agree	Percentage of Clients who Strongly Agree
1996-97 Actual		
Plain Language	54%	5%
Positive and Permissive	51%	7%
Minimum Time for Administration	35%	4%
Simple Procedures and Requirements	37%	5%
Minimal Central Authority	56%	8%
Written for Objectives not Process	55%	16%
<i>Aggregate of all Criteria</i>	48%	8%
1998-99 Target		
<i>Aggregate of all Criteria</i>	50%	50%

ADVANCED EDUCATION AND CAREER DEVELOPMENT - *Continued*

**MINISTRY
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department	291,416	189,394	293,028	216,240
Personnel Administration Office	-	-	-	2
Personnel Administration Office Revolving Fund	-	-	-	133
Consolidated Revenue	291,416	189,394	293,028	216,375
EXPENSE				
Program				
<i>Voted</i>				
Department	1,221,033	1,103,496	1,187,661	1,022,052
Personnel Administration Office	7,053	31,317	7,417	6,869
<i>Statutory</i>				
Department	83,296	80,013	83,922	66,639
Personnel Administration Office	-	-	-	(88)
Personnel Administration Office Revolving Fund	-	-	-	140
Total Voted and Statutory Expense	1,311,382	1,214,826	1,279,000	1,095,612
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	(2,056)	(494)	(864)	(1)
NET OPERATING RESULT	(1,022,022)	(1,025,926)	(986,836)	(879,238)
Net Contribution from (to) General Revenues	1,022,022	1,025,927	986,836	879,231
NET INCOME	-	1	-	(7)

CHANGE IN CAPITAL ASSETS

New Capital Investment	3,045	1,225	1,525	1,145
Less: Disposal of Capital Assets	(2,056)	(495)	(864)	(1)
Less: Capital Amortization	(1,614)	(1,504)	(1,436)	(1,352)
Increase (Decrease) in Capital Assets	(625)	(774)	(775)	(208)

CAPITAL INVESTMENT

<i>Voted</i>				
Department	3,045	1,045	1,345	1,005
Personnel Administration Office	-	180	180	140
Total Capital Investment	3,045	1,225	1,525	1,145

**DEPARTMENT
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Alberta Heritage Scholarship Fund	13,000	12,712	12,712	12,081
Transfers from Government of Canada				
Canada Health and Social Transfer	150,261	147,707	157,038	188,614
Labour Market Development	121,205	15,480	107,190	-
Workforce Training	-	2,572	-	-
Other	2,844	1,184	1,800	2,230
Premiums, Fees and Licences				
Various	1,901	1,303	1,630	6,182
Other Revenue				
Alberta Vocational Centres' Cost Recovery	-	6,231	10,453	4,286
Other	2,205	2,205	2,205	2,847
Total Revenue	291,416	189,394	293,028	216,240
EXPENSE				
Program				
<i>Voted</i>				
Ministry Support Services	12,141	13,763	11,338	11,810
Support for Adult Learning	922,896	924,237	903,555	847,704
Support for Adult Learners	285,996	165,496	272,768	162,538
Total Voted Expense	1,221,033	1,103,496	1,187,661	1,022,052
<i>Statutory</i>				
Provision for Student Loans Issued				
- Provincial Loans	68,316	71,200	71,200	55,708
- Labour Market Development Agreement	1,970	-	-	-
Alberta Heritage Scholarships	13,000	12,712	12,712	12,081
Valuation Adjustments and Other Provisions	10	(3,899)	10	(1,150)
Total Voted and Statutory Expense	1,304,329	1,183,509	1,271,583	1,088,691
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	(495)	(864)	(1)
NET OPERATING RESULT	(1,012,913)	(994,610)	(979,419)	(872,452)
Net Contribution from (to) General Revenues	1,012,913	994,610	979,419	872,452
NET INCOME	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	3,045	1,045	1,345	1,005
Less: Disposal of Capital Assets	-	(495)	(864)	(1)
Less: Capital Amortization	(1,589)	(1,196)	(1,128)	(1,074)
Increase (Decrease) in Capital Assets	1,456	(646)	(647)	(70)

PERSONNEL ADMINISTRATION OFFICE
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Premiums, Fees and Licences				
Other Fees	-	-	-	2
Total Revenue	-	-	-	2
EXPENSE				
Program				
Voted				
Public Service Commissioner	397	368	368	266
Corporate Human Resources	4,588	4,221	4,221	4,017
Information Management	1,318	2,078	2,078	2,586
Research and Development	750	750	750	-
Achievement Bonus	-	23,900	-	-
Total Voted Expense	7,053	31,317	7,417	6,869
Statutory				
Valuation Adjustments and Other Provisions	-	-	-	(88)
Total Voted and Statutory Expense	7,053	31,317	7,417	6,781
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	(2,056)	-	-	-
NET OPERATING RESULT	(9,109)	(31,317)	(7,417)	(6,779)
Net Contribution from (to) General Revenues	9,109	31,317	7,417	6,779
NET INCOME	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	-	180	180	140
Less: Disposal of Capital Assets	(2,056)	-	-	-
Less: Capital Amortization	(25)	(308)	(308)	(278)
Increase (Decrease) in Capital Assets	(2,081)	(128)	(128)	(138)

**PERSONNEL ADMINISTRATION OFFICE REVOLVING FUND
INCOME STATEMENT**

(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Other Revenue				
Various	-	-	-	133
Total Revenue	-	-	-	133
EXPENSE				
Staff Development	-	-	-	140
Total Expense	-	-	-	140
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	1	-	-
NET REVENUE (EXPENSE)	-	1	-	(7)

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	43	-	50
Net Revenue (Expense) for the Year	-	1	-	(7)
Transfer to General Revenue Fund	-	(44)	-	-
Accumulated Net Revenue (Expense) at End of Year	-	-	-	43

CHANGE IN CAPITAL ASSETS

New Capital Investment	-	-	-	-
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	-	-	-	-
Increase (Decrease) in Capital Assets	-	-	-	-

MINISTRY/DEPARTMENT
MANPOWER AUTHORIZATION
 Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	819	1,323
Personnel Administration Office	92	95
Total Full-Time Equivalent Employment	911	1,418



AGRICULTURE, FOOD AND RURAL
DEVELOPMENT

THE HONOURABLE ED STELMACH

Minister
208 Legislature Building, 427-2137

BARRY MCFARLAND, M.L.A.

Chair
Alberta Agricultural Research Institute
513 Legislature Building, 427-0879

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross Comparable 1997-98 Forecast	Gross Comparable 1997-98 Budget	Gross Comparable 1996-97 Actual
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates			
OPERATING EXPENSE	329,464	(16,485)	312,979	309,065	310,834	345,114
CAPITAL INVESTMENT	1,561	-	1,561	2,008	1,251	2,087

AGRICULTURE, FOOD AND RURAL DEVELOPMENT - *Continued*

DEPARTMENT SUMMARY

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross	Gross	Gross
	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1 Departmental Support Services	19,538	(275)	19,263	16,581	16,057	15,229
2 Planning and Development	71,394	(50)	71,344	66,420	65,170	73,701
3 Support for Production, Processing and Marketing	35,576	(4,604)	30,972	36,473	34,581	69,617
4 Field Services	38,194	(11,556)	26,638	37,555	34,644	35,462
5 Agricultural Research Assistance	8,049	-	8,049	7,994	7,994	7,988
6 Agriculture Insurance and Lending Assistance	156,713	-	156,713	144,042	152,388	143,117
TOTAL VOTED	329,464	(16,485)	312,979	309,065	310,834	345,114
Valuation Adjustments and Other Provisions	(270)	-	(270)	307	307	(874)
TOTAL VOTED AND STATUTORY	329,194	(16,485)	312,709	309,372	311,141	344,240

CAPITAL INVESTMENT

Program	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1 Departmental Support Services	70	312	330	287
2 Planning and Development	200	-	-	46
3 Support for Production, Processing and Marketing	791	739	721	678
4 Field Services	500	957	200	1,076
TOTAL VOTED	1,561	2,008	1,251	2,087

PROGRAM 1 - DEPARTMENTAL SUPPORT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
1.0.1	Minister's Office	375	-	375	368	-	368	372
1.0.2	Standing Policy Committee on Agriculture and Rural Development	113	-	113	109	-	109	112
1.0.3	Deputy Minister's Office	214	-	214	210	-	210	191
1.0.4	Farmers' Advocate	399	-	399	393	-	393	393
1.0.5	Surface Rights and Land Compensation Boards	2,118	-	2,118	2,198	-	2,198	1,848
1.0.6	Finance	7,308	-	7,308	4,921	-	4,921	4,978
1.0.7	Internal Audit	153	-	153	147	-	147	147
1.0.8	Research Administration	514	-	514	529	-	529	529
1.0.9	Information Technology	2,331	-	2,331	2,218	-	2,218	2,087
1.0.10	Communications	2,778	(225)	2,553	2,786	(275)	2,511	2,741
1.0.11	Industry Information Network	1,251	-	1,251	950	-	950	950
1.0.12	Human Resources	1,428	-	1,428	1,452	-	1,452	1,412
1.0.13	Amortization of Capital Assets	556	-	556	300	-	300	297
1.0.14	Dedicated Revenue	-	(50)	(50)	-	-	-	-
TOTAL PROGRAM		19,538	(275)	19,263	16,581	(275)	16,306	16,057

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
1.0.9	Information Technology	70	262	280
1.0.11	Industry Information Network	-	50	50
TOTAL PROGRAM		70	312	330

PROGRAM 2 - PLANNING AND DEVELOPMENT

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
2.1	Program Support							
2.1.1	Assistant Deputy Minister	180	-	180	177	-	177	177
2.1.2	Policy Secretariat	2,219	-	2,219	2,005	-	2,005	2,186
2.1.3	Alberta Grain Commission	224	-	224	222	-	222	222
2.1.4	Amortization of Capital Assets	1,556	-	1,556	1,540	-	1,540	1,536
2.1.5	Dedicated Revenue	-	(50)	(50)	-	-	-	-
	Total Sub-program	4,179	(50)	4,129	3,944	-	3,944	4,121
2.2	Economic Services							
2.2.1	Administrative Support	210	-	210	214	-	214	258
2.2.2	Economic Research and Logistics	1,175	-	1,175	1,051	-	1,051	545
2.2.3	Statistics and Production Economics	934	-	934	991	-	991	1,480
2.2.4	Agricultural Business Management	911	-	911	930	-	930	895
2.2.5	Canada/Alberta Farm Business Management	226	-	226	201	-	201	223
	Total Sub-program	3,456	-	3,456	3,387	-	3,387	3,401
2.3	Irrigation and Resource Management							
2.3.1	Administrative Support	204	-	204	201	-	201	201
2.3.2	Irrigation	3,783	-	3,783	3,704	(2)	3,702	3,717
2.3.3	Conservation and Development	2,062	-	2,062	2,025	(5)	2,020	2,026
2.3.4	Environmentally Sustainable Agriculture	5,020	-	5,020	3,200	-	3,200	3,500
2.3.5	Irrigation Secretariat	245	-	245	242	-	242	242
2.3.6	Irrigation Rehabilitation and Expansion	17,200	-	17,200	14,702	-	14,702	14,700
	Total Sub-program	28,514	-	28,514	24,074	(7)	24,067	24,386
2.4	Farm Income Support							
2.4.1	Management and Operations	2,945	-	2,945	2,715	-	2,715	2,962
2.4.2	Farm Fuel Distribution Allowance	32,300	-	32,300	32,300	-	32,300	30,300
	Total Sub-program	35,245	-	35,245	35,015	-	35,015	33,262
TOTAL PROGRAM		71,394	(50)	71,344	66,420	(7)	66,413	65,170

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
2.3.2	Irrigation	200	-	-
TOTAL PROGRAM		200	-	-

PROGRAM 3 - SUPPORT FOR PRODUCTION, PROCESSING AND MARKETING

(thousands of dollars)

OPERATING EXPENSE

OPERATING EXPENSE								Gross
Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Comparable
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	1997-98 Budget
3.1	Program Support							
3.1.1	Assistant Deputy Minister	263	-	263	260	-	260	260
3.1.2	Marketing Council	513	-	513	509	-	509	509
3.1.3	Dairy Control Board	149	-	149	139	-	139	139
3.1.4	Amortization of Capital Assets	410	-	410	365	-	365	363
3.1.5	Dedicated Revenue	-	(50)	(50)	-	-	-	-
	Total Sub-program	1,335	(50)	1,285	1,273	-	1,273	1,271
3.2	Animal Industry							
3.2.1	Administrative Support	425	-	425	374	-	374	399
3.2.2	Beef and Dairy Cattle	1,024	(24)	1,000	998	(4)	994	1,014
3.2.3	Pork, Poultry and Horse	1,692	(24)	1,668	1,808	(10)	1,798	1,817
3.2.4	Animal Health Laboratories	3,393	(24)	3,369	3,368	(24)	3,344	3,334
3.2.5	Animal Welfare	997	(5)	992	605	(2)	603	534
3.2.6	Research Support	347	(3)	344	336	-	336	339
3.2.7	Sheep and Diversified Livestock	1,766	(263)	1,503	1,520	(14)	1,506	1,018
	Total Sub-program	9,644	(343)	9,301	9,009	(54)	8,955	8,455
3.3	Plant Industry							
3.3.1	Administrative Support	551	(30)	521	1,170	-	1,170	1,197
3.3.2	Agronomy	2,275	(170)	2,105	1,840	(191)	1,649	1,795
3.3.3	Cereals and Oilseeds	1,596	-	1,596	1,527	-	1,527	1,527
3.3.4	Laboratories and Diagnostics	632	-	632	620	-	620	621
3.3.5	Horticulture and Apiculture	2,581	-	2,581	2,577	-	2,577	2,547
3.3.6	Forages	859	-	859	835	-	835	849
3.3.7	New Crop Development	1,235	-	1,235	1,213	-	1,213	1,199
3.3.8	Pest Prevention	940	-	940	732	-	732	702
	Total Sub-program	10,669	(200)	10,469	10,514	(191)	10,323	10,437
3.4	Processing Industry							
3.4.1	Administrative Support	167	-	167	167	-	167	167
3.4.2	Industry Development	1,043	-	1,043	1,046	(3)	1,043	1,043
3.4.3	Food Processing Development Centre	1,367	(400)	967	1,311	(275)	1,036	1,311
3.4.4	Food Quality	1,601	(60)	1,541	1,893	(256)	1,637	1,475
3.4.5	Agri-Food Development	1,012	(5)	1,007	1,007	-	1,007	1,012
	Total Sub-program	5,190	(465)	4,725	5,424	(534)	4,890	5,008
3.5	Marketing Services							
3.5.1	Administrative Support	2,367	(70)	2,297	2,563	(50)	2,513	2,497
3.5.2	Strategic Market Information Team	530	-	530	472	-	472	527
3.5.3	Planning, Co-ordination and Communication	668	-	668	724	-	724	661
3.5.4	Livestock Marketing Services	5,173	(3,476)	1,697	6,494	(7,507)	(1,013)	5,725
	Total Sub-program	8,738	(3,546)	5,192	10,253	(7,557)	2,696	9,410
TOTAL PROGRAM		35,576	(4,604)	30,972	36,473	(8,336)	28,137	34,581

PROGRAM 3 - SUPPORT FOR PRODUCTION, PROCESSING AND MARKETING
(thousands of dollars)

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
3.2.1	Administrative Support	250	217	250
3.2.4	Animal Health Laboratories	63	63	63
3.3.1	Administrative Support	145	-	-
3.3.2	Agronomy	-	110	40
3.3.5	Horticulture and Apiculture	-	-	19
3.3.7	New Crop Development	-	16	16
3.4.3	Food Processing Development Centre	266	266	266
3.4.4	Food Quality	67	67	67
TOTAL PROGRAM		791	739	721

PROGRAM 4 - FIELD SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
4.1	Program Support							
4.1.1	Assistant Deputy Minister	171	-	171	168	-	168	168
4.1.2	Amortization of Capital Assets	1,979	-	1,979	2,602	-	2,602	1,530
4.1.3	Dedicated Revenue	-	(70)	(70)	-	(80)	(80)	-
	Total Sub-program	2,150	(70)	2,080	2,770	(80)	2,690	1,698
4.2	Regional Advisory Services							
4.2.1	Southern Region	3,287	-	3,287	3,128	-	3,128	3,009
4.2.2	Central Region	3,680	-	3,680	3,500	-	3,500	3,385
4.2.3	North East Region	3,060	-	3,060	2,945	-	2,945	2,873
4.2.4	North West Region	2,709	-	2,709	2,612	-	2,612	2,528
4.2.5	Peace Region	2,630	-	2,630	2,374	-	2,374	2,374
	Total Sub-program	15,366	-	15,366	14,559	-	14,559	14,169
4.3	Rural Development							
4.3.1	Administrative Support	233	-	233	229	-	229	229
4.3.2	4-H	701	-	701	690	-	690	690
4.3.3	Rural Initiatives	142	-	142	140	-	140	140
4.3.4	Agricultural Services Boards	4,467	-	4,467	4,465	-	4,465	4,465
4.3.5	Agricultural Societies and Development Committees	407	-	407	402	-	402	402
4.3.6	Engineering Services	2,498	(496)	2,002	2,447	(479)	1,968	2,158
4.3.7	Educational Services	1,841	(610)	1,231	1,567	(300)	1,267	1,317
	Total Sub-program	10,289	(1,106)	9,183	9,940	(779)	9,161	9,401
4.4	Public Lands							
4.4.1	Public Lands Management	7,359	(7,610)	(251)	6,640	(7,013)	(373)	6,800
4.4.2	Grazing Reserves	2,780	(2,770)	10	3,370	(3,618)	(248)	2,300
4.4.3	Public Lands Review	250	-	250	276	-	276	276
	Total Sub-program	10,389	(10,380)	9	10,286	(10,631)	(345)	9,376
TOTAL PROGRAM		38,194	(11,556)	26,638	37,555	(11,490)	26,065	34,644

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
4.4.1	Public Lands Management	500	957	200
TOTAL PROGRAM		500	957	200

AGRICULTURE, FOOD AND RURAL DEVELOPMENT - *Continued*

PROGRAM 5 - AGRICULTURAL RESEARCH ASSISTANCE

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
5.0.1	Alberta Agricultural Research Institute	8,049	-	8,049	7,994	-	7,994	7,994
TOTAL PROGRAM		8,049	-	8,049	7,994	-	7,994	7,994

PROGRAM 6 - AGRICULTURE INSURANCE AND LENDING ASSISTANCE
(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
6.0.1	Lending Assistance	27,349	-	27,349	17,812	-	17,812	17,745
6.0.2	Farm Income Disaster	67,329	-	67,329	54,577	-	54,577	66,061
6.0.3	Crop Insurance	59,157	-	59,157	70,556	-	70,556	67,157
6.0.4	Wildlife Damage	2,878	-	2,878	1,097	-	1,097	1,425
TOTAL PROGRAM		156,713	-	156,713	144,042	-	144,042	152,388

STATUTORY PROGRAM

(thousands of dollars)

Appropriation not voted by the Legislative Assembly pursuant to
section 29 (1) (b) of the Financial Administration Act

OPERATING EXPENSE

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
Valuation Adjustments and Other Provisions	(270)	307	307
TOTAL STATUTORY PROGRAM	(270)	307	307

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

MISSION

The Ministry will enable the growth of a globally competitive, sustainable agriculture and food industry through essential policy, legislation, information and services.

GOALS

- ◆ Improved access to domestic and world market opportunities.
- ◆ Improved competitiveness of industry commodities, products and services.
- ◆ Increased amount of value added to industry commodities, products and services.
- ◆ Increased diversity of industry commodities, products and services.
- ◆ Increased responsibility of industry to manage risk.
- ◆ Improved environmental stewardship.
- ◆ Improved management of the Ministry's resources.

MAJOR STRATEGIES

The Ministry remains committed to facilitating the growth and development of the agriculture and food industry while looking for new and innovative ways to improve its products and services, and control spending. The Ministry's major strategies are:

- ◆ Develop and administer essential policy and legislation.
- ◆ Develop new information and technology through research and development.
- ◆ Package and transfer information and technology.
- ◆ Provide opportunities for people in industry and the Ministry to increase essential knowledge, skills and abilities.
- ◆ Develop and implement opportunities for cost sharing, cost recovery and privatization.
- ◆ Provide essential financial support and offer unique financial services to help customers fulfil their business goals.
- ◆ Manage public lands for agricultural, industrial and public benefit.
- ◆ Facilitate regional development to maximize geographical comparative advantages.
- ◆ Encourage stronger strategic business alliances in the industry.
- ◆ Net expense reductions:
 - ◆ Net expense between 1992-93 and 1998-99 has decreased by \$240 million (46.5%), and
 - ◆ Ministry full-time equivalents have been reduced by 556 (from 2,389 in 1992-93 to 1,833 in 1998-99).

HIGHLIGHTS FOR 1998-99

- ◆ Increase marketing choices for Alberta's farmers for all commodities.
- ◆ Research crop insurance concepts and alternatives including private sector insurance.
- ◆ Strengthen supply chain development through initiatives such as the Pork Quality Assurance Program and the Pork Alta Fund.
- ◆ Continue to work with the management of AVAC Ltd. to encourage the long-term growth and development of the agri-food and fibre sector.

- ◆ Increase industry's ability to attract equity capital by promoting investment opportunities and identifying sources of capital in new markets.
- ◆ Continue to develop unique, specialized financial products and services for the commercialization of new value added businesses.
- ◆ Conduct an evaluation of the Farm Income Disaster Program pilot project.
- ◆ Use the Beginning Farmer Program to assist more new farmers to enter the industry, become viable and increase primary production in Alberta.
- ◆ Examine alternative means of delivering the Farm Fuel Distribution Allowance, including a review of potential misuse of the program.
- ◆ Work with the Alberta Environmentally Sustainable Agriculture (AESA) Council to promote improved stewardship in the industry.
- ◆ Participate in the implementation of government policy resulting from the Agricultural Lease Review Committee's recommendations.
- ◆ Develop and implement a Livestock Expansion and Development (LEAD) team to assist the livestock industry to expand in an environmentally responsible manner.
- ◆ Develop options, in consultation with stakeholders, for a new regulatory approach to intensive livestock operations.
- ◆ Review practices guiding intensive livestock operations.
- ◆ Continue to work with Patrons' Associations to convert all Provincial Grazing Reserves to grazing management agreements by December 31, 1998.
- ◆ Implement an integrated electronic information management system which increases the quality of public land use decision-making and improves client service.
- ◆ Implement new financial and human resource systems to improve management information systems.
- ◆ Pursue with industry, ways in which brand inspection can be delivered by the industry itself.

KEY PERFORMANCE MEASURES

Alberta Farm Cash Receipts

This measure provides information on the percentage of Canadian Farm Cash Receipts accounted for by Alberta farmers and ranchers.

	1989-93 Benchmark	1995 Actual	1996 Estimate	1997 Forecast	1998 Forecast	1999 Forecast	2001 Target
Total Receipts (\$ millions)	4,604	5,891	6,401	6,400	6,600	6,700	6,800
Alberta as a % of Canada	20.1	21.8	22.6	24.0	24.0	24.0	24.0

Direct Program Payments

This measure provides information on government program payments as a percentage of farm cash receipts.

	1989-93 Benchmark	1995 Actual	1996 Estimate	1997 Forecast	1998 Forecast	1999 Forecast	2001 Target
Total Payments (\$ millions)	557	177	150	240	240	240	240
Payments as a % of Farm Cash Receipts	12.1	3.0	2.3	3.8	3.6	3.6	3.5

Alberta Food and Beverage Industries' Value of Shipments

This measure provides information on the percentage contributed by Alberta's food and beverage industry to Canada's total value of shipments.

	1989-93 Benchmark	1995 Actual	1996 Estimate	1997 Forecast	1998 Forecast	1999 Forecast	2001 Target
Total Value of Shipments (\$ millions)	4,867	6,335	6,605	7,200	7,760	8,300	11,000
Alberta as a % of Canada	10.9	11.6	12.1	12.9	13.3	14.1	15.5

Value of Out-of-Province Shipments of Agriculture and Food Products

This measure provides information on the value of shipments of agriculture and food products from Alberta to other provinces and countries.

	1989-93 Benchmark	1995 Actual	1996 Estimate	1997 Forecast	1998 Forecast	1999 Forecast	2001 Target
Total Value (\$ millions)	4,141	6,480	6,700	6,700	7,000	7,400	8,500

Contribution to Provincial Gross Domestic Product

This measure provides information on the importance of Alberta's agriculture, food and beverage industries relative to Alberta's gross domestic product.

	1989-93 Benchmark	1995 Actual	1996 Estimate	1997 Forecast	1998 Forecast	1999 Forecast	2001 Target
% of Total GDP	4.8	5.0	5.2	5.1	5.2	5.2	5.4

Employment (thousands of people)

This measure provides information on the employment in agriculture and food industries.

	1989-93 Benchmark	1995 Actual	1996 Estimate	1997 Forecast	1998 Forecast	1999 Forecast	2001 Target
Primary Agriculture	88.0	96.0	96.0	97.0	100.0	105.0	120.0
Food & Beverage	17.3	17.4	20.2	21.5	23.0	25.0	30.0
Total	105.3	113.4	116.2	118.5	123.0	130.0	150.0

Land Productivity Indicator

This measure is a proxy for long term land productivity. Crop production per acre for the various crops grown in Alberta has been converted to a standard base - "tonnes per acre of wheat".

	1971-80 Benchmark	1995 Actual	1996 Estimate	1997 Forecast	1998 Forecast	1999 Forecast	2001 Target
Indicator (output in tonnes/acre)	0.783	0.962	0.952	0.962	0.969	0.970	0.973

MINISTRY
CONSOLIDATED INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department	40,060	63,933	71,453	41,165
Crop Reinsurance Fund of Alberta	11,671	10,711	12,180	16,245
Irrigation District Rehabilitation Fund	-	-	-	61
Livestock Patrons' Assurance Fund	-	595	660	553
Agriculture Financial Services Corporation	359,098	359,634	388,049	381,525
Alberta Agricultural Research Institute	11,991	10,853	10,382	10,890
Alberta Dairy Control Board	800	1,219	766	1,051
<i>Consolidation Adjustments</i>	(177,342)	(163,111)	(172,851)	(180,599)
Consolidated Revenue	246,278	283,834	310,639	270,891
EXPENSE				
Program				
<i>Voted</i>				
Department	329,464	309,065	310,834	345,114
<i>Statutory</i>				
Department	(270)	307	307	(874)
Crop Reinsurance Fund of Alberta	-	-	-	-
Irrigation District Rehabilitation Fund	-	-	-	1,694
Livestock Patrons' Assurance Fund	-	2,396	90	31
Agriculture Financial Services Corporation	300,161	212,445	312,224	240,520
Alberta Agricultural Research Institute	12,254	11,202	10,659	10,403
Alberta Dairy Control Board	800	1,289	750	1,122
<i>Consolidation Adjustments</i>	(177,342)	(163,111)	(172,851)	(167,778)
Consolidated Program Expense	465,067	373,593	462,013	430,232
Debt Servicing Costs				
Agriculture Financial Services Corporation	60,075	60,211	67,997	73,662
Consolidated Expense	525,142	433,804	530,010	503,894
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	(3)
NET OPERATING RESULT	(278,864)	(149,970)	(219,371)	(233,006)
Net Contribution from (to) General Revenues	289,134	245,439	239,688	303,078
NET INCOME	10,270	95,469	20,317	70,072

MINISTRY
CHANGE IN CAPITAL ASSETS
(thousands of dollars)

	1998-99	Comparable	Comparable	Comparable
	Estimates	1997-98 Forecast	1997-98 Budget	1996-97 Actual
New Capital Investment	2,661	3,738	2,251	3,017
Less: Disposal of Capital Assets	-	-	-	(124)
Less: Capital Amortization	(5,356)	(5,860)	(4,969)	(5,475)
Increase (Decrease) in Capital Assets	(2,695)	(2,122)	(2,718)	(2,582)

CAPITAL INVESTMENT

<i>Voted</i>				
Department	1,561	2,008	1,251	2,087
<i>Statutory</i>				
Agriculture Financial Services Corporation	1,000	1,730	1,000	875
Alberta Agricultural Research Institute	100	-	-	-
Alberta Dairy Control Board	-	-	-	55
Total Capital Investment	2,661	3,738	2,251	3,017

AGRICULTURE, FOOD AND RURAL DEVELOPMENT - *Continued*

**DEPARTMENT
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Transfer from Government of Canada				
Agriculture Support Programs	23,000	37,837	53,655	-
Other	306	289	-	-
Premiums, Fees and Licences				
Lands and Grazing	10,380	10,631	8,850	9,896
Other	5,799	9,476	8,948	8,747
Other Revenue				
Refunds of Expense	-	4,300	-	6,480
Miscellaneous	575	1,400	-	1,694
Other	-	-	-	14,348
Total Revenue	40,060	63,933	71,453	41,165
EXPENSE				
Program				
<i>Voted</i>				
Departmental Support Services	19,538	16,581	16,057	15,229
Planning and Development	71,394	66,420	65,170	73,701
Support for Production, Processing and Marketing	35,576	36,473	34,581	69,617
Field Services	38,194	37,555	34,644	35,462
Agricultural Research Assistance	8,049	7,994	7,994	7,988
Agriculture Insurance and Lending Assistance	156,713	144,042	152,388	143,117
Total Voted Expense	329,464	309,065	310,834	345,114
<i>Statutory</i>				
Valuation Adjustments and Other Provisions	(270)	307	307	(874)
Total Voted and Statutory Expense	329,194	309,372	311,141	344,240
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	(3)
NET OPERATING RESULT	(289,134)	(245,439)	(239,688)	(303,078)
Net Contribution from (to) General Revenues	289,134	245,439	239,688	303,078
NET INCOME	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	1,561	2,008	1,251	2,087
Less: Disposal of Capital Assets	-	-	-	(95)
Less: Capital Amortization	(4,501)	(4,807)	(4,127)	(4,484)
Increase (Decrease) in Capital Assets	(2,940)	(2,799)	(2,876)	(2,492)

CROP REINSURANCE FUND OF ALBERTA
INCOME STATEMENT
(thousands of dollars)

	1998-99	Comparable	Comparable	Comparable
	Estimates	1997-98	1997-98	1996-97
		Forecast	Budget	Actual
REVENUE				
Internal Government Transfers				
Transfer from Agriculture Financial Services Corporation	11,671	10,711	12,180	16,245
Total Revenue	11,671	10,711	12,180	16,245
EXPENSE				
Program				
Recoveries by Agriculture Financial Services Corporation	-	-	-	-
Total Expense	-	-	-	-
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	11,671	10,711	12,180	16,245

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	55,883	45,172	47,287	28,927
Net Revenue (Expense) for the Year	11,671	10,711	12,180	16,245
	67,554	55,883	59,467	45,172

IRRIGATION DISTRICT REHABILITATION FUND
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Various	-	-	-	61
Total Revenue	-	-	-	61
EXPENSE				
Program				
Grants to Irrigation Districts	-	-	-	1,694
Total Expense	-	-	-	1,694
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	(1,633)

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	-	1,633
Net Revenue (Expense) for the Year	-	-	-	(1,633)
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

LIVESTOCK PATRONS' ASSURANCE FUND
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Various	-	75	180	52
Other Revenue				
Sales and Services	-	520	480	501
Total Revenue	-	595	660	553
EXPENSE				
Program				
Benefit Payments and Refunds	-	2,396	90	31
Total Expense	-	2,396	90	31
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	(1,801)	570	522

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	1,801	1,724	1,279
Net Revenue (Expense) for the Year	-	(1,801)	570	522
Accumulated Net Revenue (Expense) at End of Year	-	-	2,294	1,801

AGRICULTURE FINANCIAL SERVICES CORPORATION
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	156,713	144,042	152,388	141,590
Transfers from Government of Canada				
Agriculture Support Programs	53,697	58,860	64,555	45,021
Premiums, Fees and Licences				
Crop and Hail Insurance Premiums	82,835	73,711	86,000	86,476
Other	2,803	2,311	2,944	3,138
Investment Income				
Interest	48,465	61,327	71,537	72,921
Amortization of Loan Discounts	2,655	4,523	4,625	12,517
Other	11,930	14,860	6,000	19,862
Total Revenue	359,098	359,634	388,049	381,525
EXPENSE				
Program				
Indemnities	222,637	134,160	233,269	163,000
Reinsurance	35,513	32,757	37,040	33,087
Farm Loan Incentives	4,101	8,067	8,738	7,914
Administration Expenses	35,790	35,341	31,177	32,778
Provision for Losses on Loans and Guarantees	2,120	2,120	2,000	3,741
Total Program Expense	300,161	212,445	312,224	240,520
Debt Servicing Costs				
Gross Debt Servicing Costs	60,075	60,211	67,997	73,662
Total Expense	360,236	272,656	380,221	314,182
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	(1,138)	86,978	7,828	67,343

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	241,212	154,234	123,346	86,891
Net Revenue (Expense) for the Year	(1,138)	86,978	7,828	67,343
Accumulated Net Revenue (Expense) at End of Year	240,074	241,212	131,174	154,234

CHANGE IN CAPITAL ASSETS

New Capital Investment	1,000	1,730	1,000	875
Less: Disposal of Capital Assets	-	-	-	(29)
Less: Capital Amortization	(855)	(1,030)	(827)	(962)
Increase (Decrease) in Capital Assets	145	700	173	(116)

**ALBERTA AGRICULTURAL RESEARCH INSTITUTE
INCOME STATEMENT**

(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	8,809	8,219	8,144	8,277
Transfers from Government of Canada				
Beef Industry Development Fund	1,893	1,564	1,708	1,094
Other	50	75	50	364
Investment Income				
Various	289	263	248	204
Other Revenue				
Various	950	732	232	951
Total Revenue	11,991	10,853	10,382	10,890
EXPENSE				
Program				
Matching Grants Program	3,440	2,400	3,424	2,692
Alberta Research Council	2,311	2,310	2,300	2,300
Beef Industry Development Fund	2,793	1,564	1,990	2,348
Direct Funding Program	1,750	2,711	1,500	1,660
On Farm Demonstration	700	700	700	546
Administration	410	400	400	342
Research Grants and Administered Awards	760	225	150	289
Research Information	40	40	60	37
Other Programs	50	852	135	189
Total Expense	12,254	11,202	10,659	10,403
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	(263)	(349)	(277)	487

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense)				
Beginning of Year	1,350	1,699	1,176	1,212
Net Revenue (Expense) for the Year	(263)	(349)	(277)	487
Accumulated Net Revenue (Expense) at End of Year	1,087	1,350	899	1,699

CHANGE IN CAPITAL ASSETS

New Capital Investment	100	-	-	-
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	-	-	-	-
Increase (Decrease) in Capital Assets	100	-	-	-

ALBERTA DAIRY CONTROL BOARD
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	149	139	139	139
Other Revenue				
Various	651	1,080	627	912
Total Revenue	800	1,219	766	1,051
EXPENSE				
Program				
Operations	800	1,289	750	1,122
Total Expense	800	1,289	750	1,122
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	(70)	16	(71)

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	984	1,054	953	1,125
Net Revenue (Expense) for the Year	-	(70)	16	(71)
Accumulated Net Revenue (Expense) at End of Year	984	984	969	1,054

CHANGE IN CAPITAL ASSETS

New Capital Investment	-	-	-	55
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	-	(23)	(15)	(29)
Increase (Decrease) in Capital Assets	-	(23)	(15)	26

MINISTRY
CONSOLIDATION SCHEDULE
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Received by Department:				
Transfer from Agriculture Financial Services Corporation	-	-	-	(14,348)
Received by Agriculture Financial Services Corporation:				
Transfer from Department	(156,713)	(144,042)	(152,388)	(143,117)
Received by Alberta Agricultural Research Institute:				
Transfer from Department	(8,809)	(8,219)	(8,144)	(8,277)
Received by Alberta Dairy Control Board:				
Transfer from Department	(149)	(139)	(139)	(139)
Received by Crop Reinsurance Fund of Alberta:				
Transfer from Agriculture Financial Services Corporation	(11,671)	(10,711)	(12,180)	(16,245)
Other	-	-	-	1,527
Total Revenue Consolidation Adjustments	(177,342)	(163,111)	(172,851)	(180,599)
EXPENSE				
Transfers by Department to:				
Agriculture Financial Services Corporation	(156,713)	(144,042)	(152,388)	(143,117)
Alberta Agricultural Research Institute	(8,809)	(8,219)	(8,144)	(8,277)
Alberta Dairy Control Board	(149)	(139)	(139)	(139)
Payment by Agriculture Financial Services Corporation to:				
Crop Reinsurance Fund of Alberta	(11,671)	(10,711)	(12,180)	(16,245)
Total Expense Consolidation Adjustments	(177,342)	(163,111)	(172,851)	(167,778)

MINISTRY
MANPOWER AUTHORIZATION
 Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	1,394	1,428
Agriculture Financial Services Corporation	385	423
Alberta Agricultural Research Institute	42	41
Alberta Dairy Control Board	12	11
Total Full-Time Equivalent Employment	1,833	1,903



COMMUNITY DEVELOPMENT

THE HONOURABLE SHIRLEY McCLELLAN

Minister

204 Legislature Building, 427-4928

JOCELYN BURGNER, M.L.A.

Chair

Alberta Alcohol and Drug Abuse Commission

202 Legislature Building, 427-1837

YVONNE FRITZ, M.L.A.

Chair

Human Rights, Citizenship and

Multiculturalism Education Fund

Advisory Committee

202 Legislature Building, 422-5375

JUDY GORDON, M.L.A.

Chair

Community Lottery Program Secretariat

203 Legislature Building, 427-1807

KAREN KRYCZKA, M.L.A.

Chair

Seniors Advisory Council for Alberta

622 Legislature Annex, 415-0983

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross	Gross	Gross
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
OPERATING EXPENSE	307,651	-	307,651	251,527	252,105	235,833
CAPITAL INVESTMENT	110	-	110	665	110	423

COMMUNITY DEVELOPMENT - *Continued*

DEPARTMENT SUMMARY

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross Comparable 1997-98 Forecast	Gross Comparable 1997-98 Budget	Gross Comparable 1996-97 Actual
	Gross Expense	Dedicated Revenue	Net Expense			
1 Ministry Support Services	5,448	-	5,448	4,559	4,382	4,137
2 Community and Citizenship Services	74,608	-	74,608	23,287	23,187	26,546
3 Cultural Facilities and Historical Resources	14,389	-	14,389	14,085	13,985	15,051
4 Services to Seniors	186,073	-	186,073	183,143	184,098	164,179
5 Assistance to the Alberta Alcohol and Drug Abuse Commission	27,133	-	27,133	26,453	26,453	25,920
TOTAL VOTED	307,651	-	307,651	251,527	252,105	235,833
Valuation Adjustments and Other Provisions	346	-	346	346	346	(51)
TOTAL VOTED AND STATUTORY	307,997	-	307,997	251,873	252,451	235,782

CAPITAL INVESTMENT

Program	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1 Ministry Support Services	50	50	50	375
4 Services to Seniors	60	615	60	48
TOTAL VOTED	110	665	110	423

COMMUNITY DEVELOPMENT - *Continued*

PROGRAM 1 - MINISTRY SUPPORT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
1.0.1	Minister's Office	282	-	282	282	-	282	282
1.0.2	Deputy Minister's Office	227	-	227	215	-	215	215
1.0.3	Finance and Administration	3,131	-	3,131	2,435	-	2,435	2,258
1.0.4	Communications	360	-	360	280	-	280	280
1.0.5	Information Technology	1,448	-	1,448	1,347	-	1,347	1,347
TOTAL PROGRAM		5,448	-	5,448	4,559	-	4,559	4,382

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
1.0.5	Information Technology	50	50	50
TOTAL PROGRAM		50	50	50

COMMUNITY DEVELOPMENT - *Continued*

PROGRAM 2 - COMMUNITY AND CITIZENSHIP SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
2.1	Management and Operations							
2.1.1	Program Support	332	-	332	475	-	475	465
2.1.2	Arts and Libraries	1,891	-	1,891	2,307	-	2,307	2,286
2.1.3	Community Services Field Offices	3,646	-	3,646	3,227	-	3,227	3,059
2.1.4	Human Rights and Citizenship	2,180	-	2,180	2,691	-	2,691	2,691
2.1.5	Sport and Recreation	1,705	-	1,705	1,058	-	1,058	1,074
2.1.6	Volunteer Services	652	-	652	219	-	219	219
	Total Sub-program	10,406	-	10,406	9,977	-	9,977	9,794
2.2	Financial Assistance							
2.2.1	Provincial Recreation/Sport Grants	-	-	-	106	-	106	106
2.2.2	Municipal Recreation/Tourism Areas							
	Operating Grants	-	-	-	905	-	905	965
2.2.3	Community Services Grants	-	-	-	-	-	-	23
2.2.4	Library Operating Grants	14,202	-	14,202	12,299	-	12,299	12,299
2.2.5	Urban Park Development Grants	-	-	-	-	-	-	-
2.2.6	Community Lottery Program Grants	50,000	-	50,000	-	-	-	-
	Total Sub-program	64,202	-	64,202	13,310	-	13,310	13,393
TOTAL PROGRAM		74,608	-	74,608	23,287	-	23,287	23,187

PROGRAM 3 - CULTURAL FACILITIES AND HISTORICAL RESOURCES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
3.0.1	Program Support	318	-	318	286	-	286	309
3.0.2	Provincial Museum	3,533	-	3,533	3,503	-	3,503	3,453
3.0.3	Royal Tyrrell Museum of Palaeontology	1,568	-	1,568	1,582	-	1,582	1,522
3.0.4	Historic Sites Services	7,134	-	7,134	6,951	-	6,951	6,984
3.0.5	Provincial Archives of Alberta	986	-	986	948	-	948	930
3.0.6	Cultural Facilities, Planning and Foundation Services	850	-	850	815	-	815	787
TOTAL PROGRAM		14,389	-	14,389	14,085	-	14,085	13,985

PROGRAM 4 - SERVICES TO SENIORS

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
4.1	Management and Operations							
4.1.1	Program Support	600	-	600	586	-	586	567
4.1.2	Seniors Policy and Programs	555	-	555	445	-	445	426
4.1.3	Alberta Seniors Benefit Operations	3,593	-	3,593	3,232	-	3,232	2,713
4.1.4	Special Needs Assistance Operations	325	-	325	301	-	301	271
4.1.5	Seniors Advisory Council	198	-	198	111	-	111	190
4.1.6	Customer Services	626	-	626	607	-	607	388
	Total Sub-program	5,897	-	5,897	5,282	-	5,282	4,555
4.2	Financial Assistance							
4.2.1	Alberta Seniors Benefit	133,030	-	133,030	128,818	-	128,818	135,500
4.2.2	Seniors Advisory Council Grants	30	-	30	30	-	30	30
4.2.3	Special Needs Assistance Grants	7,000	-	7,000	10,000	-	10,000	5,000
4.2.4	Alberta Health Care Insurance Premium Subsidy	40,116	-	40,116	39,013	-	39,013	39,013
	Total Sub-program	180,176	-	180,176	177,861	-	177,861	179,543
TOTAL PROGRAM		186,073	-	186,073	183,143	-	183,143	184,098

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
4.1.3	Alberta Seniors Benefit Operations	60	615	60
TOTAL PROGRAM		60	615	60

COMMUNITY DEVELOPMENT - *Continued*

PROGRAM 5 - ASSISTANCE TO THE ALBERTA ALCOHOL AND DRUG ABUSE COMMISSION
(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
5.0.1	Assistance to the Alberta Alcohol and Drug Abuse Commission	27,133	-	27,133	26,453	-	26,453	26,453
TOTAL PROGRAM		27,133	-	27,133	26,453	-	26,453	26,453

COMMUNITY DEVELOPMENT - *Continued*

STATUTORY PROGRAM

(thousands of dollars)

Appropriation not voted by the Legislative Assembly pursuant to
section 29 (1) (b) of the Financial Administration Act

OPERATING EXPENSE

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
Valuation Adjustments and Other Provisions	346	346	346
TOTAL STATUTORY PROGRAM	346	346	346

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

MISSION

To support community development, and through leadership, protection and partnership, help all Albertans participate fully in the social, cultural and economic life of the province.

GOALS

- ◆ Work in partnership with geographic communities and communities of interest to build and maintain a high quality of life in Alberta.
- ◆ Ensure seniors have access to the supports they need to live in a secure and dignified way as independent and contributing members of society.
- ◆ Reduce discrimination and foster equality so all Albertans can have the opportunity to participate fully in the social, economic and cultural life of the province.
- ◆ Improve the quality of life for Albertans through the preservation and promotion of appreciation for Alberta's diverse natural, historical and cultural resources.
- ◆ Assist Albertans in achieving freedom from the abuse of alcohol, other drugs and gambling.

MAJOR STRATEGIES

- ◆ Renew legislation governing agencies, boards and commissions for the next five years.
- ◆ Improve delivery of information, benefits and protection to seniors in a multi-stakeholder environment.
- ◆ Benchmark performance where appropriate.
- ◆ Develop long-term maintenance and replacement plans for capital assets.
- ◆ Partner with community-based organizations to strengthen all service networks.

HIGHLIGHTS FOR 1998-99

- ◆ Implement the new Community Lottery Board Grant Program utilizing video lottery revenue.
- ◆ Implement new initiatives to complete the regional library system.
- ◆ Host the International Association of Volunteer Efforts 1998 Conference in Edmonton.
- ◆ Undertake new initiatives in support of youth-at-risk programs in concert with Alberta Justice, Children's Services and Alberta Alcohol and Drug Abuse Commission's delivery of an International Youth Conference funded by the United Nations Drug Control Program.
- ◆ Develop a government-wide response to deal with the effects of an aging population on provincial programs and services.
- ◆ Work with other provincial government departments to implement legislation that impacts seniors, including taking a lead role in the *Protection for Persons in Care Act* and assisting with the *Personal Directives Act*.

COMMUNITY DEVELOPMENT - *Continued*

- ◆ Participate in federal/provincial/territorial activities including developing a National Framework on Aging and planning for the International Year of Older Persons in 1999.
- ◆ Undertake a multi-year evaluation to identify outstanding preservation needs, risks and priorities, including which exhibits have been most successful with visitors, and recommend corrective actions.
- ◆ Provide \$180.1 million financial assistance for Alberta Seniors Benefit and Special Needs Assistance.
- ◆ Provide \$53.2 million for arts, heritage development, recreation, sport and volunteer services.
- ◆ Provide \$50 million in funding for Community Lottery Boards.
- ◆ Expend \$32.2 million on the treatment and education of alcohol, other drugs and gambling addictions.
- ◆ Expend \$14.2 million on library grants.
- ◆ Provide \$3.4 million for human rights complaint investigation and resolution along with citizenship education.

KEY PERFORMANCE MEASURES

Level of Community Self-Reliance

This measure assesses the Ministry's work in assisting clients in their transition towards self-reliance.

	1995-96	1996-97	1997-98	1998-99 Target
Client satisfaction with community development assistance provided	98%	97.5%	Data being collected	97%

Level of Support for Arts, Culture, Sport and Recreation Activities

Using client surveys to assess the value of these activities to Albertans as shown by participation and private sector support.

	1995-96	1996-97	1997-98	1998-99 Target
Percentage of population participating in sport, recreation and physical activity (surveyed every four years)	-	83%	Data being collected	90%
Percentage of funding to arts and cultural groups provided by the private sector	73%	74%	Data being collected	75%

Eligible Seniors Receive the Support to Which They are Entitled

This measure provides information on the delivery of the Alberta Seniors Benefit program.

	1995-96	1996-97	1997-98	1998-99 Target
Percentage of eligible seniors receiving the Alberta Seniors Benefit	98.5%	99%	Data being collected	100%

Satisfaction of Albertans with Human Rights Protection

This measure provides information on Albertans' awareness of and confidence in the Human Rights Commission's complaint and resolution process.

	1995-96	1996-97	1997-98	1998-99 Target
Percentage of Albertans who believe human rights are fairly well or very well protected in Alberta	80%	81%	Data being collected	80%

Appreciation of Alberta's Diverse Natural, Historical and Cultural Resources

These measures provide information on the preservation, development and educational initiatives surrounding heritage resources.

	1995-96	1996-97	1997-98	1998-99 Target
Number of community-based heritage preservation projects assisted	450	410	Data being collected	450
Visitation at provincial historic sites and museums	1.1 million	1.0 million	Data being collected	1.1 million
Customers reporting an excellent or above-average experience at provincial historic sites and museums	92%	88.8%	Data being collected	95%

Achieving Freedom From the Abuse of Alcohol, Other Drugs and Gambling

These measures provide information on the Alberta Alcohol and Drug Abuse Commission's ability to change behaviour.

	1995-96	1996-97	1997-98	1998-99 Target
Service effectiveness as measured three months following treatment:				
- residential treatment (short term)	93%	94%	Data being collected	90% or more
- outpatient treatment (counselling services)	84%	92%	Data being collected	

COMMUNITY DEVELOPMENT - *Continued*

MINISTRY
CONSOLIDATED INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department	51,975	954	400	4,674
Community Development Revolving Fund	-	-	-	916
Historic Resources Fund	2,200	2,100	2,400	4,091
Alberta Alcohol and Drug Abuse Commission	32,173	30,774	30,136	29,038
Alberta Foundation for the Arts	16,480	16,480	16,480	16,616
Alberta Historical Resources Foundation	6,162	6,162	6,162	6,092
Alberta Sport, Recreation, Parks and Wildlife Foundation	18,767	19,500	18,763	17,939
Government House Foundation	27	27	27	37
Human Rights, Citizenship and Multiculturalism Education Fund	1,187	1,187	1,187	1,223
Wild Rose Foundation	7,153	7,057	7,157	7,061
<i>Consolidation Adjustments</i>	(28,858)	(26,603)	(26,641)	(26,549)
Consolidated Revenue	107,266	57,638	56,071	61,138
EXPENSE				
Program				
<i>Voted</i>				
Department	307,651	251,527	252,105	235,833
<i>Statutory</i>				
Department	346	346	346	(51)
Community Development Revolving Fund	-	-	-	988
Historic Resources Fund	2,200	2,400	2,400	3,743
Alberta Alcohol and Drug Abuse Commission	32,171	31,170	30,184	28,297
Alberta Foundation for the Arts	17,115	15,914	15,914	17,362
Alberta Historical Resources Foundation	6,165	6,164	6,164	7,494
Alberta Sport, Recreation, Parks and Wildlife Foundation	20,135	21,020	19,383	17,616
Government House Foundation	8	8	8	10
Human Rights, Citizenship and Multiculturalism Education Fund	1,187	1,187	1,187	1,010
Wild Rose Foundation	7,622	7,104	7,204	7,012
<i>Consolidation Adjustments</i>	(28,858)	(26,603)	(26,641)	(26,674)
Consolidated Expense	365,742	310,237	308,254	292,640
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	(6)
NET OPERATING RESULT	(258,476)	(252,599)	(252,183)	(231,508)
Net Contribution from (to) General Revenue	256,022	250,919	252,051	231,108
NET INCOME	(2,454)	(1,680)	(132)	(400)

MINISTRY
CHANGE IN CAPITAL ASSETS
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
New Capital Investment	775	1,455	649	1,244
Less: Disposal of Capital Assets	-	-	-	(84)
Less: Capital Amortization	(843)	(637)	(591)	(510)
Increase (Decrease) in Capital Assets	(68)	818	58	650

CAPITAL INVESTMENT

<i>Voted</i>				
Department	110	665	110	423
<i>Statutory</i>				
Alberta Alcohol and Drug Abuse Commission	338	440	212	432
Alberta Foundation for the Arts	273	273	273	307
Alberta Sport, Recreation, Parks and Wildlife Foundation	30	30	30	56
Government House Foundation	17	40	17	21
Wild Rose Foundation	7	7	7	5
Total Capital Investment	775	1,455	649	1,244

COMMUNITY DEVELOPMENT - *Continued*

**DEPARTMENT
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Lottery Fund for Community Lottery Boards	50,000	-	-	-
Transfer from Historic Resources Fund	-	-	-	475
Transfers from Government of Canada				
Various	-	360	-	1,758
Premiums, Fees and Licences				
Various	350	350	350	421
Other Revenue				
Transfer from Ministry Foundations for Manpower Integration	1,575	-	-	-
Jubilee Auditoria	-	-	-	1,706
Other	50	244	50	314
Total Revenue	51,975	954	400	4,674
EXPENSE				
Program				
<i>Voted</i>				
Ministry Support Services	5,448	4,559	4,382	4,137
Community and Citizenship Services	74,608	23,287	23,187	26,546
Cultural Facilities and Historical Resources	14,389	14,085	13,985	15,051
Services to Seniors	186,073	183,143	184,098	164,179
Assistance to the Alberta Alcohol and Drug Abuse Commission	27,133	26,453	26,453	25,920
Total Voted Expense	307,651	251,527	252,105	235,833
<i>Statutory</i>				
Valuation Adjustments and Other Provisions	346	346	346	(51)
Total Voted and Statutory Expense	307,997	251,873	252,451	235,782
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET OPERATING RESULT	(256,022)	(250,919)	(252,051)	(231,108)
Net Contribution from (to) General Revenue	256,022	250,919	252,051	231,108
NET INCOME	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	110	665	110	423
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(417)	(259)	(253)	(160)
Increase (Decrease) in Capital Assets	(307)	406	(143)	263

**COMMUNITY DEVELOPMENT REVOLVING FUND
INCOME STATEMENT**

(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Other Revenue				
Various	-	-	-	916
Total Revenue	-	-	-	916
EXPENSE				
Program				
Salaries, Wages and Employee Benefits	-	-	-	564
Cost of Goods Sold	-	-	-	233
Severance Settlements	-	-	-	28
Uniforms	-	-	-	6
Repairs, Maintenance and Rentals	-	-	-	6
Cleaning and Laundry Charges	-	-	-	6
Amortization	-	-	-	12
Miscellaneous	-	-	-	133
Total Expense	-	-	-	988
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	(72)

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	-	72
Net Revenue (Expense) for the Year	-	-	-	(72)
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	-	-	-	-
Less: Disposal of Capital Assets	-	-	-	(31)
Less: Capital Amortization	-	-	-	(12)
Increase (Decrease) in Capital Assets	-	-	-	(43)

**HISTORIC RESOURCES FUND
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Transfers from Government of Canada				
Various	350	350	350	319
Investment Income				
Various	20	20	20	80
Other Revenue				
Admission Fees	-	600	-	2,707
Various	1,830	1,130	2,030	985
Total Revenue	2,200	2,100	2,400	4,091
EXPENSE				
Program				
Supplies and Services	360	2,400	360	319
Transfer to Department	-	-	-	475
Other	1,840	-	2,040	2,949
Total Expense	2,200	2,400	2,400	3,743
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	(300)	-	348

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	478	778	470	430
Net Revenue (Expense) for the Year	-	(300)	-	348
Accumulated Net Revenue (Expense) at End of Year	478	478	470	778

ALBERTA ALCOHOL AND DRUG ABUSE COMMISSION
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	27,133	26,453	26,453	25,920
Contribution from Lottery Fund	3,048	2,294	2,294	1,871
Other Revenue				
Fees	1,582	1,457	1,351	1,161
Other	410	570	38	86
Total Revenue	32,173	30,774	30,136	29,038
EXPENSE				
Program				
Administration	1,501	1,448	1,309	1,361
Research, Information and Monitoring	2,176	2,194	1,955	2,012
Community Services	14,734	14,217	13,393	12,544
Detoxification Services	5,124	4,974	5,001	4,784
Residential Treatment Services	8,636	8,247	8,474	8,242
Accrued Vacation Pay Increase (Decrease)	-	90	52	84
Pension Accrual Increase (Decrease)	-	-	-	(730)
Total Expense	32,171	31,170	30,184	28,297
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	(3)
NET REVENUE (EXPENSE)	2	(396)	(48)	738

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	(2,231)	(1,835)	(3,088)	(2,573)
Net Revenue (Expense) for the Year	2	(396)	(48)	738
Accumulated Net Revenue (Expense) at End of Year	(2,229)	(2,231)	(3,136)	(1,835)

CHANGE IN CAPITAL ASSETS

New Capital Investment	338	440	212	432
Less: Disposal of Capital Assets	-	-	-	(3)
Less: Capital Amortization	(336)	(283)	(243)	(229)
Increase (Decrease) in Capital Assets	2	157	(31)	200

COMMUNITY DEVELOPMENT - *Continued*

**ALBERTA FOUNDATION FOR THE ARTS
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Contribution from Lottery Fund	16,104	16,104	16,104	16,104
Investment Income				
Various	375	375	375	460
Other Revenue				
Various	1	1	1	52
Total Revenue	16,480	16,480	16,480	16,616
EXPENSE				
Program				
Programs	15,462	15,412	15,412	15,765
Information Network for Libraries	1,200	-	-	1,200
Administration	425	474	474	376
Amortization	28	28	28	21
Total Expense	17,115	15,914	15,914	17,362
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	(2)
NET REVENUE (EXPENSE)	(635)	566	566	(748)

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	8,756	8,190	8,084	8,938
Net Revenue (Expense) for the Year	(635)	566	566	(748)
Accumulated Net Revenue (Expense) at End of Year	8,121	8,756	8,650	8,190

CHANGE IN CAPITAL ASSETS

New Capital Investment	273	273	273	307
Less: Disposal of Capital Assets	-	-	-	(3)
Less: Capital Amortization	(28)	(28)	(28)	(21)
Increase (Decrease) in Capital Assets	245	245	245	283

**ALBERTA HISTORICAL RESOURCES FOUNDATION
INCOME STATEMENT**

(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Contribution from Lottery Fund	5,913	5,913	5,913	5,913
Investment Income				
Various	248	248	248	178
Other Revenue				
Various	1	1	1	1
Total Revenue	6,162	6,162	6,162	6,092
EXPENSE				
Program				
Alberta Museums Association	1,200	1,200	1,200	1,200
Glenbow-Alberta Institute	2,563	2,563	2,563	2,563
Western Heritage Centre	-	-	-	1,389
Other Grants	1,105	1,105	1,105	889
Historical Resources Preservation	1,100	1,100	1,100	1,238
Supplies and Services	60	60	60	93
Administration	134	133	133	119
Amortization	3	3	3	3
Total Expense	6,165	6,164	6,164	7,494
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	(3)	(2)	(2)	(1,402)

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	3,580	3,582	3,643	4,984
Net Revenue (Expense) for the Year	(3)	(2)	(2)	(1,402)
Accumulated Net Revenue (Expense) at End of Year	3,577	3,580	3,641	3,582

CHANGE IN CAPITAL ASSETS

New Capital Investment	-	-	-	-
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(3)	(3)	(3)	(3)
Increase (Decrease) in Capital Assets	(3)	(3)	(3)	(3)

ALBERTA SPORT, RECREATION, PARKS AND WILDLIFE FOUNDATION
INCOME STATEMENT

(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Contribution from Lottery Fund	14,885	15,835	14,885	14,885
Transfer from Alberta Foundation for the Arts	125	125	163	104
Investment Income				
Various	450	275	530	347
Other Revenue				
Donations	2,305	2,350	2,220	1,705
Other	1,002	915	965	898
Total Revenue	18,767	19,500	18,763	17,939
EXPENSE				
Program				
Programs	19,775	20,687	18,924	17,142
Administration	310	283	409	406
Amortization	50	50	50	68
Total Expense	20,135	21,020	19,383	17,616
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	(1,368)	(1,520)	(620)	323

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	8,408	9,928	9,484	9,605
Net Revenue (Expense) for the Year	(1,368)	(1,520)	(620)	323
Accumulated Net Revenue (Expense) at End of Year	7,040	8,408	8,864	9,928

CHANGE IN CAPITAL ASSETS

New Capital Investment	30	30	30	56
Less: Disposal of Capital Assets	-	-	-	(45)
Less: Capital Amortization	(50)	(50)	(50)	(68)
Increase (Decrease) in Capital Assets	(20)	(20)	(20)	(57)

GOVERNMENT HOUSE FOUNDATION
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	-	25	25	25
Transfer from Alberta Historical Resources Foundation	25	-	-	-
Investment Income				
Various	2	2	2	4
Other Revenue				
Various	-	-	-	8
Total Revenue	27	27	27	37
EXPENSE				
Program				
Secretarial Services	3	3	3	3
Restoration, Mounting and Framing	2	2	2	1
Professional Fees and Sales Commissions	-	-	-	1
Public Relations	1	1	1	1
Office Supplies and Expenses	1	1	1	2
Members' Meeting Expenses	1	1	1	2
Total Expense	8	8	8	10
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	19	19	19	27

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at Beginning of Year	860	841	833	814
Net Revenue (Expense) for the Year	19	19	19	27
Accumulated Net Revenue (Expense) at End of Year	879	860	852	841

CHANGE IN CAPITAL ASSETS

New Capital Investment	17	40	17	21
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	-	-	-	-
Increase (Decrease) in Capital Assets	17	40	17	21

HUMAN RIGHTS, CITIZENSHIP AND MULTICULTURALISM EDUCATION FUND
INCOME STATEMENT
(thousands of dollars)

	1998-99	Comparable	Comparable	Comparable
	Estimates	1997-98 Forecast	1997-98 Budget	1996-97 Actual
REVENUE				
Internal Government Transfers				
Contribution from Lottery Fund	1,062	1,062	1,062	1,062
Investment Income				
Various	90	90	90	136
Other Revenue				
Various	35	35	35	25
Total Revenue	1,187	1,187	1,187	1,223
EXPENSE				
Program				
Program Delivery	399	399	399	339
Financial Assistance	751	751	751	624
Administration	37	37	37	47
Total Expense	1,187	1,187	1,187	1,010
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	213

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	2,928	2,928	2,810	2,715
Net Revenue (Expense) for the Year	-	-	-	213
Accumulated Net Revenue (Expense) at End of Year	2,928	2,928	2,810	2,928

WILD ROSE FOUNDATION
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Contribution from Lottery Fund	6,600	6,600	6,600	6,600
Investment Income				
Various	553	457	557	461
Total Revenue	7,153	7,057	7,157	7,061
EXPENSE				
Program				
Quarterly Grants Program	4,500	4,500	4,500	4,490
International Development Program	1,993	1,425	1,425	1,208
Other Initiatives	500	450	500	462
Administration	620	715	765	835
Amortization	9	14	14	17
Total Expense	7,622	7,104	7,204	7,012
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	(1)
NET REVENUE (EXPENSE)	(469)	(47)	(47)	48

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	8,253	8,300	8,260	8,252
Net Revenue (Expense) for the Year	(469)	(47)	(47)	48
Accumulated Net Revenue (Expense) at End of Year	7,784	8,253	8,213	8,300

CHANGE IN CAPITAL ASSETS

New Capital Investment	7	7	7	5
Less: Disposal of Capital Assets	-	-	-	(2)
Less: Capital Amortization	(9)	(14)	(14)	(17)
Increase (Decrease) in Capital Assets	(2)	(7)	(7)	(14)

COMMUNITY DEVELOPMENT - *Continued*

**MINISTRY
CONSOLIDATION SCHEDULE**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department				
Reimbursement from the Historic Resources Fund	-	-	-	(475)
Transfer from Ministry Foundations for Manpower Integration	(1,575)	-	-	-
Alberta Alcohol and Drug Abuse Commission				
Transfer from Department	(27,133)	(26,453)	(26,453)	(25,920)
Alberta Sport, Recreation, Parks and Wildlife Foundation				
Transfer from Alberta Foundation for the Arts	(125)	(125)	(163)	(104)
Government House Foundation				
Transfer from Department	-	(25)	(25)	(25)
Transfer from Alberta Historical Resources Foundation	(25)	-	-	-
Historic Resources Fund				
Transfer from Alberta Sport, Recreation, Parks and Wildlife Foundation	-	-	-	(25)
Total Revenue Consolidation Adjustments	(28,858)	(26,603)	(26,641)	(26,549)
EXPENSE				
Department				
Transfer to Alberta Alcohol and Drug Abuse Commission	(27,133)	(26,453)	(26,453)	(25,920)
Transfer to Government House Foundation	-	(25)	(25)	(25)
Transfer to Equity on termination of Revolving Fund	-	-	-	(127)
Transfer from Ministry Foundations for Manpower Integration	(1,575)	-	-	-
Timing Difference	-	-	-	2
Historic Resources Fund				
Reimbursement to Department	-	-	-	(475)
Alberta Historical Resources Foundation				
Transfer to Government House Foundation	(25)	-	-	-
Alberta Sport, Recreation, Parks and Wildlife Foundation				
Transfer to Deliver Services on behalf of the Alberta Foundation for the Arts	(125)	(125)	(163)	(104)
Transfer to Alberta Historical Resources Foundation	-	-	-	(25)
Total Expense Consolidation Adjustments	(28,858)	(26,603)	(26,641)	(26,674)

MINISTRY
MANPOWER AUTHORIZATION
 Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	560	525
Alberta Alcohol and Drug Abuse Commission	412	407
Alberta Foundation for the Arts	-	4
Alberta Historical Resources Foundation	-	3
Alberta Sport, Recreation, Parks and Wildlife Foundation	-	12
Wild Rose Foundation	-	9
Total Full-Time Equivalent Employment	972	960

THE HONOURABLE PAT BLACK
Minister
425 Legislature Building, 427-3162

AMOUNTS TO BE VOTED
(thousands of dollars)

	1998-99 Estimates			Gross Comparable 1997-98 Forecast	Gross Comparable 1997-98 Budget	Gross Comparable 1996-97 Actual
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates			
OPERATING EXPENSE	114,537	-	114,537	116,519	119,019	142,264
CAPITAL INVESTMENT	415	-	415	115	115	151
LOTTERY FUND PAYMENTS	173,300	-	173,300	123,300	123,300	106,695

ECONOMIC DEVELOPMENT - *Continued*

DEPARTMENT SUMMARY

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross	Gross	Gross
	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1 Ministry Support Services	4,314	-	4,314	3,419	3,773	4,814
2 Marketing and Business Development	26,783	-	26,783	21,879	23,603	31,362
3 Financial Assistance to Alberta Opportunity Company	5,407	-	5,407	6,673	6,673	7,427
4 Racing, Gaming and Liquor Commissions	70,233	-	70,233	71,733	71,733	81,705
5 Western Economic Partnership Agreements	-	-	-	-	-	86
6 Technology Partnership Agreements	-	-	-	4,025	4,425	8,020
7 Tourism Programs	7,800	-	7,800	8,790	8,812	8,800
8 Financial Assistance to the Alberta Motion Picture Development Corporation	-	-	-	-	-	50
TOTAL VOTED	114,537	-	114,537	116,519	119,019	142,264
Valuation Adjustments and Other Provisions	-	-	-	-	-	(158)
TOTAL VOTED AND STATUTORY	114,537	-	114,537	116,519	119,019	142,106

CAPITAL INVESTMENT

Program	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1 Ministry Support Services	-	-	-	19
2 Marketing and Business Development	415	115	115	132
TOTAL VOTED	415	115	115	151

ECONOMIC DEVELOPMENT - *Continued*

PROGRAM 1 - MINISTRY SUPPORT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
1.0.1	Minister's Office	384	-	384	223	-	223	383
1.0.2	Deputy Minister's Office	342	-	342	347	-	347	331
1.0.3	Finance and Administration	3,302	-	3,302	2,564	-	2,564	2,774
1.0.4	Alberta Economic Development Authority	200	-	200	200	-	200	200
1.0.5	Standing Policy Committee on Jobs and Economy	86	-	86	85	-	85	85
TOTAL PROGRAM		4,314	-	4,314	3,419	-	3,419	3,773

ECONOMIC DEVELOPMENT - *Continued***PROGRAM 2 - MARKETING AND BUSINESS DEVELOPMENT**

(thousands of dollars)

OPERATING EXPENSE

		1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
Reference	Element	Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
2.1	International Markets and Regional Development							
2.1.1	Operations	574	-	574	478	-	478	640
2.1.2	Business Immigration	395	-	395	316	-	316	341
2.1.3	International Trade Representation	4,923	-	4,923	3,119	-	3,119	3,250
2.1.4	International Marketing	4,754	-	4,754	4,260	-	4,260	4,546
2.1.5	Regional Services	1,971	-	1,971	1,587	-	1,587	1,715
	Total Sub-program	12,617	-	12,617	9,760	-	9,760	10,492
2.2	Industry Development							
2.2.1	Operations	250	-	250	189	-	189	212
2.2.2	Forest Products Development	1,947	-	1,947	1,840	-	1,840	2,115
2.2.3	Tourism Development Agency	855	-	855	736	-	736	759
2.2.4	Advanced Technology and Emerging Industries	2,227	-	2,227	1,893	-	1,893	2,131
2.2.5	Manufacturing and Logistics	1,485	-	1,485	1,262	-	1,262	1,420
2.2.6	Investment and Business Attraction	950	-	950	949	-	949	1,067
	Total Sub-program	7,714	-	7,714	6,869	-	6,869	7,704
2.3	Strategic Resources							
2.3.1	Policy Coordination	5,033	-	5,033	4,150	-	4,150	4,288
2.3.2	Corporate Communications	419	-	419	324	-	324	419
2.3.3	Information Technology	1,000	-	1,000	776	-	776	700
	Total Sub-program	6,452	-	6,452	5,250	-	5,250	5,407
TOTAL PROGRAM		26,783	-	26,783	21,879	-	21,879	23,603

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
2.1.4	International Marketing	300	115	-
2.3.3	Information Technology	115	-	115
TOTAL PROGRAM		415	115	115

ECONOMIC DEVELOPMENT - *Continued*

PROGRAM 3 - FINANCIAL ASSISTANCE TO ALBERTA OPPORTUNITY COMPANY
(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
3.0.1	Operating Grant	5,407	-	5,407	6,673	-	6,673	6,673
TOTAL PROGRAM		5,407	-	5,407	6,673	-	6,673	6,673

PROGRAM 4 - RACING, GAMING AND LIQUOR COMMISSIONS

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
4.0.1	Financial Assistance to the Alberta Gaming and Liquor Commission	70,233	-	70,233	71,733	-	71,733	71,733
TOTAL PROGRAM		70,233	-	70,233	71,733	-	71,733	71,733

ECONOMIC DEVELOPMENT - *Continued*

PROGRAM 6 - TECHNOLOGY PARTNERSHIP AGREEMENTS

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
6.0.1	Financial Assistance for Technology Development Initiatives	-	-	-	4,025	-	4,025	4,425
TOTAL PROGRAM		-	-	-	4,025	-	4,025	4,425

ECONOMIC DEVELOPMENT - *Continued*

PROGRAM 7 - TOURISM PROGRAMS

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
7.0.1	Alberta Tourism	7,800	-	7,800	8,790	-	8,790	8,812
TOTAL PROGRAM		7,800	-	7,800	8,790	-	8,790	8,812

LOTTERY FUND ESTIMATES

LOTTERY FUND
SUMMARY OF PAYMENTS
(thousands of dollars)

		1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1	Agricultural Initiatives				
	Agricultural Societies and Organizations	9,380	9,380	9,380	9,342
	Calgary Exhibition and Stampede	5,100	5,100	5,100	5,100
	Edmonton Northlands	5,100	5,100	5,100	5,100
	Other Agricultural Initiatives	2,950	2,950	2,950	2,924
	Total Agricultural Initiatives	22,530	22,530	22,530	22,466
2	Cultural Initiatives				
	Alberta Foundation for the Arts	16,104	16,104	16,104	16,104
	Alberta Historical Resources Foundation	5,913	5,913	5,913	5,913
	Human Rights Citizenship and Multiculturalism Education Fund	1,062	1,062	1,062	1,062
	Wild Rose Foundation	6,600	6,600	6,600	6,600
	Total Cultural Initiatives	29,679	29,679	29,679	29,679
3	Recreation Initiatives				
	Alberta Sport, Recreation, Parks and Wildlife Foundation	14,885	14,885	14,885	14,885
	Special Events/Projects	2,152	2,206	2,206	1,250
	Total Recreation Initiatives	17,037	17,091	17,091	16,135
4	Community Facility Enhancement Program	30,000	31,000	31,000	19,944
5	Health and Wellness Initiatives				
	Advanced Medical Equipment Purchases	7,266	7,266	7,266	7,200
	Services for Problem Gamblers	3,048	2,294	2,294	1,871
	Other Projects	990	990	990	200
	Total Health and Wellness Initiatives	11,304	10,550	10,550	9,271
6	Science Initiatives	750	750	750	750
7	Community Lottery Board Grant Program	50,000	-	-	-
8	Other Initiatives				
	Calgary Alberta World's Fair	-	2,000	2,000	450
	Advanced Education Infrastructure	-	2,500	2,500	2,500
	Education Technology Integration	-	2,500	2,500	2,500
	Alberta Tourism Partnership	-	-	-	3,000
	Calgary Trade and Convention Centre	6,000	-	-	-
	Other	6,000	4,700	4,700	-
	Total Other Initiatives	12,000	11,700	11,700	8,450
TOTAL PAYMENTS		173,300	123,300	123,300	106,695

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

MISSION

The Ministry is comprised of three distinct entities: the Department of Economic Development, Alberta Opportunity Company (AOC) and Alberta Gaming and Liquor Commission (AGLC). The Department's mission is to enhance and promote the Alberta Advantage, building a strong and prosperous economy for all Albertans. AOC's mission is to advance the economic development of Alberta by providing loans to Alberta businesses that have viable business proposals, when such support is not available from conventional lenders. AGLC's mission is to maintain the integrity of gaming and liquor activities in Alberta and collect revenues for the province.

GOALS

Department of Economic Development

- ◆ *The Alberta Advantage* - Be an advocate for the Alberta Advantage, monitor and assess the elements of Alberta's business climate, recommend adjustments to keep Alberta competitive, and promote the Alberta Advantage.
- ◆ *An Economic Planning Framework* - Ensure that the government's economic planning framework operates effectively and achieves identified priorities and desired results. Encourage forward thinking about the long-term future of the Alberta economy and the elements needed to maintain competitiveness and quality of life into the next century.
- ◆ *Informed Decision-making* - Ensure that decisions affecting economic development are supported by timely, relevant, accurate information and advice that is made available across government and to AEDA and the department's private sector, association, community and non-profit clients.
- ◆ *Business and Market Development* - Support the continued growth and competitiveness of Alberta businesses and ensure that economic growth is managed responsibly and in a manner that benefits all Albertans.
- ◆ *Organizational Effectiveness* - Ensure that the department is administered effectively and in a way that provides a positive work environment for all employees, with a strong commitment to professional development.

Alberta Opportunity Company

- ◆ Facilitate the creation of new businesses and expansion of existing businesses by ensuring growth is not stifled by a lack of commercial financing from private sector lenders.
- ◆ Encourage job creation and secure existing jobs by providing financing to viable small businesses unable to obtain business financing in the private sector.
- ◆ Ensure the existing loan portfolio continues to be managed to maximize repayment of funds advanced and economic benefit to the small business community.

Alberta Gaming and Liquor Commission

- ◆ Ensure compliance with the Gaming and Liquor Act, Tobacco Tax Act, Criminal Code and Commission policies with respect to gaming and liquor activities.
- ◆ Ensure full accountability for all revenues and expenses.
- ◆ Meet operating expense targets.
- ◆ Improve the return to the charities for charitable gaming activities.
- ◆ Manage and administer the Lottery Fund.
- ◆ Facilitate development of native gaming in keeping with the government's native gaming policy.

MAJOR STRATEGIES

Department of Economic Development

- ◆ Work with AEDA, Treasury and other stakeholders to ensure the competitiveness of Alberta's tax and regulatory climate.
- ◆ Identify impediments to Alberta manufacturers in assessing cost effective transportation modes.
- ◆ Undertake economic and business research and collect data to support analysis of economic and business issues.
- ◆ Assist local economic development authorities in their efforts to promote growth.
- ◆ Utilize Alberta-based activities and events to promote Alberta's international trade capabilities and assist export ready Alberta businesses.
- ◆ Implement a human resources plan with a view to raising competencies for all employees to be equal to the best in Canada.

Alberta Opportunity Company

- ◆ Identifying and serving those entrepreneurs who have viable business ideas, but are unable to find the financing they need with conventional lenders.
- ◆ Maintaining prudent lending practices that balance the opportunity and risk associated with the most promising entrepreneurial ventures.

HIGHLIGHTS FOR 1998-99

- ◆ The Department will benchmark Alberta's position on all aspects of taxation and regulation relative to major competing jurisdictions.
- ◆ Identify and evaluate infrastructure development needs to support growth in energy, agriculture, forestry, manufacturing, tourism, advanced technology and other key sectors.
- ◆ Coordinate and facilitate targeted Premier and Ministerial missions (e.g., Team Alberta and Team Canada missions).
- ◆ Undertake a review of government participation in international trade shows and implement conclusions.
- ◆ Initiate and implement a review of regional offices.
- ◆ Initiate and implement a review of foreign offices.

- ◆ Implement and support the Central Alberta Economic Development Partnership - a cooperative economic development approach of about 30 communities in the Red Deer area.
- ◆ The Department will play a lead role in providing up-to-date trade information to private sector businesses and will assist in co-ordinating trade missions.

KEY PERFORMANCE MEASURES

Department's Internal Performance Measures

- ◆ Annual report card on the relative competitiveness of the Alberta Advantage. Target is to be top amongst our competitors.
- ◆ Client satisfaction (Alberta Economic Development Authority, Council of Economic Development Ministers) with quality and timeliness of information and analysis. Target is 100% client satisfaction.
- ◆ Client satisfaction (business, other provincial government departments, federal and municipal governments) with timeliness, accuracy and relevance of economic development information and services. Target is 85% client satisfaction.
- ◆ Utilization of department's research information systems, products and services. Target is to increase utilization.
- ◆ Percentage of Alberta content in key industrial projects.
- ◆ Post appraisal of trade shows and missions relative to pre-established objectives (number of participants, number of contacts made, value of sales/contracts).
- ◆ Survey of local economic development authorities on value and relevancy of services. Target is 85% satisfaction.
- ◆ Comparison of employee's competency gaps (competencies individuals do not possess that are required for their jobs) before and after implementation of training plan. Target is to achieve no gaps in competencies.

ALBERTA EXTERNAL ECONOMIC GROWTH INDICATORS**Job Creation (thousands)**

This measure shows the increase in annual average adjusted employment.

Business Plan	1996	1997 Estimate	1998 Target	1999 Target	2000 Target	2001 Target
Increase	39.5	44	39	41	40	35
% Change	2.9	3.1	2.6	2.7	2.5	2.2

Manufacturing and Service Industry Investment (\$ billions)

This measure shows the value of investment. The indicator provides information on the annual capital investment by manufacturing and service industries.

Business Plan	1996	1997 Estimate	1998 Target	1999 Target	2000 Target	2001 Target
Investment	6.3	8.4	9.0	9.5	9.3	9.5
% Change	3.9	33.3	7.1	5.6	-2.1	2.2

Total public and private investment for all sectors was estimated at \$24.3 billion for 1997.

Manufacturing and Service Exports (\$ billions)

This measure shows the sales of value-added products by Alberta companies outside of Canada.

Business Plan	1996	1997 Estimate	1998 Target	1999 Target	2000 Target	2001 Target
Exports	13.0	13.7	14.3	15.2	16.1	16.9
% Change	16.1	5.4	4.4	6.3	5.9	5.0

Total exports for all sectors was forecast at \$36.1 billion for 1997 including goods and services.

Manufacturing Shipments (\$ billions)

This measure shows the annual value of all manufacturing shipments in Alberta.

Business Plan	1996	1997 Estimate	1998 Target	1999 Target	2000 Target	2001 Target
Shipments	30.8	34.2	35.9	37.7	39.6	41.4
% Change	6.5	11.0	5.0	5.0	5.0	4.5

MINISTRY
CONSOLIDATED INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department	906,950	1,022,479	1,022,073	897,820
Lottery Fund	661,500	654,500	654,500	628,093
Alberta Motion Picture Development Corporation	-	4	-	150
Alberta Opportunity Company	13,847	15,343	14,386	15,716
Alberta Racing Commission	-	-	-	7,361
Alberta Gaming and Liquor Commission*	427,114	435,114	435,114	440,013
<i>Consolidation Adjustments</i>	(981,840)	(1,099,606)	(1,099,606)	(975,992)
Consolidated Revenue	1,027,571	1,027,834	1,026,467	1,013,161
EXPENSE				
Program				
<i>Voted</i>				
Department	114,537	116,519	119,019	142,264
Lottery Fund	173,300	123,300	123,300	106,695
<i>Statutory</i>				
Department	-	-	-	(158)
Alberta Motion Picture Development Corporation	-	65	-	1,105
Alberta Opportunity Company	9,414	9,729	10,302	6,089
Alberta Racing Commission	-	-	-	6,312
<i>Consolidation Adjustments</i>	(75,640)	(78,406)	(78,406)	(80,780)
Consolidated Program Expense	221,611	171,207	174,215	181,527
Debt Servicing Costs				
Alberta Opportunity Company	4,433	4,000	4,084	4,300
Consolidated Expense	226,044	175,207	178,299	185,827
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	(2)	-	2
NET OPERATING RESULT	801,527	852,625	848,168	827,336
Net Contribution from (to) General Revenues	(792,413)	(905,960)	(903,054)	(755,714)
NET INCOME	9,114	(53,335)	(54,886)	71,622

* This entity is a commercial enterprise or Crown-controlled corporation. Accordingly, the entity's net revenue (i.e. revenue less expense) appears on the ministry consolidated income statement as revenue only and no expense is shown.

MINISTRY
CHANGE IN CAPITAL ASSETS
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
New Capital Investment	565	390	265	465
Less: Disposal of Capital Assets	-	(3)	-	(22)
Less: Capital Amortization	(405)	(343)	(455)	(758)
Increase (Decrease) in Capital Assets	160	44	(190)	(315)

CAPITAL INVESTMENT

<i>Voted</i>				
Department	415	115	115	151
<i>Statutory</i>				
Alberta Opportunity Company	150	275	150	314
Total Capital Investment	565	390	265	465

**DEPARTMENT
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Alberta Gaming and Liquor Commission	425,000	425,000	425,000	439,012
Transfer from Lottery Fund	481,200	596,200	596,200	456,200
Transfers from Government of Canada				
Various	-	-	-	24
Investment Income				
Various	-	-	100	458
Other Revenue				
Various	750	1,279	773	2,126
Total Revenue	906,950	1,022,479	1,022,073	897,820
EXPENSE				
Program				
<i>Voted</i>				
Ministry Support Services	4,314	3,419	3,773	4,814
Marketing and Business Development	26,783	21,879	23,603	31,362
Financial Assistance to Alberta Opportunity Company	5,407	6,673	6,673	7,427
Racing, Gaming and Liquor Commissions	70,233	71,733	71,733	81,705
Western Economic Partnership Agreements	-	-	-	86
Technology Partnership Agreements	-	4,025	4,425	8,020
Tourism Programs	7,800	8,790	8,812	8,800
Financial Assistance to Alberta Motion Picture Development Corporation	-	-	-	50
Total Voted Expense	114,537	116,519	119,019	142,264
<i>Statutory</i>				
Valuation Adjustments and Other Provisions	-	-	-	(158)
Total Voted and Statutory Expense	114,537	116,519	119,019	142,106
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET OPERATING RESULT	792,413	905,960	903,054	755,714
Net Contribution from (to) General Revenues	(792,413)	(905,960)	(903,054)	(755,714)
NET INCOME	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	415	115	115	151
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(200)	(175)	(260)	(625)
Increase (Decrease) in Capital Assets	215	(60)	(145)	(474)

**LOTTERY FUND
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Alberta Gaming and Liquor Commission	659,500	652,500	652,500	623,952
Investment Income				
Various	2,000	2,000	2,000	4,141
Total Revenue	661,500	654,500	654,500	628,093
EXPENSE				
Program				
Lottery Fund Payments	173,300	123,300	123,300	106,695
Total Expense	173,300	123,300	123,300	106,695
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	488,200	531,200	531,200	521,398

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	153,804	218,804	218,606	153,606
Net Revenue (Expense) for the Year	488,200	531,200	531,200	521,398
Amount transferred to General Revenue Fund	(481,200)	(596,200)	(596,200)	(456,200)
Accumulated Net Revenue (Expense) at End of Year	160,804	153,804	153,606	218,804

ALBERTA MOTION PICTURE DEVELOPMENT CORPORATION
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	-	-	-	50
Investment Income				
Various	-	2	-	32
Other Revenue				
Various	-	2	-	68
Total Revenue	-	4	-	150
EXPENSE				
Program				
Operations	-	65	-	16
Advances to Producers	-	-	-	1,089
Total Expense	-	65	-	1,105
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	(61)	-	(955)

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	144	205	91	1,160
Net Revenue (Expense) for the Year	-	(61)	-	(955)
Accumulated Net Revenue (Expense) at End of Year	144	144	91	205

ALBERTA OPPORTUNITY COMPANY
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	5,407	6,673	6,673	7,427
Investment Income				
Various	7,952	8,110	7,228	7,815
Other Revenue				
Various	488	560	485	474
Total Revenue	13,847	15,343	14,386	15,716
EXPENSE				
Program				
Operations	5,837	5,518	6,736	5,834
Amortization of Capital Assets	205	168	195	133
Provision for Doubtful Accounts	3,372	4,043	3,371	122
Total Program Expense	9,414	9,729	10,302	6,089
Debt Servicing Costs	4,433	4,000	4,084	4,300
Total Expense	13,847	13,729	14,386	10,389
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	(2)	-	2
NET REVENUE (EXPENSE)	-	1,612	-	5,329

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	17,681	16,069	11,912	10,740
Net Revenue (Expense) for the Year	-	1,612	-	5,329
Accumulated Net Revenue (Expense) at End of Year	17,681	17,681	11,912	16,069

CHANGE IN CAPITAL ASSETS

New Capital Investment	150	275	150	314
Less: Disposal of Capital Assets	-	(3)	-	(22)
Less: Capital Amortization	(205)	(168)	(195)	(133)
Increase (Decrease) in Capital Assets	(55)	104	(45)	159

ALBERTA RACING COMMISSION
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	-	-	-	6,800
Investment Income				
Various	-	-	-	112
Other Revenue				
Various	-	-	-	449
Total Revenue	-	-	-	7,361
EXPENSE				
Program				
Development Expense	-	-	-	5,386
Operating Expense	-	-	-	926
Total Expense	-	-	-	6,312
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	1,049

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	3,404	1,148
Net Revenue (Expense) for the Year	-	-	-	1,049
Reserve returned to Accumulated Net Revenues	-	-	-	300
Transfer to the Alberta Racing Corporation	-	-	-	(730)
Deferred Contribution to General Revenue Fund	-	-	-	(1,767)
Accumulated Net Revenue (Expense) at End of Year	-	-	3,404	-

ALBERTA GAMING AND LIQUOR COMMISSION*
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	70,233	71,733	71,733	66,503
Other Revenue				
Net Ticket and Video Lottery Revenue	659,500	652,500	652,500	623,952
Gross Profit on Liquor Sales	420,000	428,000	428,000	427,685
Gaming Licence Fees	4,500	4,500	4,500	4,172
Liquor Licence Fees	2,614	2,614	2,614	8,156
Total Revenue	1,156,847	1,159,347	1,159,347	1,130,468
EXPENSE				
Transfer to Lottery Fund	659,500	652,500	652,500	623,952
Gaming and Liquor Operations	70,233	71,733	71,733	66,503
Total Expense	729,733	724,233	724,233	690,455
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	427,114	435,114	435,114	440,013

* This entity is a commercial enterprise or Crown-controlled corporation. Accordingly, the entity's net revenue (i.e. revenue less expense) appears on the ministry consolidated income statement as revenue only and no expense is shown.

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	87,676	77,562	86,675	76,561
Net Revenue (Expense) for the Year	427,114	435,114	435,114	440,013
Amount transferred to General Revenue Fund	(425,000)	(425,000)	(425,000)	(439,012)
Accumulated Net Revenue (Expense) at End of Year	89,790	87,676	96,789	77,562

**MINISTRY
CONSOLIDATION SCHEDULE**

(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Transfer to Department from Alberta Gaming and Liquor Commission	(425,000)	(425,000)	(425,000)	(439,012)
Transfer to Department from Lottery Fund	(481,200)	(596,200)	(596,200)	(456,200)
Transfer from Department to Alberta Motion Picture Development Corporation	-	-	-	(50)
Transfer from Department to Alberta Opportunity Company	(5,407)	(6,673)	(6,673)	(7,427)
Transfer from Department to Alberta Racing Commission	-	-	-	(6,800)
Transfer from Department to Alberta Gaming and Liquor Commission	(70,233)	(71,733)	(71,733)	(66,503)
Total Revenue Consolidation Adjustments	(981,840)	(1,099,606)	(1,099,606)	(975,992)
EXPENSE				
Transfer to Alberta Motion Picture Development Corporation	-	-	-	(50)
Transfer to Alberta Opportunity Company	(5,407)	(6,673)	(6,673)	(7,427)
Transfer to Alberta Racing Commission	-	-	-	(6,800)
Transfer to Alberta Gaming and Liquor Commission	(70,233)	(71,733)	(71,733)	(74,905)
Timing Adjustment - Alberta Gaming and Liquor Commission	-	-	-	8,402
Total Expense Consolidation Adjustments	(75,640)	(78,406)	(78,406)	(80,780)

ECONOMIC DEVELOPMENT - *Continued*

MINISTRY
MANPOWER AUTHORIZATION
 Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	193	171
Alberta Opportunity Company	63	84
Total Full-Time Equivalent Employment	256	255

THE HONOURABLE GARY MAR

Minister

227 Legislature Building, 427-2025

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross Comparable 1997-98 Forecast	Gross Comparable 1997-98 Budget	Gross Comparable 1996-97 Actual
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates			
OPERATING EXPENSE	1,913,237	(1,230)	1,912,007	1,754,929	1,635,637	1,547,120
CAPITAL INVESTMENT	270	-	270	1,224	1,224	814
NON-BUDGETARY DISBURSEMENTS	104,500	-	104,500	188,500	118,000	110,620

EDUCATION - *Continued*

DEPARTMENT SUMMARY

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross	Gross	Gross
	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1 Ministry Support Services	17,294	(530)	16,764	15,871	16,063	15,392
2 Financial Assistance to Schools	1,871,471	-	1,871,471	1,714,004	1,594,427	1,507,206
3 Development, Monitoring and Evaluation of Education Programs	24,472	(700)	23,772	25,054	25,147	24,522
TOTAL VOTED	1,913,237	(1,230)	1,912,007	1,754,929	1,635,637	1,547,120
Valuation Adjustments and Other Provisions	-	-	-	(9,823)	(5)	(9,947)
TOTAL VOTED AND STATUTORY	1,913,237	(1,230)	1,912,007	1,745,106	1,635,632	1,537,173

CAPITAL INVESTMENT

Program	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1 Ministry Support Services	270	1,224	1,224	814
TOTAL VOTED	270	1,224	1,224	814

NON-BUDGETARY DISBURSEMENTS

Program	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
2 Financial Assistance to Schools	104,500	188,500	118,000	110,620
TOTAL VOTED	104,500	188,500	118,000	110,620

EDUCATION - *Continued*

PROGRAM 1 - MINISTRY SUPPORT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	1997-98 Budget
1.0.1	Minister's Office	312	-	312	312	-	312	312
1.0.2	Deputy Minister's Office	350	-	350	337	-	337	337
1.0.3	Finance and Planning	4,290	-	4,290	3,833	-	3,833	3,896
1.0.4	Educational Grants to Individuals, Organizations and Agencies	349	-	349	349	-	349	349
1.0.5	School Operations	833	-	833	759	-	759	904
1.0.6	Communications	291	-	291	289	-	289	289
1.0.7	Human Resource Services	812	-	812	690	-	690	690
1.0.8	Information Technology Services	8,019	(530)	7,489	7,079	(635)	6,444	7,079
1.0.9	Legal Services and Freedom of Information	331	-	331	303	-	303	357
1.0.10	School Facilities Services	951	-	951	992	-	992	922
1.0.11	Capital Amortization	665	-	665	838	-	838	838
1.0.12	Standing Policy Committee on Education and Training	91	-	91	90	-	90	90
TOTAL PROGRAM		17,294	(530)	16,764	15,871	(635)	15,236	16,063

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
1.0.8	Information Technology Services	270	1,224	1,224
TOTAL PROGRAM		270	1,224	1,224

EDUCATION - *Continued*

PROGRAM 2 - FINANCIAL ASSISTANCE TO SCHOOLS
(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
2.1	Public and Separate School Board Support							
2.1.1	Operating Support for Basic Education	1,358,216	-	1,358,216	1,104,899	(160)	1,104,739	1,089,464
2.1.2	Early Childhood Services	71,350	-	71,350	69,350	-	69,350	69,350
2.1.3	Teachers' Pension - Current Service Payment	105,700	-	105,700	100,732	-	100,732	98,890
2.1.4	School Construction and Renewal	140,030	-	140,030	222,030	-	222,030	122,030
2.1.5	School Technology Upgrading	20,000	-	20,000	20,000	-	20,000	20,000
2.1.6	School Construction Debenture Interest Payments	112,600	-	112,600	135,580	-	135,580	133,580
	Total Sub-program	1,807,896	-	1,807,896	1,652,591	(160)	1,652,431	1,533,314
2.2	Private School Support							
2.2.1	Instruction Grants	32,710	-	32,710	31,280	-	31,280	30,980
2.2.2	Early Childhood Services	8,100	-	8,100	7,700	-	7,700	7,700
	Total Sub-program	40,810	-	40,810	38,980	-	38,980	38,680
2.3	Early Childhood Services Private Operator Support							
2.3.1	Early Childhood Services	17,190	-	17,190	16,890	-	16,890	16,890
	Total Sub-program	17,190	-	17,190	16,890	-	16,890	16,890
2.4	Learning Resources							
2.4.1	Learning Resources Subsidies	5,575	-	5,575	5,543	-	5,543	5,543
	Total Sub-program	5,575	-	5,575	5,543	-	5,543	5,543
TOTAL PROGRAM		1,871,471	-	1,871,471	1,714,004	(160)	1,713,844	1,594,427

NON-BUDGETARY DISBURSEMENTS

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
2.1.7	School Construction Debenture Principal Repayment	104,500	188,500	118,000
TOTAL PROGRAM		104,500	188,500	118,000

PUBLIC AND SEPARATE SCHOOL BOARD SUPPORT
Operating Support for Basic Education
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
INSTRUCTION BLOCK				
Basic Instruction	1,899,399	1,807,762	1,783,343	1,750,876
Severe Special Needs (grades 1 - 12)	83,171	69,296	60,610	53,771
Early Literacy	12,250	-	-	-
English as a Second Language	7,570	4,593	4,592	4,282
Equity (Sparsity and Distance)	42,738	39,325	39,130	37,958
Other	46,284	41,884	47,009	45,269
TOTAL INSTRUCTION BLOCK	2,091,412	1,962,860	1,934,684	1,892,156
SUPPORT BLOCK				
Transportation	145,733	132,291	131,635	130,864
Operation and Maintenance	273,691	263,484	262,178	260,243
School Board Central Administration	105,944	99,556	99,063	98,397
TOTAL SUPPORT BLOCK	525,368	495,331	492,876	489,504
TOTAL SUPPORT FOR BASIC EDUCATION IN PUBLIC AND SEPARATE SCHOOLS	2,616,780	2,458,191	2,427,560	2,381,660
<i>Less Property Tax Support:</i>				
Alberta School Foundation Fund	(1,099,950)	(1,198,246)	(1,170,450)	(1,162,941)
Opted-Out Separate Boards	(158,614)	(155,046)	(167,646)	(161,934)
GENERAL REVENUE FUND SUPPORT	1,358,216	1,104,899	1,089,464	1,056,785
 Property Tax Contribution to Public and Separate Basic Education Operating Costs	 48.1%	 55.1%	 55.1%	 55.6%

EDUCATION - *Continued*

PROGRAM 3 - DEVELOPMENT, MONITORING AND EVALUATION OF EDUCATION PROGRAMS
(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
3.1	Student Programs and Evaluation							
3.1.1	Assistant Deputy Minister - Student Programs and Evaluation	295	-	295	283	-	283	283
3.1.2	Student Evaluation Services	9,155	(200)	8,955	9,333	(200)	9,133	9,333
3.1.3	Curriculum Standards	4,516	-	4,516	4,667	-	4,667	4,777
3.1.4	Language Services	1,802	-	1,802	1,851	-	1,851	1,866
3.1.5	Distance Education Materials Development	2,268	-	2,268	2,581	-	2,581	2,651
	Total Sub-program	18,036	(200)	17,836	18,715	(200)	18,515	18,910
3.2	Regional Services							
3.2.1	Assistant Deputy Minister - Regional Services	246	-	246	209	-	209	259
3.2.2	National and International Education	-	-	-	255	-	255	255
3.2.3	Native Education	472	-	472	460	-	460	460
3.2.4	Regional Offices	2,732	-	2,732	2,678	-	2,678	2,493
3.2.5	Special Education	1,869	-	1,869	1,639	-	1,639	1,639
3.2.6	Teacher Certification and Development	1,117	(500)	617	1,098	(500)	598	1,131
	Total Sub-program	6,436	(500)	5,936	6,339	(500)	5,839	6,237
TOTAL PROGRAM		24,472	(700)	23,772	25,054	(700)	24,354	25,147

EDUCATION - *Continued*

STATUTORY PROGRAM

(thousands of dollars)

Appropriation not voted by the Legislative Assembly pursuant to
section 29 (1) (b) of the Financial Administration Act

OPERATING EXPENSE

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
Valuation Adjustments and Other Provisions	-	(9,823)	(5)
TOTAL STATUTORY PROGRAM	-	(9,823)	(5)

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

VISION

Alberta's young people are the best educated in the country, able to achieve their individual potential, create a positive future for themselves, their families and their communities, and contribute to Alberta's prosperity and superior quality of life.

MISSION

To ensure that all Alberta students have the opportunity to acquire the knowledge, skills and attitudes needed to be self-reliant, responsible, caring and contributing members of society.

GOALS

- ◆ Education is focused on what students need to learn and students achieve high standards.
- ◆ Education in Alberta is responsive to students, parents and communities.
- ◆ Students have access to the support services they require.
- ◆ Teaching in Alberta consistently is of high quality.
- ◆ Information technology is integrated into education to enhance student learning and increase efficiency and flexibility of delivery.
- ◆ The education funding system is fair, equitable and appropriate.
- ◆ The education system is open and accountable for the achievement of results and use of resources.
- ◆ Alberta Education is managed effectively and efficiently to achieve government goals.

HIGHLIGHTS FOR 1998-99

Top quality education for our students is a key element of the Alberta Advantage. Government is putting children and young people first by identifying education as its top priority and by investing in new initiatives to ensure students have a solid foundation for success. About \$380 million will be added over three years to maintain and improve education into the next millennium. This is an increase of about 13 per cent over the 1997-98 budget. A further spending increase of about \$60 million to support education in public and separate schools will be offset by reductions to debenture interest and Ministry operations. Funding for education is directed to the classroom in critical areas and provides appropriate resources for the education of Alberta students. Also, \$100 million was added in 1997-98 to address critical school maintenance, renovation and construction needs. The requirement that school boards must spend a matching amount to access provincial funding for technology is eliminated starting April 1, 1998.

Accountability is a key feature of provincial investment in education. The provincial government and school boards report annually on the use of education funding and the results achieved.

New Classroom Initiatives Starting in 1998-99:

- ◆ Literacy Skills Programs, ECS to Grade 2
- ◆ Teacher Aides, Grades 1 to 6
- ◆ English as a Second Language for Canadian-born Students

Other Funding Increases Effective in 1998-99:

- ◆ Basic Instruction
- ◆ 2% Annual Enrolment Growth
- ◆ Students with Special Needs
- ◆ Equity
- ◆ Student Transportation
- ◆ School Construction and Renovation

KEY PERFORMANCE MEASURES**Provincial Achievement Tests**

Percentage of students in grades 3, 6 and 9 who met or exceeded the acceptable standard on provincial achievement tests.

Subject	1991-94*	1995	1996	1997	Standard
Grade 3 Language Arts	76%	83%	86%	87%	85%
Grade 3 Mathematics	87%	91%	91%	93%	85%
Grade 6 Language Arts	70%	81%	84%	84%	85%
Grade 6 Mathematics	73%	82%	85%	88%	85%
Grade 6 Science	85%	82%	80%	77%**	85%
Grade 6 Social Studies	76%	79%	78%	78%	85%
Grade 9 Language Arts (literacy)***	81%	84%	88%	87%	85%
Grade 9 Mathematics (numeracy)***	61%	66%	69%	66%**	85%
Grade 9 Science	73%	78%	81%	78%	85%
Grade 9 Social Studies	75%	77%	79%	81%	85%

Note: Achievement standards are set by members of the public and educators in relation to expected learning outcomes in the prescribed curriculum. 85% of students are expected to meet or exceed the standard.

* Prior to 1995, achievement tests were given in one core subject each year, with each subject covered in a four-year cycle.

** New curricula were introduced in grade 6 science and grade 9 mathematics in 1996-97.

*** Student results on the grade 9 achievement tests in language arts and mathematics are reported annually by the provincial government as indicators of literacy and numeracy.

Provincial Diploma Examinations

Percentage of students writing grade 12 diploma examinations who met or exceeded the acceptable standard.

Subject	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	Standard
English 30	89%	88%	87%	87%	91%	88%	85%
English 33	87%	86%	85%	86%	86%	86%	85%
Social Studies 30	81%	80%	84%	84%	84%	84%	85%
Social Studies 33	-	-	-	-	83%	81%	85%
Mathematics 30	73%	75%	75%	74%	74%	75%	85%
Mathematics 33	-	-	-	-	79%	81%	85%
Biology 30	76%	82%	81%	81%	77%	82%	85%
Chemistry 30	83%	82%	80%	84%	82%	79%	85%
Physics 30	81%	82%	85%	84%	80%	80%	85%
Science 30	-	-	-	-	79%	81%	85%

School Completion

Percentage of students who receive a high school diploma or certificate, or enter post-secondary studies within six years of entering grade 9.

1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	2001 Target
68%	69%	70%	69%	69%	69%	75%

KEY PERFORMANCE MEASURES - *Continued***Parent and Student Satisfaction with Education**

Percentage of high school students and parents (K-12 students) who are satisfied overall with the quality of education, and percentage of parents of children with severe special needs satisfied with services for their child.

	1995	1996	1997	2001 Target
Satisfaction of students with the quality of their education	94%	95%	97%	95%
Parents' overall satisfaction with child's education	89%	88%	89%	90%
Satisfaction of parents of children with severe special needs	84%	75%	79%	85%

Parent and Student Satisfaction with Teaching Methods

Percentage of high school students who agree teachers use a variety of methods to meet their needs and percentage of parents who are satisfied teachers use methods that help students learn.

	1995	1996	1997	2001 Target
High School Students	82%	87%	88%	90%
Parent (K-12)	-	82%	86%	90%

Parent Satisfaction with Teachers

Percentage of parents who agree their child's teacher communicates and helps students achieve learning expectations and high standards.

	1996	1997	2001 Target
Teachers clearly communicate learning expectations for students	79%	81%	90%
Teachers help students achieve learning expectations	-	82%	90%
Teachers help students achieve high standards	-	79%	90%

Computer Skills Learned in School

Percentage of high school students who report that school helps them improve their computer skills.*

	1995	1996	1997	2001 Target
School improves students' computer skills	62%	65%	62%	80%

* Views of parents to be collected and reported starting in 1998.

Parent, Student and Public Satisfaction with Graduates' Preparation for Work and Further Study

Percentage of parents, high school students and the public satisfied that high school graduates have the knowledge and skills to get a job or are prepared for post-secondary studies.

	Skills to Get a Job			Prepared for Post Secondary			
	1996	1997	2001 Target	1995	1996	1997	2001 Target
Parents	46%	38%	75%	65%	70%	53%	75%
High School Students	83%	85%	90%	88%	92%	88%	90%
Public	38%	38%	75%	60%	68%	52%	75%

Parent Satisfaction with School Information on Child's Achievement

Percentage of parents satisfied with the information from their school on their child's educational progress and achievement.

	1995	1996	1997	2001 Target
Satisfied with access to information	90%	87%	90%	90%
Satisfied with the information itself	88%	86%	88%	90%

Parent and Public Satisfaction with Opportunities for Involvement in School Decisions

Percentage of parents and the public satisfied with their opportunities for involvement in decisions affecting education in their local schools.

	1995	1996	2001 Target
Parents	78%	75%	90%
Public	62%	68%	75%

Parent and Public Satisfaction with Value for Money in Local Schools

Percentage of parents and the public who are satisfied with the value received from public funds spent in their local school.

	1995	1996	1997	2001 Target
Parents	73%	78%	71%	80%
Public	51%	52%	56%	75%

Residential Property Tax Rates for Education

Difference in annual provincial equalized residential property tax rates for education.

	1995	1996	1997	1998	2001 Target
Highest Mill Rate	10.23	8.54	7.02		
Lowest Mill Rate	2.80	3.07	3.85		
Provincial Mill Rate	7.29	7.12	7.02	6.95	At or Below 6.95

Cost of Department Operations

Cost of department administrative services per public school student.

1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	2001 Target
\$115	\$102	\$99	\$101	\$90	\$87 (E)	\$77

EDUCATION - Continued

MINISTRY
CONSOLIDATED INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department	2,811	3,357	3,007	5,804
Education Revolving Fund	22,620	22,754	22,157	23,888
Alberta School Foundation Fund	1,100,400	1,183,100	1,170,454	1,179,768
Consolidation Adjustments	(5,818)	(5,943)	(5,943)	(12,591)
Consolidated Revenue	1,120,013	1,203,268	1,189,675	1,196,869
EXPENSE				
Program				
<i>Voted</i>				
Department	1,913,237	1,754,929	1,635,637	1,547,120
<i>Statutory</i>				
Department	-	(9,823)	(5)	(9,947)
Education Revolving Fund	22,620	22,384	22,177	23,194
Alberta School Foundation Fund	1,099,950	1,198,246	1,170,450	1,162,941
Consolidation Adjustments	(5,975)	(5,943)	(5,943)	(3,763)
Consolidated Expense	3,029,832	2,959,793	2,822,316	2,719,545
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	(695)	-	-	-
NET OPERATING RESULT	(1,910,514)	(1,756,525)	(1,632,641)	(1,522,676)
Net Contribution from (to) General Revenues	1,910,426	1,741,749	1,632,625	1,531,369
NET INCOME	(88)	(14,776)	(16)	8,693

CHANGE IN CAPITAL ASSETS

New Capital Investment	620	1,324	1,574	982
Less: Disposal of Capital Assets	(695)	-	-	(28)
Less: Capital Amortization	(957)	(1,110)	(1,167)	(1,230)
Increase (Decrease) in Capital Assets	(1,032)	214	407	(276)

CAPITAL INVESTMENT

<i>Voted</i>				
Department	270	1,224	1,224	814
<i>Statutory</i>				
Education Revolving Fund	350	100	350	168
Total Capital Investment	620	1,324	1,574	982

**DEPARTMENT
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Transfers from Government of Canada				
Various	-	4	4	5
Premiums, Fees and Licences				
Various	1,305	1,851	1,501	3,315
Other Revenue				
Various	1,506	1,502	1,502	2,484
Total Revenue	2,811	3,357	3,007	5,804
EXPENSE				
Program				
Voted				
Ministry Support Services	17,294	15,871	16,063	15,392
Financial Assistance to Schools	1,871,471	1,714,004	1,594,427	1,507,206
Development, Monitoring and				
Evaluation of Education Programs	24,472	25,054	25,147	24,522
Total Voted Expense	1,913,237	1,754,929	1,635,637	1,547,120
Statutory				
Valuation Adjustments and Other Provisions	-	(9,823)	(5)	(9,947)
Total Voted and Statutory Expense	1,913,237	1,745,106	1,635,632	1,537,173
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET OPERATING RESULT	(1,910,426)	(1,741,749)	(1,632,625)	(1,531,369)
Net Contribution from (to) General Revenues	1,910,426	1,741,749	1,632,625	1,531,369
NET INCOME	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	270	1,224	1,224	814
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(665)	(838)	(838)	(600)
Increase (Decrease) in Capital Assets	(395)	386	386	214

EDUCATION - *Continued*

**EDUCATION REVOLVING FUND
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	5,975	5,943	5,943	5,359
Other Revenue				
Various	16,645	16,811	16,214	18,529
Total Revenue	22,620	22,754	22,157	23,888
EXPENSE				
Program				
Head Office	17,920	18,471	17,558	19,372
Distance and Correspondence Education	3,600	2,780	3,540	2,861
Material Resource Centres	1,100	1,133	1,079	961
Total Expense	22,620	22,384	22,177	23,194
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	(695)	-	-	-
NET REVENUE (EXPENSE)	(695)	370	(20)	694

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	1,885	1,515	971	821
Net Revenue (Expense) for the Year	(695)	370	(20)	694
Remitted to General Revenue Fund upon Divestiture	(1,190)	-	-	-
Accumulated Net Revenue (Expense) at End of Year	-	1,885	951	1,515

CHANGE IN CAPITAL ASSETS

New Capital Investment	350	100	350	168
Less: Disposal of Capital Assets	(695)	-	-	(28)
Less: Capital Amortization	(292)	(272)	(329)	(630)
Increase (Decrease) in Capital Assets	(637)	(172)	21	(490)

ALBERTA SCHOOL FOUNDATION FUND
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Other Taxes				
School Property Taxes	1,099,400	1,146,100	1,133,454	1,176,303
Deferred Revenue	-	36,000	36,000	-
Interest Income				
Various	1,000	1,000	1,000	3,465
Total Revenue	1,100,400	1,183,100	1,170,454	1,179,768
EXPENSE				
Program				
Payments to School Boards	1,099,400	1,197,696	1,169,900	1,162,286
Interest on Advances from General Revenue Fund	550	550	550	655
Total Expense	1,099,950	1,198,246	1,170,450	1,162,941
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	450	(15,146)	4	16,827

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	14,918	30,064	16,976	13,237
Net Revenue (Expense) for the Year	450	(15,146)	4	16,827
Accumulated Net Revenue (Expense) at End of Year	15,368	14,918	16,980	30,064

MINISTRY
CONSOLIDATION SCHEDULE
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Subsidies provided by the Department to the Learning Resources Distributing Centre (Education Revolving Fund)	(5,575)	(5,543)	(5,543)	(4,900)
Materials Purchased from the Learning Resources Distributing Centre (Education Revolving Fund) by Department	(400)	(400)	(400)	(459)
Adjustment for Differences in Treatment of Materials Purchased by Education Revolving Fund and Consolidated Accounts	-	-	-	459
Adjustment for Difference in Treatment of Prepaid Expenses by Education Revolving Fund and Consolidated Accounts	157	-	-	-
Timing of Recognition of the Allowance for Property Tax Adjustments and Appeals (ASFF)	-	-	-	(7,691)
Total Revenue Consolidation Adjustments	(5,818)	(5,943)	(5,943)	(12,591)
EXPENSE				
Subsidies provided by the Department to the Learning Resources Distributing Centre (Education Revolving Fund)	(5,575)	(5,543)	(5,543)	(4,900)
Materials Purchased from the Learning Resources Distributing Centre (Education Revolving Fund) by Department	(400)	(400)	(400)	(459)
Adjustment for Differences in Treatment of Materials Purchased by Education Revolving Fund and Consolidated Accounts	-	-	-	459
Timing of Recognition of Interest Payments from ASFF to General Revenue Fund	-	-	-	1,137
Total Expense Consolidation Adjustments	(5,975)	(5,943)	(5,943)	(3,763)

EDUCATION - *Continued*

MINISTRY
MANPOWER AUTHORIZATION
 Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	480	505
Education Revolving Fund	105	107
Total Full-Time Equivalent Employment	585	612

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Minister

408 Legislature Building, 427-3740

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross Comparable 1997-98 Forecast	Gross Comparable 1997-98 Budget	Gross Comparable 1996-97 Actual
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates			
OPERATING EXPENSE	71,902	-	71,902	70,003	71,021	71,035
CAPITAL INVESTMENT	1,315	-	1,315	1,064	1,315	8,324

ENERGY - *Continued*

DEPARTMENT SUMMARY

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross Comparable 1997-98 Forecast	Gross Comparable 1997-98 Budget	Gross Comparable 1996-97 Actual
	Gross Expense	Dedicated Revenue	Net Expense			
1 Departmental Support Services	19,292	-	19,292	20,622	19,267	21,470
2 Mineral Operations	21,378	-	21,378	19,409	21,072	16,121
3 Planning and Development	17,467	-	17,467	16,432	17,142	20,614
4 Energy and Utilities Regulation	13,765	-	13,765	13,540	13,540	12,830
TOTAL VOTED	71,902	-	71,902	70,003	71,021	71,035
Valuation Adjustments and Other Provisions	35	-	35	35	35	(292)
TOTAL VOTED AND STATUTORY	71,937	-	71,937	70,038	71,056	70,743

CAPITAL INVESTMENT

Program	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1 Departmental Support Services	694	380	544	1,181
2 Mineral Operations	621	684	771	7,143
TOTAL VOTED	1,315	1,064	1,315	8,324

PROGRAM 1 - DEPARTMENTAL SUPPORT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
1.0.1	Minister's Office	250	-	250	254	-	254	277
1.0.2	Deputy Minister's Office	422	-	422	356	-	356	422
1.0.3	Corporate Services	13,307	-	13,307	15,056	-	15,056	13,682
1.0.4	Communications	435	-	435	417	-	417	442
1.0.5	Internal Audit	339	-	339	115	-	115	-
1.0.6	Legal Services	131	-	131	111	-	111	131
1.0.7	Amortization	4,408	-	4,408	4,313	-	4,313	4,313
TOTAL PROGRAM		19,292	-	19,292	20,622	-	20,622	19,267

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
1.0.3	Corporate Services	694	380	544
TOTAL PROGRAM		694	380	544

PROGRAM 2 - MINERAL OPERATIONS

(thousands of dollars)

OPERATING EXPENSE

		1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
Reference	Element	Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
2.0.1	Program Support	207	-	207	194	-	194	207
2.0.2	Tenure and Royalties	21,171	-	21,171	19,215	-	19,215	20,865
TOTAL PROGRAM		21,378	-	21,378	19,409	-	19,409	21,072

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
2.0.2	Tenure and Royalties	621	684	771
TOTAL PROGRAM		621	684	771

ENERGY - *Continued*

PROGRAM 3 - PLANNING AND DEVELOPMENT
(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
3.0.1	Program Support	166	-	166	323	-	323	328
3.0.2	Policy Development and Analysis	4,586	-	4,586	4,680	-	4,680	4,255
3.0.3	Research and Development	11,219	-	11,219	9,981	-	9,981	11,249
3.0.4	External Relations	603	-	603	510	-	510	584
3.0.5	Electricity	893	-	893	938	-	938	726
TOTAL PROGRAM		17,467	-	17,467	16,432	-	16,432	17,142

ENERGY - *Continued***PROGRAM 4 - ENERGY AND UTILITIES REGULATION**

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
4.0.1	Assistance to the Alberta Energy and Utilities Board	13,765	-	13,765	13,540	-	13,540	13,540
TOTAL PROGRAM		13,765	-	13,765	13,540	-	13,540	13,540

ENERGY - *Continued*

STATUTORY PROGRAM

(thousands of dollars)

Appropriation not voted by the Legislative Assembly pursuant to
section 29 (1) (b) of the Financial Administration Act

OPERATING EXPENSE

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
Valuation Adjustments and Other Provisions	35	35	35
TOTAL STATUTORY PROGRAM	35	35	35

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

The Ministry of Energy, which consists of the Department of Energy and the Alberta Energy and Utilities Board (EUB), is responsible for Alberta's oil, gas, oil sands, coal, and mineral resources, and energy utilities. The Ministry's vision and mission are:

VISION

The Ministry ensures development of Alberta's energy and mineral resources, and operation of energy utilities, occurs within a policy, administrative and regulatory framework that benefits both present and future Albertans.

MISSION

To optimize the sustained contribution from Alberta's resources in the interests of Albertans.

CORE BUSINESSES

The Ministry's core businesses and key responsibilities are:

Department of Energy

- ◆ *Industry Development* - foster development, investment, trade, and research in Alberta's energy and mineral resources.
- ◆ *Resource Stewardship* - manage the disposition of mineral rights.
- ◆ *Revenue Management* - forecast and collect revenue.

Alberta Energy and Utilities Board

- ◆ *Adjudication and Regulation* - adjudicate and decide on matters relating to the development and transportation of energy resources, and utility rates.
- ◆ *Applications* - ensure energy resource development is in the public interest.
- ◆ *Surveillance and Enforcement* - ensure public safety and environmental protection through regulatory requirements, surveillance and enforcement.
- ◆ *Information and Knowledge* - ensure the availability of energy resource information to support responsible development.

HIGHLIGHTS FOR 1998-99

Department of Energy

- ◆ *Electricity Restructuring* - continue the restructuring and deregulation of the electricity industry.
- ◆ *Ministry Restructuring* - in consultation with industry stakeholders, identify opportunities to improve front-line service delivery to industry by eliminating duplication and overlap within the Ministry's two organizations.
- ◆ *Pipeline Infrastructure* - support and promote the efficiency and cost-effectiveness of the pipeline industry to ensure access to the best markets.

- ◆ *Climate Change* - work co-operatively with other provincial and federal agencies to develop a long-term response that recognizes Alberta's economic and environmental interests. Continue to enhance industry's Voluntary Challenge and Registry Program.
- ◆ *Royalties and Related Information* - reduce administrative costs associated with royalties, data and related business procedures by removing complexities in information gathering and by streamlining rules and reporting mechanisms.
- ◆ *Research and Development* - stimulate private sector energy-related research to reduce development and operating costs, produce a more favourable environmental impact, and increase Alberta's recoverable resource reserves.

Alberta Energy and Utilities Board

- ◆ Improve the efficiency of utility rate regulation by developing alternatives to traditional forms of regulation.
- ◆ Review information requirements and streamline processes for reservoir development applications.
- ◆ Improve effectiveness of surveillance and enforcement programs to ensure public safety, conservation of resources and protection of the environment.
- ◆ Improve data quality and efficiency of dissemination to support the effective, efficient and sustainable development of Alberta's energy resources.

KEY PERFORMANCE MEASURES

Department of Energy

Number of Power Pool Participants - 40% Increase by 2001

This measure provides information on growth in the number of power pool participants (currently 37), and will indicate the success of implementing open, non-discriminatory access to Alberta's transmission grid for all electricity generators.

Consumer and Stakeholder Satisfaction - 80% Satisfied Deregulation Process is Fair and Effective

Surveys of consumer associations and utilities will be performed, after key implementation dates, and satisfaction monitored on a periodic basis.

Service Commitments Met - 95%

Monitoring key service levels enables the department to ensure that these services keep pace with changing requirements in the energy sector.

Client Satisfaction - Targets will be Set After a Base Line is Developed.

Monitoring client satisfaction enables the department to ensure that all levels of service keep pace with changing requirements in the energy sector.

Pipeline Capacity Use and Basis Differential (Discount off US Market Prices) - Reduce the Average Discount to Equal the Value of Transportation Costs

Monitoring capacity use and the basis differential allows the department to assess improvements in the gas pipeline industry. With respect to oil, the department will also monitor the levels of apportionment.

Average Per Unit Cost of Gas Transportation - Maintain Low Transportation Costs While Expanding Pipeline Capacity

As movement to a market-driven pipeline industry evolves and pipeline capacity is expanded, it is important to monitor the impact on average transportation costs.

Voluntary Challenge Participation - 70% of Emissions Covered by Action Plans by 2001

The department actively encourages Alberta organizations to participate in the program.

Rate of Return Relative to Cost of Capital - Targets are Not Applicable

The rate of return for exploration and development of conventional oil and gas plays is an indicator of development costs and whether an appropriate share of bonus bids and royalties have been paid to Albertans for the resources.

Ratio of Industry to Ministry Research Spending - 3 to 1 Ratio by 1998-99

For projects where ministry funds are provided, the ratio of industry to ministry spending indicates the ministry's effectiveness in promoting research.

Alberta Energy and Utilities Board

Stakeholder Confidence Index - Target Under Development

A survey of the EUB's public and industry stakeholders will measure levels of satisfaction with service and quality in a number of areas.

Rate of Deficient Applications - 4% Data Deficient Routine Facility Applications

The rate of deficient applications submitted to the EUB indicates the extent to which the EUB has clearly communicated its application information requirements to industry, and industry's level of understanding.

Application Turn Around Time - Average of 2.5 Calendar Days for Routine Facility Applications

Application turn around time is an indicator of the EUB's efficiency in handling the application workload.

Improvement Among Poorest Operators - Over 60%

Measures the effectiveness of surveillance and enforcement practices in achieving lasting improvements by operators with poor inspection records.

Percentage of Solution Gas Production Conserved - Over 90%

Measures the effectiveness of regulatory requirements and industry practices in achieving an appropriate degree of conservation and environmental protection with respect to the flaring of solution gas.

Non-compliance in Submission of Required Data - Under 5%

Non-compliance in submission of required data is an indicator of the effectiveness of surveillance and enforcement in the data collection areas, industry's awareness of the data required, and of the overall quality of the collective data base.

Regulatory Data Transacted Electronically - Over 65%

Indicates the efficiency of interaction with stakeholders in the EUB's data collection and dissemination function.

MINISTRY
CONSOLIDATED INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department	2,636,930	4,025,460	2,732,460	4,396,261
Alberta Energy and Utilities Board	63,271	65,022	58,639	61,594
Alberta Oil Sands Technology and Research Authority	9,200	15,060	17,200	32,184
<i>Consolidation Adjustments</i>	(21,965)	(21,740)	(21,740)	(27,782)
Consolidated Revenue	2,687,436	4,083,802	2,786,559	4,462,257
EXPENSE				
Program				
<i>Voted</i>				
Department	71,902	70,003	71,021	71,035
<i>Statutory</i>				
Department	35	35	35	(292)
Alberta Energy and Utilities Board	62,971	57,759	57,914	56,740
Alberta Oil Sands Technology and Research Authority	16,390	16,221	19,017	15,868
<i>Consolidation Adjustments</i>	(21,965)	(21,740)	(21,740)	(26,330)
Consolidated Expense	129,333	122,278	126,247	117,021
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
Write Down of Capital Assets	-	-	-	(17,303)
NET OPERATING RESULT	2,558,103	3,961,524	2,660,312	4,327,933
Net Contribution from (to) General Revenues	(2,564,993)	(3,955,422)	(2,661,404)	(4,318,437)
NET INCOME	(6,890)	6,102	(1,092)	9,496

CHANGE IN CAPITAL ASSETS

New Capital Investment	3,215	2,964	4,195	15,984
Less: Disposal of Capital Assets	-	(5,400)	-	(17,303)
Less: Capital Amortization	(6,008)	(5,558)	(8,245)	(8,256)
Increase (Decrease) in Capital Assets	(2,793)	(7,994)	(4,050)	(9,575)

CAPITAL INVESTMENT

<i>Voted</i>				
Department	1,315	1,064	1,315	8,324
<i>Statutory</i>				
Alberta Energy and Utilities Board	1,900	1,900	2,880	1,048
Alberta Oil Sands Technology and Research Authority	-	-	-	6,612
Total Capital Investment	3,215	2,964	4,195	15,984

ENERGY - *Continued*

**DEPARTMENT
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Other Taxes				
Freehold Mineral Rights Tax	101,000	118,000	106,000	116,544
Non-renewable Resource Revenue				
Natural Gas and By-products Royalty	1,282,000	1,620,000	1,245,000	1,299,394
Crude Oil Royalty	644,000	909,000	854,000	1,386,288
Synthetic Crude Oil and Bitumen Royalty	50,000	194,000	244,000	512,242
Coal Royalty	17,000	16,000	20,000	17,969
Bonuses and Sales of Crown Leases	650,000	1,028,000	500,000	926,586
Rentals and Fees	147,000	140,000	123,000	131,523
Resource Revenue Cushion	(255,700)	-	(360,000)	-
Net Profit from Commercial Operations				
Alberta Petroleum Marketing Commission	-	-	-	1,452
Other Revenue				
Various	1,630	460	460	4,263
Total Revenue	2,636,930	4,025,460	2,732,460	4,396,261
EXPENSE				
Program				
<i>Voted</i>				
Departmental Support Services	19,292	20,622	19,267	21,470
Mineral Operations	21,378	19,409	21,072	16,121
Planning and Development	17,467	16,432	17,142	20,614
Energy and Utilities Regulation	13,765	13,540	13,540	12,830
Total Voted Expense	71,902	70,003	71,021	71,035
<i>Statutory</i>				
Valuation Adjustments and Other Provisions	35	35	35	(292)
Total Voted and Statutory Expense	71,937	70,038	71,056	70,743
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
Write Down of Capital Assets	-	-	-	(7,081)
NET OPERATING RESULT	2,564,993	3,955,422	2,661,404	4,318,437
Net Contribution from (to) General Revenues	(2,564,993)	(3,955,422)	(2,661,404)	(4,318,437)
NET INCOME	-	-	-	-
CHANGE IN CAPITAL ASSETS				
New Capital Investment	1,315	1,064	1,315	8,324
Less: Disposal of Capital Assets	-	-	-	(7,081)
Less: Capital Amortization	(4,408)	(4,313)	(4,313)	(5,381)
Increase (Decrease) in Capital Assets	(3,093)	(3,249)	(2,998)	(4,138)

ALBERTA ENERGY AND UTILITIES BOARD
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	13,765	13,540	13,540	12,830
Premiums, Fees and Licences				
Levies	43,081	45,772	40,199	42,829
Other Revenue				
Various	6,425	5,710	4,900	5,935
Total Revenue	63,271	65,022	58,639	61,594
EXPENSE				
Program				
Operating Expense	62,971	57,759	57,914	56,740
Total Expense	62,971	57,759	57,914	56,740
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS				
Writedown of Capital Assets	-	-	-	-
	-	-	-	(2,438)
NET REVENUE (EXPENSE)	300	7,263	725	2,416

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	26,982	19,719	18,597	17,303
Net Revenue (Expense) for the Year	300	7,263	725	2,416
Accumulated Net Revenue (Expense) at End of Year	27,282	26,982	19,322	19,719

CHANGE IN CAPITAL ASSETS

New Capital Investment	1,900	1,900	2,880	1,048
Less: Disposal of Capital Assets	-	-	-	(2,438)
Less: Capital Amortization	(1,600)	(1,245)	(2,115)	(960)
Increase (Decrease) in Capital Assets	300	655	765	(2,350)

ALBERTA OIL SANDS TECHNOLOGY AND RESEARCH AUTHORITY
INCOME STATEMENT

(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	8,200	8,200	8,200	13,500
Other Revenue				
Sale of Bitumen	-	3,160	8,000	12,643
Other	1,000	3,700	1,000	6,041
Total Revenue	9,200	15,060	17,200	32,184
EXPENSE				
Program				
Research Projects	16,390	16,221	17,200	13,953
Amortization of Capital Assets	-	-	1,817	1,915
Total Expense	16,390	16,221	19,017	15,868
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
Write Down of Capital Assets	-	-	-	(7,784)
NET REVENUE (EXPENSE)	(7,190)	(1,161)	(1,817)	8,532

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	20,616	21,777	18,551	13,245
Net Revenue (Expense) for the Year	(7,190)	(1,161)	(1,817)	8,532
Accumulated Net Revenue (Expense) at End of Year	13,426	20,616	16,734	21,777

CHANGE IN CAPITAL ASSETS

New Capital Investment	-	-	-	6,612
Less: Disposal of Capital Assets	-	(5,400)	-	(7,784)
Less: Capital Amortization	-	-	(1,817)	(1,915)
Increase (Decrease) in Capital Assets	-	(5,400)	(1,817)	(3,087)

MINISTRY
CONSOLIDATION SCHEDULE
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Alberta Energy and Utilities Board funding from Department	(13,765)	(13,540)	(13,540)	(12,830)
Alberta Oil Sands Technology and Research Authority funding from Department	(8,200)	(8,200)	(8,200)	(13,500)
Profit transfer from Alberta Petroleum Marketing Commission to Department	-	-	-	(1,452)
Total Revenue Consolidation Adjustments	(21,965)	(21,740)	(21,740)	(27,782)
EXPENSE				
Alberta Energy and Utilities Board funding from Department	(13,765)	(13,540)	(13,540)	(12,830)
Alberta Oil Sands Technology and Research Authority funding from Department	(8,200)	(8,200)	(8,200)	(13,500)
Total Expense Consolidation Adjustments	(21,965)	(21,740)	(21,740)	(26,330)

ENERGY - *Continued*

MINISTRY
MANPOWER AUTHORIZATION
 Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	565	565
Alberta Energy and Utilities Board	650	650
Total Full-Time Equivalent Employment	1,215	1,215



ENVIRONMENTAL PROTECTION

THE HONOURABLE TY LUND

Minister

323 Legislature Building, 427-2391

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross	Gross	Gross
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
OPERATING EXPENSE	265,646	(7,000)	258,646	278,571	275,500	281,664
CAPITAL INVESTMENT	8,159	(1,600)	6,559	6,644	6,644	9,503

DEPARTMENT SUMMARY

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross	Gross	Gross
	Gross	Dedicated	Net	Comparable	Comparable	Comparable
	Expense	Revenue	Expense	1997-98 Forecast	1997-98 Budget	1996-97 Actual
1 Ministry Support Services	7,767	-	7,767	8,828	8,828	9,791
2 Environmental Service	50,548	-	50,548	50,820	50,775	49,442
3 Natural Resources Service	105,338	(100)	105,238	113,800	113,780	117,993
4 Land and Forest Service	100,254	(6,900)	93,354	103,438	100,267	102,925
5 Reporting Agencies	1,739	-	1,739	1,685	1,850	1,513
TOTAL VOTED	265,646	(7,000)	258,646	278,571	275,500	281,664
Valuation Adjustments and Other Provisions	(84)	-	(84)	(1,581)	(237)	(3,191)
TOTAL VOTED AND STATUTORY	265,562	(7,000)	258,562	276,990	275,263	278,473

CAPITAL INVESTMENT

Program	1998-99 Estimates			Gross	Gross	Gross
	Gross	Dedicated	Net	Comparable	Comparable	Comparable
	Amount	Revenue	Amount	1997-98 Forecast	1997-98 Budget	1996-97 Actual
1 Ministry Support Services	57	-	57	35	35	74
2 Environmental Service	589	-	589	734	734	1,606
3 Natural Resources Service	5,703	(1,500)	4,203	4,511	4,531	5,724
4 Land and Forest Service	1,810	(100)	1,710	1,364	1,344	2,099
TOTAL VOTED	8,159	(1,600)	6,559	6,644	6,644	9,503

PROGRAM 1 - MINISTRY SUPPORT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
	Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
1.0.1 Minister's Office	353	-	353	386	-	386	386
1.0.2 Deputy Minister's Office	618	-	618	691	-	691	691
1.0.3 Financial Services	4,712	-	4,712	5,171	-	5,171	5,171
1.0.4 Communications	549	-	549	599	-	599	599
1.0.5 Human Resources	1,436	-	1,436	1,877	-	1,877	1,877
1.0.6 Standing Policy Committee on Sustainable Development and Environmental Protection	71	-	71	76	-	76	76
1.0.7 Amortization of Capital Investment	28	-	28	28	-	28	28
TOTAL PROGRAM	7,767	-	7,767	8,828	-	8,828	8,828

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
1.0.2	Deputy Minister's Office	7	7	7
1.0.3	Financial Services	29	15	15
1.0.4	Communications	1	1	1
1.0.5	Human Resources	20	12	12
TOTAL PROGRAM		57	35	35

ENVIRONMENTAL PROTECTION - *Continued***PROGRAM 2 - ENVIRONMENTAL SERVICE**

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
	Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
2.1 Provincial Operations							
2.1.1 Land Reclamation	1,826	-	1,826	1,924	-	1,924	1,912
2.1.2 Environmental Assessment and Waste Management Assistance	8,457	-	8,457	7,191	-	7,191	7,202
2.1.3 Air and Water Approvals	2,438	-	2,438	2,593	-	2,593	2,597
2.1.4 Chemicals Assessment and Management	7,181	-	7,181	7,151	-	7,151	7,546
2.1.5 Pollution Control	2,046	-	2,046	2,044	-	2,044	1,997
2.1.6 Research and Scientific Support	2,250	-	2,250	2,250	-	2,250	2,250
2.1.7 Strategic and Regional Support	3,745	-	3,745	4,098	-	4,098	4,098
2.1.8 Information Management	8,082	-	8,082	8,866	-	8,866	8,954
2.1.9 Special Places 2000	631	-	631	750	-	750	750
2.1.10 Freedom of Information and Protection of Privacy	540	-	540	189	-	189	189
Total Sub-program	37,196	-	37,196	37,056	-	37,056	37,495
2.2 Regional Operations							
2.2.1 Northwest Boreal/Northern East Slopes Region	3,113	-	3,113	3,285	-	3,285	2,979
2.2.2 Northeast Boreal/Parkland Region	3,563	-	3,563	3,393	-	3,393	3,581
2.2.3 Southern East Slopes/Prairie Region	5,854	-	5,854	6,261	-	6,261	5,895
Total Sub-program	12,530	-	12,530	12,939	-	12,939	12,455
2.3 Amortization of Capital Investment							
2.3.1 Amortization of Capital Investment	822	-	822	825	-	825	825
Total Sub-program	822	-	822	825	-	825	825
TOTAL PROGRAM	50,548	-	50,548	50,820	-	50,820	50,775

ENVIRONMENTAL PROTECTION - *Continued***PROGRAM 2 - ENVIRONMENTAL SERVICE**

(thousands of dollars)

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
2.1.1	Land Reclamation	30	-	-
2.1.2	Environmental Assessment and Waste Management Assistance	225	395	395
2.1.3	Air and Water Approvals	30	-	-
2.1.4	Chemicals Assessment and Management	220	138	138
2.1.7	Strategic and Regional Support	23	60	60
2.1.8	Information Management	38	74	74
2.2.1	Northwest Boreal/Northern East Slopes Region	7	32	32
2.2.2	Northeast Boreal/Parkland Region	6	2	2
2.2.3	Southern East Slopes/Prairie Region	10	33	33
TOTAL PROGRAM		589	734	734

ENVIRONMENTAL PROTECTION - *Continued*

PROGRAM 3 - NATURAL RESOURCES SERVICE

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
	Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
3.1 Resources Management							
3.1.1 Client and Licensing Services	7,481	-	7,481	7,438	-	7,438	7,410
3.1.2 Enforcement Field Services	1,507	-	1,507	1,497	-	1,497	1,485
3.1.3 Water Management	13,932	-	13,932	14,088	-	14,088	14,156
3.1.4 Wildlife Management	1,225	-	1,225	1,353	-	1,353	1,326
3.1.5 Fisheries Management	2,614	-	2,614	2,644	-	2,644	2,636
3.1.6 Recreation and Protected Areas	2,091	-	2,091	2,212	-	2,212	2,116
Total Sub-program	28,850	-	28,850	29,232	-	29,232	29,129
3.2 Regional Operations							
3.2.1 Northwest Boreal Region	8,104	(15)	8,089	9,107	(45)	9,062	9,158
3.2.2 Northeast Boreal Region	7,515	(13)	7,502	8,862	(60)	8,802	8,656
3.2.3 Northern East Slopes Region	4,478	(13)	4,465	5,091	(30)	5,061	5,080
3.2.4 Southern East Slopes Region	13,243	(27)	13,216	14,129	(95)	14,034	14,219
3.2.5 Parkland Region	7,431	(22)	7,409	8,305	(50)	8,255	8,271
3.2.6 Prairie Region	13,031	(10)	13,021	16,443	(20)	16,423	16,637
Total Sub-program	53,802	(100)	53,702	61,937	(300)	61,637	62,021
3.3 Amortization of Capital Investment							
3.3.1 Amortization of Capital Investment	22,686	-	22,686	22,631	-	22,631	22,630
Total Sub-program	22,686	-	22,686	22,631	-	22,631	22,630
TOTAL PROGRAM	105,338	(100)	105,238	113,800	(300)	113,500	113,780

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Amount	Dedicated Revenue	Net Amount	Gross Amount	Dedicated Revenue	Net Amount	Budget
3.1.1	Client and Licensing Services	583	-	583	402	-	402	402
3.1.3	Water Management	580	-	580	580	-	580	580
3.1.6	Recreation and Protected Areas	1,506	(1,500)	6	6	-	6	6
3.2.1	Northwest Boreal Region	350	-	350	541	-	541	471
3.2.2	Northeast Boreal Region	248	-	248	181	-	181	281
3.2.3	Northern East Slopes Region	131	-	131	210	-	210	210
3.2.4	Southern East Slopes Region	200	-	200	278	-	278	266
3.2.5	Parkland Region	1,145	-	1,145	1,250	-	1,250	1,200
3.2.6	Prairie Region	960	-	960	1,063	-	1,063	1,115
TOTAL PROGRAM		5,703	(1,500)	4,203	4,511	-	4,511	4,531

PROGRAM 4 - LAND AND FOREST SERVICE

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
4.1	Provincial Operations							
4.1.1	Forest Management	13,438	(6,900)	6,538	15,364	(6,622)	8,742	10,665
4.1.2	Forest Protection	7,041	-	7,041	7,500	-	7,500	7,804
4.1.3	Land Administration	5,739	-	5,739	7,767	-	7,767	7,979
4.1.4	Resource Data	8,063	-	8,063	8,274	-	8,274	7,946
	Total Sub-program	34,281	(6,900)	27,381	38,905	(6,622)	32,283	34,394
4.2	Regional Operations							
4.2.1	Northeast Boreal Region	4,750	-	4,750	4,658	-	4,658	4,769
4.2.2	Southern East Slopes Region	5,868	-	5,868	6,008	-	6,008	5,986
4.2.3	Northern East Slopes Region	5,084	-	5,084	5,211	-	5,211	5,264
4.2.4	Northwest Boreal Region	10,837	-	10,837	11,160	-	11,160	10,408
	Total Sub-program	26,539	-	26,539	27,037	-	27,037	26,427
4.3	Fire Suppression							
4.3.1	Fire Suppression	38,157	-	38,157	36,230	-	36,230	38,180
	Total Sub-program	38,157	-	38,157	36,230	-	36,230	38,180
4.4	Amortization of Capital Investment							
4.4.1	Amortization of Capital Investment	1,277	-	1,277	1,266	-	1,266	1,266
	Total Sub-program	1,277	-	1,277	1,266	-	1,266	1,266
TOTAL PROGRAM		100,254	(6,900)	93,354	103,438	(6,622)	96,816	100,267

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Amount	Dedicated Revenue	Net Amount	Gross Amount	Dedicated Revenue	Net Amount	Budget
4.1.1	Forest Management	567	(100)	467	361	-	361	448
4.1.2	Forest Protection	452	-	452	419	-	419	496
4.1.3	Land Administration	94	-	94	22	-	22	22
4.1.4	Resource Data	250	-	250	237	-	237	237
4.2.1	Northeast Boreal Region	45	-	45	22	-	22	22
4.2.2	Southern East Slopes Region	45	-	45	36	-	36	31
4.2.3	Northern East Slopes Region	45	-	45	41	-	41	22
4.2.4	Northwest Boreal Region	267	-	267	95	-	95	44
4.3.1	Fire Suppression	45	-	45	131	-	131	22
TOTAL PROGRAM		1,810	(100)	1,710	1,364	-	1,364	1,344

ENVIRONMENTAL PROTECTION - *Continued***PROGRAM 5 - REPORTING AGENCIES**

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
5.1	Administrative Appeal Services							
5.1.1	Environmental Appeal Board	509	-	509	524	-	524	471
	Total Sub-program	509	-	509	524	-	524	471
5.2	Assistance to Natural Resources Conservation							
5.2.1	Natural Resources Conservation Board	1,230	-	1,230	1,161	-	1,161	1,379
	Total Sub-program	1,230	-	1,230	1,161	-	1,161	1,379
TOTAL PROGRAM		1,739	-	1,739	1,685	-	1,685	1,850

ENVIRONMENTAL PROTECTION - *Continued*

STATUTORY PROGRAM

(thousands of dollars)

Appropriation not voted by the Legislative Assembly pursuant to
section 29 (1) (b) of the Financial Administration Act

OPERATING EXPENSE

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
Valuation Adjustments and Other Provisions	(84)	(1,581)	(237)
TOTAL STATUTORY PROGRAM	(84)	(1,581)	(237)

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

MISSION

As proud stewards of Alberta's renewable natural resources, we will protect, enhance and ensure the wise use of our environment. We are a dedicated and committed team, responsible for managing these resources with Albertans. We are guided by a shared commitment to the environment and are accountable to our partners, the people of Alberta.

CORE BUSINESS

Our two core businesses focus on our mission. They reflect the Ministry's functions and activities. *Resource Management* - the Ministry strives to ensure the sustainable use of Alberta's renewable natural resources through the development and implementation of legislation, policies, plans and programs, standard setting, compliance monitoring, ambient monitoring, renewable resource inventories, environmental impact assessments, and the issuance of approvals. The Ministry strives to ensure the environmentally responsible development of non-renewable natural resources in close collaboration with other Ministries having a related mandate. *Environmental Hazard Management* - the Ministry reduces the risks of environmental hazards to people, property and the sustainability of our renewable natural resources through fire fighting, flood control and problem wildlife control.

GOALS

- ◆ Protect and maintain Alberta's high quality air, land and water for the health and enjoyment of Albertans.
- ◆ Manage Alberta's renewable resources for the continued prosperity and benefit of Albertans.
- ◆ Protect and manage Alberta's natural resources and ecosystems for present and future generations.

MAJOR STRATEGIES

- ◆ Establish acceptable standards for air, land and water quality.
- ◆ Monitor, assess and take action to maintain the quality of Alberta's air, land and water.
- ◆ Actively promote understanding and improve knowledge of Alberta's environment.
- ◆ Provide Albertans with opportunities to contribute to environmental protection and natural resource management.
- ◆ Provide clear, effective direction and guidance for the use, management and development of Alberta's renewable natural resources.
- ◆ Streamline regulatory processes and legislative requirements.
- ◆ Reduce impact of natural hazards (fire, drought, flood, pests) on people, property and resources.
- ◆ Establish acceptable levels of protection for natural resources and ecosystems.
- ◆ Monitor, assess and take action to protect natural resources and ecosystems.

HIGHLIGHTS FOR 1998-99

- ◆ Implement a comprehensive compliance assurance and enforcement program.
- ◆ Manage the increased volume of Environmental Impact Assessments (at the start of 1998, there were \$20 billion in major projects requiring assessment and approval under legislation).
- ◆ Continue to implement the regulatory reform action plan.
- ◆ Issue clear and enforceable resource use approvals for over 120 existing industrial activities approved under the *Environmental Protection and Enhancement Act*, and 13 new industrial activities representing over \$3 billion of investment in Alberta.
- ◆ Establish a framework for water management planning in Alberta.
- ◆ Develop and introduce the *Natural Heritage Act* which consolidates three existing Acts into one.
- ◆ Work to harmonize the environment management roles and responsibilities between various orders of government.
- ◆ Undertake air emission studies and sustainable forest management studies.
- ◆ Maintain and enhance electronic infrastructure and databases for natural resource and land related data, including basic mapping information, the Alberta Vegetation Inventory and ecological data.

KEY PERFORMANCE MEASURES**Air Quality Index**

This measure provides an indication of the quality of air in Alberta throughout the year at selected locations in the province, including Edmonton, Calgary, Fort Saskatchewan, Fort McKay, Vegreville and Fort McMurray. The measure illustrates the percentage of days in the year during which air is rated good, fair, poor or very poor using the guidelines established by Alberta's *Environmental Protection and Enhancement Act* and the *National Air Quality Objectives*. The target is to maintain air quality levels which are considered "good" or "fair" at all times.

	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996
Good	96%	97%	98%	97%	96%	99%	98%	96%	98%	98%
Fair	4%	3%	2%	3%	4%	1%	2%	4%	2%	2%
Poor	0	0	0	0	0	0	0	0	0	0
Very Poor	0	0	0	0	0	0	0	0	0	0

Reduction of Municipal Solid Waste to Landfills

This measure provides an indication of Alberta's progress towards meeting a municipal solid waste reduction target of 50% of 1988 levels by the year 2000.

1988	1989	1990	1991	1992	1993	1994	1995
100%	97.2%	95.9%	96.9%	87.5%	85.8%	77.2%	71.2%

KEY PERFORMANCE MEASURES - *Continued***Timber Sustainability**

This measure compares the actual annual timber harvest with the approved annual allowable cut (AAC) as set by the province. The AAC is the amount of timber that can be harvested on a sustainable basis within a defined planning area. The target is for Alberta's annual timber harvest to be no greater than the AAC, ensuring a timber supply for the future.

Million m ³	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996
AAC	25.6	25.6	25.6	25.6	25.6	24.5	24.5	24.5	22.1	22.1
Harvest	8.2	8.3	9.6	8.8	11.6	11.9	13.7	13.1	15.1	16.9

Surface Water Quality Index

This measure provides an indication of river water quality for recreation, aquatic life, and agriculture uses upstream and downstream of major Alberta centers in 1995. The target is to bring river water quality downstream of developed areas in line with upstream conditions.

Location	Recreation	Aquatic Life	Agriculture	Issues/Concerns
Smoky/Peace River at Watino at Fort Vermilion	Poor Poor	Fair Fair	Good Fair	pulp mill and municipal effluents
Athabasca River at Athabasca at Old Fort	Fair Fair	Good Good	Good Good	pulp mill and municipal effluents
North Saskatchewan River Upstream Edmonton Downstream Edmonton	Good Not Acceptable	Good Fair	Good Good	municipal and non-point pollution sources
Red Deer River Upstream Red Deer Downstream Red Deer	Good Poor	Good Fair	Good Good	municipal and non-point pollution sources
Bow River Upstream Calgary Downstream Calgary	Fair Not Acceptable	Good Fair	Good Fair	municipal and non-point pollution sources, reduced flows due to water withdrawal
Oldman River Upstream Lethbridge Downstream Lethbridge	Poor Not Acceptable	Fair Fair	Good Good	municipal and non-point pollution sources

Good water quality
Fair water quality
Poor water quality
Not acceptable water quality

Very few tests not meeting guidelines
Guidelines not met occasionally
Guidelines often not met
Guidelines frequently not met

(100-96% compliance)
(95-86% compliance)
(85-71% compliance)
(70% and less)

Pulp Production Versus Amount of Biochemical Oxygen Demand Discharged

This measures the oxygen required for the breakdown of pulp mill waste in water. Disposal of waste into surface waters may decrease the amount of oxygen available to aquatic organisms. Keeping the levels of biochemical oxygen demand (BOD) down, means that more oxygen is available for aquatic ecosystems.

	1990	1991	1992	1993	1994	1995	1996
BOD kg/tonne	3.17	2.22	1.67	1.22	0.99	0.84	0.90
Number of Mills	5	6	6	7	7	7	7

Species at Risk

This measure shows the health of Alberta's fish and wildlife populations as assessed by the proportions of species that are at serious risk, vulnerable/sensitive, healthy or of undetermined status. The 538 species reviewed include 370 birds, 90 mammals, 60 fish, 10 amphibians, and 8 reptiles. The target is to keep the percentage of species at serious risk below 5%.

	Healthy	Vulnerable/Sensitive	Undetermined	Serious Risk
1996	85%	9%	4%	2%
1991	55%	20%	20%	5%

Area of Parks and Natural Reserves in Alberta

This measure describes the total area of parks, natural reserves and related sites (including national parks) in Alberta. The target is to have 81,000 square kilometres of Alberta designated as parks, natural reserves or related sites by the year 2000.

1950	1960	1970	1980	1990	1995	1996
50,000 km ²	55,000 km ²	56,000 km ²	57,000 km ²	•60,000 km ²	62,207 km ²	63,972 km ²

Parks Visitation

This measure reflects parks use by Albertans and visitors to the province, and opportunities for enjoyment provided by the recreation and protected areas system. The measure is defined as the total number of daily entries of persons onto recreation and protected area sites. The target is to maintain parks visitation rates at 8 million.

	1991	1992	1993	1994	1995	1996
Millions of Visitors	8.6	8.7	8.4	9.0	8.9	8.5

ENVIRONMENTAL PROTECTION - *Continued*

MINISTRY
CONSOLIDATED INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department	66,735	65,778	62,801	65,954
Environmental Protection and Enhancement Fund	47,880	90,273	44,056	117,043
Fish and Wildlife Trust Fund	-	-	-	9,172
Alberta Special Waste Management Corporation	-	-	-	224
Natural Resources Conservation Board	1,247	1,249	1,397	1,090
Tire Recycling Management Board	-	-	-	5,506
<i>Consolidation Adjustments</i>	(1,230)	(1,161)	(1,379)	1,254
Consolidated Revenue	114,632	156,139	106,875	200,243
EXPENSE				
Program				
<i>Voted</i>				
Department	265,646	278,571	275,500	281,664
<i>Statutory</i>				
Department	(84)	(1,581)	(237)	(3,191)
Environmental Protection and Enhancement Fund	26,119	48,635	32,586	17,403
Fish and Wildlife Trust Fund	-	-	-	9,801
Alberta Special Waste Management Corporation	-	59	-	615
Natural Resources Conservation Board	1,268	1,204	1,422	809
Tire Recycling Management Board	-	-	-	6,065
<i>Consolidation Adjustments</i>	(1,230)	(1,161)	(1,379)	29,189
Consolidated Expense	291,719	325,727	307,892	342,355
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	(248)	(968)	(968)	571
Write Down of Inventory held for Resale	-	(1,961)	-	(14)
NET OPERATING RESULT	(177,335)	(172,517)	(201,985)	(141,555)
Net Contribution from (to) General Revenues	199,075	214,141	213,430	211,962
NET INCOME	21,740	41,624	11,445	70,407

CHANGE IN CAPITAL ASSETS

New Capital Investment	8,167	6,666	6,652	9,713
Less: Disposal of Capital Assets	(429)	(1,258)	(1,258)	(6,843)
Less: Capital Amortization	(24,832)	(24,819)	(24,774)	(24,522)
Increase (Decrease) in Capital Assets	(17,094)	(19,411)	(19,380)	(21,652)

CAPITAL INVESTMENT

<i>Voted</i>				
Department	8,159	6,644	6,644	9,503
<i>Statutory</i>				
Fish and Wildlife Trust Fund	-	-	-	85
Natural Resources Conservation Board	8	22	8	123
Tire Recycling Management Board	-	-	-	2
Total Capital Investment	8,167	6,666	6,652	9,713

DEPARTMENT
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer to Environmental Protection and Enhancement Fund	(41,583)	(84,239)	(40,088)	(87,917)
Transfers from Government of Canada				
Various	790	888	1,217	1,449
Investment Income				
Various	300	300	550	433
Premiums, Fees and Licences				
Timber Royalties and Fees	70,085	102,067	57,885	104,146
Land and Grazing	23,800	25,850	23,800	26,930
Other	6,594	11,044	11,285	11,285
Other Revenue				
Various	6,749	9,868	8,152	9,628
Total Revenue	66,735	65,778	62,801	65,954
EXPENSE				
Program				
<i>Voted</i>				
Ministry Support Services	7,767	8,828	8,828	9,791
Environmental Service	50,548	50,820	50,775	49,442
Natural Resources Service	105,338	113,800	113,780	117,993
Land and Forest Service	100,254	103,438	100,267	102,925
Reporting Agencies	1,739	1,685	1,850	1,513
Total Voted Expense	265,646	278,571	275,500	281,664
<i>Statutory</i>				
Valuation Adjustments and Other Provisions	(84)	(1,581)	(237)	(3,191)
Total Voted and Statutory Expense	265,562	276,990	275,263	278,473
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	(248)	(968)	(968)	571
Write Down of Inventory held for Resale	-	(1,961)	-	(14)
NET OPERATING RESULT	(199,075)	(214,141)	(213,430)	(211,962)
Net Contribution from (to) General Revenues	199,075	214,141	213,430	211,962
NET INCOME	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	8,159	6,644	6,644	9,503
Less: Disposal of Capital Assets	(429)	(1,258)	(1,258)	(6,843)
Less: Capital Amortization	(24,813)	(24,750)	(24,749)	(24,416)
Increase (Decrease) in Capital Assets	(17,083)	(19,364)	(19,363)	(21,756)

**ENVIRONMENTAL PROTECTION AND ENHANCEMENT FUND
INCOME STATEMENT**

(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Natural Resources Emergency Program	41,583	83,561	39,458	87,917
Forest Development Research Program	-	-	-	92
Other	-	678	630	-
Investment Income				
Various	5,532	5,519	3,453	3,383
Premiums, Fees and Licences				
Various	765	515	515	25,651
Total Revenue	47,880	90,273	44,056	117,043
EXPENSE				
Program				
Land Reclamation Projects	110	80	190	30
Forest Development Research Program	539	540	540	630
Forest Resource Improvement Program	-	29,405	-	2,613
Forest Fires	12,000	6,000	12,000	-
Insect and Disease	500	500	500	2,502
Emergency Spills and Cleanups	890	810	810	357
Drought and Flood Emergencies	2,000	2,000	2,000	710
Forest Resource Advancement Program	10,000	4,605	10,000	5,396
Intercept Feeding and Fencing Program	80	80	80	318
Other	-	4,615	6,466	4,847
Total Expense	26,119	48,635	32,586	17,403
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	21,761	41,638	11,470	99,640

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	234,080	192,442	102,013	92,802
Net Revenue (Expense) for the Year	21,761	41,638	11,470	99,640
Accumulated Net Revenue (Expense) at End of Year	255,841	234,080	113,483	192,442

FISH AND WILDLIFE TRUST FUND
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	-	-	-	149
Transfers from Government of Canada				
Various	-	-	-	133
Investment Income				
Various	-	-	-	390
Premiums, Fees and Licences				
Various	-	-	-	7,864
Other Revenue				
Various	-	-	-	636
Total Revenue	-	-	-	9,172
EXPENSE				
Program				
Operations	-	-	-	9,801
Total Expense	-	-	-	9,801
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	(629)

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	-	8,185
Net Revenue (Expense) for the Year	-	-	-	(629)
Accumulated Net Revenue transferred to Delegated				
Administrative Organization upon Dissociation	-	-	-	(7,556)
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	-	-	-	85
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	-	-	-	-
Increase (Decrease) in Capital Assets	-	-	-	85

ALBERTA SPECIAL WASTE MANAGEMENT CORPORATION
INCOME STATEMENT

(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Various	-	-	-	110
Other Revenue				
Various	-	-	-	114
Total Revenue	-	-	-	224
EXPENSE				
Program				
Operating and Administration	-	59	-	536
Amortization	-	-	-	66
Expense related to the Disposal of				
Interest in the Joint Venture	-	-	-	(762)
Provision for Future Removal and Site Restoration	-	-	-	775
Total Expense	-	59	-	615
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	(59)	-	(391)

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	(7,496)	-	(7,105)
Net Revenue (Expense) for the Year	-	(59)	-	(391)
Accumulated Net Revenue (Expense) transferred to				
General Revenue Fund when Operations ceased	-	7,555	-	-
Accumulated Net Revenue (Expense) at End of Year	-	-	-	(7,496)

CHANGE IN CAPITAL ASSETS

New Capital Investment	-	-	-	-
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	-	-	-	(66)
Increase (Decrease) in Capital Assets	-	-	-	(66)

NATURAL RESOURCES CONSERVATION BOARD
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	1,230	1,161	1,379	1,005
Investment Income				
Various	15	50	15	83
Other Revenue				
Various	2	38	3	2
Total Revenue	1,247	1,249	1,397	1,090
EXPENSE				
Program				
Administration	1,249	1,135	1,397	777
Amortization	19	69	25	32
Total Expense	1,268	1,204	1,422	809
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	(21)	45	(25)	281

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at Beginning of Year	1,231	1,186	968	905
Net Revenue (Expense) for the Year	(21)	45	(25)	281
Accumulated Net Revenue (Expense) at End of Year	1,210	1,231	943	1,186

CHANGE IN CAPITAL ASSETS

New Capital Investment	8	22	8	123
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(19)	(69)	(25)	(32)
Increase (Decrease) in Capital Assets	(11)	(47)	(17)	91

TIRE RECYCLING MANAGEMENT BOARD
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Various	-	-	-	558
Other Revenue				
Advance Disposal Surcharge	-	-	-	4,948
Total Revenue	-	-	-	5,506
EXPENSE				
Program				
Payments to Processors and Development	-	-	-	5,188
Administration	-	-	-	869
Amortization	-	-	-	8
Total Expense	-	-	-	6,065
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	(559)

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	-	20,566
Net Revenue (Expense) for the Year	-	-	-	(559)
Accumulated Net Revenue transferred to the Tire Recycling Management Association of Alberta	-	-	-	(20,007)
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	-	-	-	2
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	-	-	-	(8)
Increase (Decrease) in Capital Assets	-	-	-	(6)

MINISTRY
CONSOLIDATION SCHEDULE
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department Provided Funding to:				
- Fish and Wildlife Trust Fund	-	-	-	(149)
- Environmental Protection and Enhancement Fund (forestry research)	-	-	-	(92)
- Natural Resources Conservation Board	(1,230)	(1,161)	(1,379)	(1,005)
Revolving Fund Revenue Timing Adjustment	-	-	-	2,500
Total Revenue Consolidation Adjustments	(1,230)	(1,161)	(1,379)	1,254
EXPENSE				
Department Provided Funding to:				
- Fish and Wildlife Trust Fund	-	-	-	(149)
- Environmental Protection and Enhancement Fund (forestry research)	-	-	-	(92)
- Natural Resources Conservation Board	(1,230)	(1,161)	(1,379)	(1,005)
Valuation Adjustments Upon Dissociation:				
- Tire Recycling Management Board	-	-	-	20,281
- Fish and Wildlife Trust Fund	-	-	-	7,556
- Alberta Special Waste Management Corporation	-	-	-	2,598
Total Expense Consolidation Adjustments	(1,230)	(1,161)	(1,379)	29,189

MINISTRY
MANPOWER AUTHORIZATION
 Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	3,146	3,314
Natural Resources Conservation Board	11	12
Total Full-Time Equivalent Employment	3,157	3,326



EXECUTIVE COUNCIL

THE HONOURABLE RALPH KLEIN

Premier

307 Legislature Building, 427-2251

MIKE CARDINAL, M.L.A.

Chair

Northern Alberta Development Council

503 Legislature Building, 427-8098

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross	Gross	Gross
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
OPERATING EXPENSE	12,107	(1,570)	10,537	12,814	13,014	13,577

EXECUTIVE COUNCIL - *Continued***DEPARTMENT SUMMARY**

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross	Gross	Gross
	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1 Office of the Premier/General						
Administration	2,987	-	2,987	2,870	2,870	2,868
2 Northern Development	969	(45)	924	1,199	1,399	1,847
3 Public Affairs	8,151	(1,525)	6,626	8,745	8,745	8,862
TOTAL VOTED	12,107	(1,570)	10,537	12,814	13,014	13,577
Valuation Adjustments and Other Provisions	-	-	-	-	-	70
TOTAL VOTED AND STATUTORY	12,107	(1,570)	10,537	12,814	13,014	13,647

PROGRAM 1 - OFFICE OF THE PREMIER/GENERAL ADMINISTRATION

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
1.0.1	Office of the Premier/General Administration	2,820	-	2,820	2,705	-	2,705	2,705
1.0.2	Office of the Lieutenant Governor	167	-	167	165	-	165	165
TOTAL PROGRAM		2,987	-	2,987	2,870	-	2,870	2,870

EXECUTIVE COUNCIL - *Continued*
PROGRAM 2 - NORTHERN DEVELOPMENT
 (thousands of dollars)
OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
2.0.1	Northern Alberta Development Council	969	(45)	924	-	959	(45)	914
2.0.2	Northern Alberta Agreement	-	-	-	240	-	240	440
TOTAL PROGRAM		969	(45)	924	1,199	(45)	1,154	1,399

EXECUTIVE COUNCIL - *Continued***PROGRAM 3 - PUBLIC AFFAIRS**

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
3.0.1	Administrative Services	793	-	793	800	-	800	800
3.0.2	Communications Services	4,285	(40)	4,245	4,471	(20)	4,451	4,471
3.0.3	Communications Technologies	466	-	466	471	-	471	471
3.0.4	Queen's Printer Bookstores	1,204	(1,485)	(281)	1,208	(1,505)	(297)	1,208
3.0.5	Publishing Services	617	-	617	658	-	658	658
3.0.6	RITE Telephone System	786	-	786	1,137	-	1,137	1,137
TOTAL PROGRAM		8,151	(1,525)	6,626	8,745	(1,525)	7,220	8,745

MINISTRY BUSINESS PLAN

EXECUTIVE COUNCIL - *Continued*
NORTHERN ALBERTA DEVELOPMENT COUNCIL

BUSINESS PLAN SUMMARY

MISSION (Mandate and Mission)

The mandate of the Northern Alberta Development Council (NADC) is to "...investigate, monitor, evaluate, plan and promote practical measures to foster and advance general development in northern Alberta." Our mission is to advance northern development through regional initiatives in partnership with the private sector and community-based organizations. We will concentrate our efforts within the economic development portion of our mandate.

GOALS

- ◆ To promote emerging development opportunities in northern Alberta.
- ◆ To address barriers to economic growth in northern Alberta.
- ◆ To increase northern skill levels to take advantage of economic opportunities.

MAJOR STRATEGIES

- ◆ Identify emerging northern economic development opportunities.
- ◆ Encourage expansion of value-added agriculture in the north.
- ◆ Encourage greater aboriginal and local business participation in spin-offs from industry.
- ◆ Encourage tourism product development in the north.
- ◆ Lead and coordinate the efforts in the Peace region to improve transportation to markets.
- ◆ Increase the capability of northern students to access employment opportunities.
- ◆ Assist northern advanced education institutions to develop training programs that match employment opportunities.

HIGHLIGHTS FOR 1998-99

Northern Alberta has tremendous potential for economic growth, based on a strong agriculture sector and driven by energy, forestry and tourism sector expansion. Our vision is to build on these opportunities to achieve a strong economy through new resource development and adding value to commodities. By training northerners for these opportunities we can capture employment and business benefits for our communities and contribute to the long-term strength of the provincial economy.

PERFORMANCE MEASURES

The Northern Alberta Development Council's target is 100% satisfaction rating in our annual survey of clients and project partners. We also track our performance in leveraging funding from community and industry organizations for our Bursary Partnerships program. The program target for 1996-97 was \$110,000 but levered \$134,000. The target for 1997-98 is \$130,000 and \$150,000 in 1998-99.

EXECUTIVE COUNCIL - *Continued*
PUBLIC AFFAIRS BUREAU

BUSINESS PLAN SUMMARY

MISSION

The Public Affairs Bureau helps the government in its ongoing dialogue with Albertans by providing quality, coordinated and cost-effective communications and consulting services.

We do our job by investing in, and effectively using, our people's skills; by finding new ways to use technology to help government communicate with Albertans; and by listening to clients, while adapting our services to meet their changing needs. We measure our performance by surveying our clients and suppliers each year.

GOALS

The core businesses of Public Affairs Bureau are providing coordinated cross-government communications; publishing and selling Alberta laws; operating the Regional Information Telephone Enquiries (RITE) system; managing the government's use of information technology at the corporate level; and helping government departments purchase communications support services.

The Public Affairs Bureau's goals are to:

- ◆ Make government information more accessible to Albertans.
- ◆ Provide better coordinated communications across government.
- ◆ Improve the efficiency of communications across government.
- ◆ Sustain revenue by developing new products and services.

MAJOR STRATEGIES

The Bureau continues to move from a reactive provider of government services to a strategic organization by:

- ◆ Broadening our focus of communicating the government's fiscal agenda to raising awareness of government programs and services, and of opportunities created by Alberta's thriving economy.
- ◆ Making customer service our top priority.
- ◆ Training our staff as consultants.
- ◆ Recognizing needs and responding quickly and flexibly by allocating communications staff to priority projects.
- ◆ Using new technology creatively to find faster and less costly ways to communicate with Albertans.
- ◆ Working with departments to help implement Growth Summit recommendations related to communications.

HIGHLIGHTS FOR 1998-99

The Bureau will continue to adapt sound business practices to reduce costs and to generate revenue in certain areas, while improving services to customers. These efforts include:

- ◆ Work with government, the private sector and other partners to raise awareness of government programs and services, and of opportunities created by Alberta's thriving economy.
- ◆ Improve access to Alberta's laws through the Internet.
- ◆ Broaden our staff's skills through a communications certification program and a "learning account".

EXECUTIVE COUNCIL - *Continued*
PUBLIC AFFAIRS BUREAU

- ◆ Produce, market and distribute printed and electronic versions of the Alberta Rules of Court.
- ◆ Reduce expenditures by \$536,000 (6%) from the 1997-98 estimates (a reduction of 34% since 1992-93).
- ◆ Reduce the overall staff complement by 15 full-time equivalents (a reduction of 11% from 1997-98 and 41% from 1992-93).
- ◆ Sustain revenue from the sale of Alberta legislation at last year's level of \$1.5 million.

KEY PERFORMANCE MEASURES

Public Satisfaction with Government Information

This measure reflects the satisfaction of Albertans with the information they receive from government.

1994-95 Actual	1995-96 Actual	1996-97 Actual	1997-98 Target	1998-99 Target
65%	69%	66%	75%	75%

Public Customer Satisfaction

This measure provides information on customer satisfaction with the services they receive from the RITE Telephone System and the Queen's Printer Bookstores.

1994-95 Actual	1995-96 Actual	1996-97 Actual	1997-98 Target	1998-99 Target
95%	97%	96%	98%	98%

Government Client Satisfaction

This measure reflects the satisfaction of the Bureau's government clients with the communications support, consultation and services they receive.

1994-95 Actual	1995-96 Actual	1996-97 Actual	1997-98 Target	1998-99 Target
86%	86%	85%	90%	90%

Private Sector Supplier Satisfaction

This measure provides information on private sector print and graphic design supplier satisfaction in their business dealings with the Bureau.

1994-95 Actual	1995-96 Actual	1996-97 Actual	1997-98 Target	1998-99 Target
88%	91%	95%	95%	95%

**MINISTRY/DEPARTMENT
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Transfers from Government of Canada				
Various	-	95	187	393
Other Revenue				
Various	1,570	1,592	1,570	1,700
Total Revenue	1,570	1,687	1,757	2,093
EXPENSE				
Program				
Voted				
Office of the Premier/General Administration	2,987	2,870	2,870	2,868
Northern Development	969	1,199	1,399	1,847
Public Affairs	8,151	8,745	8,745	8,862
Total Voted Expense	12,107	12,814	13,014	13,577
Statutory				
Office of the Premier/General Administration	-	-	-	60
Northern Development	-	-	-	10
Total Voted and Statutory Expense	12,107	12,814	13,014	13,647
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET OPERATING RESULT	(10,537)	(11,127)	(11,257)	(11,554)
Net Contribution from (to) General Revenues	10,537	11,127	11,257	11,554
NET INCOME	-	-	-	-

EXECUTIVE COUNCIL - *Continued*

MINISTRY
MANPOWER AUTHORIZATION
 Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Office of the Premier/General Administration	43	43
Northern Alberta Development Council	12	13
Public Affairs Bureau	126	141
Total Full-Time Equivalent Employment	181	197



FAMILY AND SOCIAL SERVICES

THE HONOURABLE DR. LYLE OBERG

Minister

104 Legislature Building, 427-2606

THE HONOURABLE PEARL CALAHASEN

Minister without Portfolio

Responsible for Children's Services

107 Legislature Building, 427-2180

SHIRAZ SHARIFF, M.L.A.

Chair

Social Care Facilities Review Committee

513 Legislature Building, 422-0685

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross	Gross	Gross
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
OPERATING EXPENSE	1,373,085	-	1,373,085	1,356,168	1,356,793	1,339,255
CAPITAL INVESTMENT	9,336	-	9,336	865	240	5,433

FAMILY AND SOCIAL SERVICES - *Continued*

DEPARTMENT SUMMARY

(thousands of dollars)

OPERATING EXPENSE

Program		1998-99 Estimates			Gross	Gross	Gross
		Gross	Dedicated	Net	Comparable	Comparable	Comparable
		Expense	Revenue	Expense	1997-98 Forecast	1997-98 Budget	1996-97 Actual
1	Ministry Support Services	35,258	-	35,258	35,103	35,947	41,256
2	Income Support to Individuals and Families	670,049	-	670,049	671,464	699,000	698,899
3	Services for Children and Families	361,884	-	361,884	363,009	340,837	329,716
4	Services to Persons with Developmental Disabilities	264,922	-	264,922	250,748	245,554	233,949
5	Advocacy and Guardianship	4,653	-	4,653	4,587	4,171	4,326
6	Family and Community Support Services	36,319	-	36,319	31,257	31,284	31,109
TOTAL VOTED		1,373,085	-	1,373,085	1,356,168	1,356,793	1,339,255
Valuation Adjustments and Other Provisions		2,146	-	2,146	(3,202)	2,230	(6,279)
TOTAL VOTED AND STATUTORY		1,375,231	-	1,375,231	1,352,966	1,359,023	1,332,976

CAPITAL INVESTMENT

Program		1998-99 Estimates	Comparable	Comparable	Comparable
			1997-98 Forecast	1997-98 Budget	1996-97 Actual
1	Ministry Support Services	220	190	120	474
2	Income Support to Individuals and Families	9,100	205	100	3,781
3	Services for Children and Families	-	-	-	359
4	Services to Persons with Developmental Disabilities	16	470	20	819
TOTAL VOTED		9,336	865	240	5,433

PROGRAM 1 - MINISTRY SUPPORT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
1.0.1	Minister's Office	304	-	304	301	-	301	303
1.0.2	Minister without Portfolio - Responsible for Children's Services	205	-	205	195	-	195	202
1.0.3	Standing Policy Committee on Community Services	76	-	76	74	-	74	75
1.0.4	Deputy Minister's Office	303	-	303	294	-	294	297
1.0.5	Assistant Deputy Minister's Office - Children's Programs	960	-	960	1,344	-	1,344	1,056
1.0.6	Assistant Deputy Minister's Office - Adults' Programs	1,467	-	1,467	1,143	-	1,143	1,358
1.0.7	Regional Operations	9,719	-	9,719	9,290	-	9,290	10,292
1.0.8	Human Resources and Organizational Planning	3,681	-	3,681	3,799	-	3,799	3,410
1.0.9	Resource Management Services	18,011	-	18,011	18,131	-	18,131	18,380
1.0.10	Freedom of Information and Privacy	532	-	532	532	-	532	574
TOTAL PROGRAM		35,258	-	35,258	35,103	-	35,103	35,947

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
1.0.9	Resource Management Services	220	190	120
TOTAL PROGRAM		220	190	120

FAMILY AND SOCIAL SERVICES - *Continued*

PROGRAM 2 - INCOME SUPPORT TO INDIVIDUALS AND FAMILIES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
2.1	Program Support							
2.1.1	Program Support	9,882	-	9,882	14,250	-	14,250	12,722
	Total Sub-program	9,882	-	9,882	14,250	-	14,250	12,722
2.2	Supports for Independence							
2.2.1	Program Delivery	34,264	-	34,264	37,459	-	37,459	36,155
2.2.2	Maintenance and Recovery	3,313	-	3,313	3,397	-	3,397	3,253
2.2.3	Supplement to Earnings	64,539	-	64,539	69,200	-	69,200	74,121
2.2.4	Employment and Training Support	110,313	-	110,313	118,428	-	118,428	136,660
2.2.5	Transitional Support	67,915	-	67,915	74,158	-	74,158	79,635
2.2.6	Employment Initiatives	39,345	-	39,345	28,489	-	28,489	39,394
2.2.7	Shelters for Homeless Adults	5,605	-	5,605	8,651	-	8,651	5,506
2.2.8	Child Health Benefits	10,200	-	10,200	-	-	-	-
	Total Sub-program	335,494	-	335,494	339,782	-	339,782	374,724
2.3	Benefits for People not Expected to Work							
2.3.1	Program Delivery	3,195	-	3,195	3,272	-	3,272	3,134
2.3.2	Widows' Pension	11,700	-	11,700	10,300	-	10,300	11,300
2.3.3	Assured Income for the Severely Handicapped	228,086	-	228,086	222,269	-	222,269	219,700
2.3.4	Assured Support - Supports for Independence	81,692	-	81,692	81,591	-	81,591	77,420
	Total Sub-program	324,673	-	324,673	317,432	-	317,432	311,554
TOTAL PROGRAM		670,049	-	670,049	671,464	-	671,464	699,000

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
2.2.1	Program Delivery	9,000	175	-
2.2.6	Employment Initiatives	100	30	100
TOTAL PROGRAM		9,100	205	100

PROGRAM 3 - SERVICES FOR CHILDREN AND FAMILIES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
3.1	Program Support							
3.1.1	Program Support	402	-	402	795	-	795	589
3.1.2	Office of the Commissioner of Services for Children and Families	862	-	862	1,342	-	1,342	1,291
3.1.3	Community Services Planning	3,291	-	3,291	6,554	-	6,554	6,260
	Total Sub-program	4,555	-	4,555	8,691	-	8,691	8,140
3.2	Children and Families Services							
3.2.1	Program Delivery	51,789	-	51,789	52,819	-	52,819	47,410
3.2.2	Intake and Investigations	10,147	-	10,147	8,633	-	8,633	9,195
3.2.3	In-Home Family Support	26,316	-	26,316	25,845	-	25,845	23,971
3.2.4	Adoptions	4,971	-	4,971	4,654	-	4,654	4,906
3.2.5	Foster Care	77,818	-	77,818	73,243	-	73,243	72,046
3.2.6	Community-based Family Support Services	9,037	-	9,037	8,837	-	8,837	8,857
3.2.7	Residential Care	59,458	-	59,458	63,364	-	63,364	53,620
3.2.8	Handicapped Children's Services	28,502	-	28,502	27,365	-	27,365	22,001
3.2.9	Early Intervention Programs	17,000	-	17,000	19,656	-	19,656	20,000
3.2.10	Day Care Programs	60,594	-	60,594	60,161	-	60,161	61,648
3.2.11	Mediation and Court Services	859	-	859	929	-	929	878
3.2.12	Prevention of Family Violence	9,338	-	9,338	8,812	-	8,812	8,165
3.2.13	Protection of Children involved in Prostitution	500	-	500	-	-	-	-
	Total Sub-program	356,329	-	356,329	354,318	-	354,318	332,697
3.3	Children and Families Services Regional Authorities							
3.3.1	Assistance to Regional Authorities	1,000	-	1,000	-	-	-	-
	Total Sub-program	1,000	-	1,000	-	-	-	-
TOTAL PROGRAM		361,884	-	361,884	363,009	-	363,009	340,837

PROGRAM 4 - SERVICES TO PERSONS WITH DEVELOPMENTAL DISABILITIES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
4.0.1	Supports to Community Systems	31,174	-	31,174	29,133	-	29,133	29,413
4.0.2	Contracted Services Program	66,798	-	66,798	64,686	-	64,686	62,496
4.0.3	Michener Centre	44,121	-	44,121	43,219	-	43,219	44,419
4.0.4	Government Operated Facilities	21,781	-	21,781	21,622	-	21,622	21,969
4.0.5	Individual Funding Program	99,413	-	99,413	91,818	-	91,818	86,987
4.0.6	Assistance to Persons with Developmental Disabilities Foundation	195	-	195	270	-	270	270
4.0.7	Assistance to Persons with Developmental Disabilities Provincial Board	1,440	-	1,440	-	-	-	-
TOTAL PROGRAM		264,922	-	264,922	250,748	-	250,748	245,554

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
4.0.1	Supports to Community Systems	-	450	-
4.0.3	Michener Centre	16	20	20
TOTAL PROGRAM		16	470	20

FAMILY AND SOCIAL SERVICES - *Continued*

PROGRAM 5 - ADVOCACY AND GUARDIANSHIP

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
5.1	Children's Advocacy							
5.1.1	Office of Children's Advocate	1,531	-	1,531	1,664	-	1,664	1,566
	Total Sub-program	1,531	-	1,531	1,664	-	1,664	1,566
5.2	Public Guardianship							
5.2.1	Office of the Public Guardian	3,122	-	3,122	2,923	-	2,923	2,605
	Total Sub-program	3,122	-	3,122	2,923	-	2,923	2,605
TOTAL PROGRAM		4,653	-	4,653	4,587	-	4,587	4,171

FAMILY AND SOCIAL SERVICES - *Continued*

PROGRAM 6 - FAMILY AND COMMUNITY SUPPORT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
6.0.1	Program Support	215	-	215	185	-	185	180
6.0.2	Family and Community Support Services	36,104	-	36,104	31,072	-	31,072	31,104
TOTAL PROGRAM		36,319	-	36,319	31,257	-	31,257	31,284

FAMILY AND SOCIAL SERVICES - *Continued*

STATUTORY PROGRAM
(thousands of dollars)

Appropriation not voted by the Legislative Assembly pursuant to
section 29 (1) (b) of the Financial Administration Act

OPERATING EXPENSE

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
Valuation Adjustments and Other Provisions	2,146	(3,202)	2,230
TOTAL STATUTORY PROGRAM	2,146	(3,202)	2,230

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

MISSION

The Ministry's mission is to help families be responsible and accountable, to help adults be independent and to keep children safe.

GOALS

- ◆ Help welfare clients to regain independence and provide a level of income support to those people unable to provide for their own basic needs.
- ◆ Ensure the basic services needed by persons with developmental disabilities are provided so that they can live and participate in the communities of their choice.
- ◆ Ensure services are available to victims of family violence.
- ◆ Intervene on behalf of children who are in need of protection, and provide stable and nurturing home environments for children in care.
- ◆ Ensure appropriate surrogate decision making mechanisms are available to adult Albertans who require them.
- ◆ Encourage and support preventive social programming in communities.

MAJOR STRATEGIES

- ◆ The Ministry will redesign income support and employment related services, and will work with Advanced Education and Career Development (AECD) and Human Resources Development Canada (HRDC) to rationalize the design and provision of services.
- ◆ As part of the National Child Benefit Program, the Ministry will introduce a Child Health Benefit. This will help low income families purchase the prescription drugs, dental, optical and ambulance services that their children require.
- ◆ The Ministry will work with Alberta Health and Advanced Education and Career Development to develop options for the provision of medically related benefits and services to Albertans in need.
- ◆ The Ministry will transfer the management of services for adults with developmental disabilities to community management boards.
- ◆ The Ministry will establish regional Child and Family Services Authorities, and will transfer management of services to children and families to these authorities.
- ◆ The Ministry will implement a bilateral agreement with HRDC that focuses on employment programs and services for people with disabilities.
- ◆ The Ministry will lead a coordinated effort to address the issue of juvenile prostitution, including the introduction of new legislation.
- ◆ The Ministry will work with other stakeholders to develop a major initiative dealing with drinking during pregnancy and Fetal Alcohol Syndrome.
- ◆ Using a variety of strategies, the Ministry will increase its emphasis on restoring or developing permanent family relationships for children in care.
- ◆ The Ministry will reposition itself in relation to the human services system in Alberta by redesigning its key management structures and processes.

HIGHLIGHTS FOR 1998-99

- ◆ The Child Welfare component of the Children and Family Services program is being increased from \$220 million to almost \$240 million, a 9.1% increase, reflecting caseload increase in this program.
- ◆ To meet continued increasing caseloads in the Handicapped Children's Services program, \$6.5 million has been added to the 1997-98 budget base, representing a 29.5% increase.
- ◆ A new Child Health Benefits program is being created to fund a health benefits program for children in low income families. This initiative is part of the province's reinvestment under the National Child Benefit Program.
- ◆ A budget of \$0.5 million has been created for new initiatives to help address the recommendations of the tax force on children involved in prostitution.
- ◆ Funding will increase \$5 million to address cost pressures in contracted agencies and service providers who deliver services on behalf of the Ministry.
- ◆ The work of the Commissioner of Services for Children and Families will begin to wind down with \$1 million reallocated to Child and Family Services Authorities to begin assuming responsibility for delivering these programs.
- ◆ Child Care Subsidy rates and eligibility income levels will be increased. The Day Care Operating Allowance will be reduced and funds redirected to Child Care Subsidy. This transfer of funds maintains the 1998-99 budget at 1997-98 forecast spending levels.
- ◆ The Early Intervention Program, which had been planned at \$13 million, will have a \$17 million base in 1998-99 to fund projects aimed at assisting disadvantaged children.
- ◆ The budget will increase \$1 million for Prevention of Family Violence to help reduce the number of women turned away from women's emergency shelters.
- ◆ The Family and Community Support Services program has been increased by \$5 million as the Ministry moves to strengthening its partnership with municipalities in providing municipally based preventive social services programs.
- ◆ The Supports for Independence program reflects the continued success of the welfare reforms with a \$39.9 million or 10.6% reduction from the 1997-98 budget. The employment initiatives budget is being maintained at 1997-98 budget levels.
- ◆ The budget supporting Benefits for People not Expected to Work has been increased by 4.4% to reflect volume growth in programs like Assured Income for the Severely Handicapped and Assured Support.
- ◆ Funding for Persons with Developmental Disabilities will increase \$19.6 million or 8% to reflect continued caseload growth in this program. In addition, the appointment of community-based management boards for the delivery of services for adults with developmental disabilities has been reflected in the budget.
- ◆ The Ministry Support Services budget continues to decline, demonstrating the Ministry's commitment to streamlining its administrative overhead costs.

KEY PERFORMANCE MEASURES**Percentage of Children who Stay Free from Abuse or Neglect while Receiving Child Protection Services**

This measures the success of the Ministry in meeting the safety and security needs of children while they are receiving services from Child Welfare.

1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01
97.0%	97.1%	98.4%	98.5%	Target	Target	Target	Target
97.0%	97.1%	98.4%	98.5%	100.0%	100.0%	100.0%	100.0%

Percentage of Day Care Centres Meeting Critical Government Standards

This measure is defined as the percentage of day care centres meeting government standards for staff/child ratios, supervision, staff qualifications, discipline and developmental needs.

1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01
64.0%	76.0%	83.0%	80.0%	Target	Target	Target	Target
64.0%	76.0%	83.0%	80.0%	90.0%	95.0%	100.0%	100.0%

Expected to Work Clients per 1,000 Working Age Population

This measure is defined as the number of clients per 1,000 working age population who are expected to work and are receiving benefits.

1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01
33	22	19	16	Target	Target	Target	Target
33	22	19	16	16	16	15	15

Proportion of Employment Initiative Graduates Not Receiving Welfare Benefits 12 Months after Graduation or Placement

This measure is defined as the percentage of graduates who are not receiving welfare benefits 12 months after completing a placement in a work experience, training or employment program.

1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01
70.9%	66.0%	69.0%	Estimate	Target	Target	Target	Target
70.9%	66.0%	69.0%	70.0%	70.0%*	70.0%*	70.0%*	70.0%*

Duration of Welfare for Clients Expected to Work

This measure is defined as the average length of time Expected to Work clients receive assistance.

1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01
10.4 months	8.7 months	7.5 months	8.1 months	Target	Target	Target	Target
10.4 months	8.7 months	7.5 months	8.1 months	8.0 months*	8.0 months*	8.0 months*	8.0 months*

Proportion of Welfare Cases Remaining Closed after 12 Months

This measure is defined as the percentage of cases that closed and received no assistance one year later.

1993-94	1994-95	1995-96	1996-97	1997-98 Target	1998-99 Target	1999-2000 Target	2000-01 Target
58.4%	61.8%	58.0%	60.0%	60.0%**	60.0%**	60.0%**	60.0%**

Proportion of Single-Parent Welfare Cases with Child Support Orders or Agreements

This measure is defined as the percentage of single parent welfare recipients for whom support is received from the non-custodial parent.

1993-94	1994-95	1995-96	1996-97	1997-98 Target	1998-99 Target	1999-2000 Target	2000-01 Target
49.0%	54.8%	57.6%	56.0%	60.0%	62.0%	65.0%	65.0%

Percentage of Service Providers Serving Persons with Developmental Disabilities with Policies that Meet Ministry Core Standards

This measure reflects the annual self-assessment by service providers on the existence of policies which comply with the basic standards for physical safety, service planning and program monitoring set by Ministry Core Standards.

1993-94	1994-95	1995-96	1996-97	1997-98 Target	1998-99 Target	1999-2000 Target	2000-01 Target
N/A	94.0%	97.0%	98.0%	99.0%	100.0%	100.0%	100.0%

Percentage of Service Providers Serving Persons with Developmental Disabilities who are in Practice Compliance with Ministry Core Standards

This measure indicates the percentage of service providers who have been evaluated as meeting 70% or more of the basic standards for physical safety, service planning and program monitoring set by Ministry Core Standards.

1993-94	1994-95	1995-96	1996-97	1997-98 Target	1998-99 Target	1999-2000 Target	2000-01 Target
N/A	N/A	77.0%	80.0%	80.0%	85.0%	85.0%	90.0%

* Targets are constant due to the Ministry now having a higher proportion of clients who are not job ready.

** Targets are constant due to the rapidly changing nature of the labour market and increasing proportion of clients without job skills.

MINISTRY
CONSOLIDATED INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department	401,001	383,356	389,710	485,412
Persons with Developmental Disabilities Foundation	195	270	270	-
Persons with Developmental Disabilities Provincial Board	1,440	-	-	-
Northwest Region Persons with Developmental Disabilities Community Board	135	-	-	-
Northeast Region Persons with Developmental Disabilities Community Board	106	-	-	-
Edmonton Region Persons with Developmental Disabilities Community Board	61	-	-	-
Central Region Persons with Developmental Disabilities Community Board	82	-	-	-
Calgary Region Persons with Developmental Disabilities Community Board	68	-	-	-
South Region Persons with Developmental Disabilities Community Board	102	-	-	-
Michener Centre Persons with Developmental Disabilities Facility Board	100	-	-	-
Calgary Rockyview Child and Family Services Authority	150	-	-	-
<i>Consolidation Adjustments</i>	(2,439)	(270)	(270)	-
Consolidated Revenue	401,001	383,356	389,710	485,412
EXPENSE				
Program				
<i>Voted</i>				
Department	1,373,085	1,356,168	1,356,793	1,339,255
<i>Statutory</i>				
Department	2,146	(3,202)	2,230	(6,279)
Persons with Developmental Disabilities Foundation	195	270	270	-
Persons with Developmental Disabilities Provincial Board	1,440	-	-	-
Northwest Region Persons with Developmental Disabilities Community Board	135	-	-	-
Northeast Region Persons with Developmental Disabilities Community Board	106	-	-	-
Edmonton Region Persons with Developmental Disabilities Community Board	61	-	-	-
Central Region Persons with Developmental Disabilities Community Board	82	-	-	-
Calgary Region Persons with Developmental Disabilities Community Board	68	-	-	-
South Region Persons with Developmental Disabilities Community Board	102	-	-	-
Michener Centre Persons with Developmental Disabilities Facility Board	100	-	-	-
Calgary Rockyview Child and Family Services Authority	150	-	-	-
<i>Consolidation Adjustments</i>	(2,439)	(270)	(270)	-
Consolidated Expense	1,375,231	1,352,966	1,359,023	1,332,976
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET OPERATING RESULT	(974,230)	(969,610)	(969,313)	(847,564)
Net Contribution from (to) General Revenues	974,230	969,610	969,313	847,564
NET INCOME	-	-	-	-
CHANGE IN CAPITAL ASSETS				
New Capital Investment	9,336	865	240	5,433
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(3,423)	(4,987)	(4,983)	(5,251)
Increase (Decrease) in Capital Assets	5,913	(4,122)	(4,743)	182
CAPITAL INVESTMENT				
<i>Voted</i>				
Department	9,336	865	240	5,433
Total Capital Investment	9,336	865	240	5,433

FAMILY AND SOCIAL SERVICES - *Continued*

DEPARTMENT
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Transfers from Government of Canada				
Canada Health and Social Transfer	338,300	328,039	352,009	411,301
Rehabilitation of Disabled Persons	22,000	22,000	-	21,552
Services to On-Reserve Status Indians	23,000	15,946	23,000	27,425
Other	6,000	5,600	3,600	4,668
Investment Income				
Various	1	1	1	17
Premiums, Fees and Licences				
Various	1,000	1,000	1,400	1,229
Other Revenue				
Refunds of Expense	10,000	10,000	9,500	18,678
Other	700	770	200	542
Total Revenue	401,001	383,356	389,710	485,412
EXPENSE				
Program				
<i>Voted</i>				
Ministry Support Services	35,258	35,103	35,947	41,256
Income Support to Individuals and Families	670,049	671,464	699,000	698,899
Services for Children and Families	361,884	363,009	340,837	329,716
Services to Persons with Developmental Disabilities	264,922	250,748	245,554	233,949
Advocacy and Guardianship	4,653	4,587	4,171	4,326
Family and Community Support Services	36,319	31,257	31,284	31,109
Total Voted Expense	1,373,085	1,356,168	1,356,793	1,339,255
<i>Statutory</i>				
Valuation Adjustments and Other Provisions	2,146	(3,202)	2,230	(6,279)
Total Voted and Statutory Expense	1,375,231	1,352,966	1,359,023	1,332,976
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET OPERATING RESULT	(974,230)	(969,610)	(969,313)	(847,564)
Net Contribution from (to) General Revenues	974,230	969,610	969,313	847,564
NET INCOME	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	9,336	865	240	5,433
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(3,423)	(4,987)	(4,983)	(5,251)
Increase (Decrease) in Capital Assets	5,913	(4,122)	(4,743)	182

**PERSONS WITH DEVELOPMENTAL DISABILITIES FOUNDATION
INCOME STATEMENT**

(thousands of dollars)

	1998-99	Comparable	Comparable	Comparable
	Estimates	1997-98 Forecast	1997-98 Budget	1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	195	270	270	-
Total Revenue	195	270	270	-
EXPENSE				
Program				
Foundation Operations	195	270	270	-
Total Expense	195	270	270	-
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	-

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	-	-
Net Revenue (Expense) for the Year	-	-	-	-
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

**PERSONS WITH DEVELOPMENTAL DISABILITIES PROVINCIAL BOARD
INCOME STATEMENT**

(thousands of dollars)

	1998-99	Comparable	Comparable	Comparable
	Estimates	1997-98 Forecast	1997-98 Budget	1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	1,440	-	-	-
Total Revenue	1,440	-	-	-
EXPENSE				
Program				
Board Operations	1,440	-	-	-
Total Expense	1,440	-	-	-
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	-

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	-	-
Net Revenue (Expense) for the Year	-	-	-	-
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

**NORTHWEST REGION PERSONS WITH DEVELOPMENTAL
DISABILITIES COMMUNITY BOARD
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Persons with Developmental Disabilities				
Provincial Board	135	-	-	-
Total Revenue	135	-	-	-
EXPENSE				
Program				
Board Operations	135	-	-	-
Total Expense	135	-	-	-
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	-

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	-	-
Net Revenue (Expense) for the Year	-	-	-	-
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

**NORTHEAST REGION PERSONS WITH DEVELOPMENTAL
DISABILITIES COMMUNITY BOARD
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Persons with Developmental Disabilities				
Provincial Board	106	-	-	-
Total Revenue	106	-	-	-
EXPENSE				
Program				
Board Operations	106	-	-	-
Total Expense	106	-	-	-
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	-

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	-	-
Net Revenue (Expense) for the Year	-	-	-	-
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

**EDMONTON REGION PERSONS WITH DEVELOPMENTAL
DISABILITIES COMMUNITY BOARD
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Persons with Developmental Disabilities Provincial Board	61	-	-	-
Total Revenue	61	-	-	-
EXPENSE				
Program				
Board Operations	61	-	-	-
Total Expense	61	-	-	-
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	-

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at Beginning of Year	-	-	-	-
Net Revenue (Expense) for the Year	-	-	-	-
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

**CENTRAL REGION PERSONS WITH DEVELOPMENTAL
DISABILITIES COMMUNITY BOARD
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Persons with Developmental Disabilities				
Provincial Board	82	-	-	-
Total Revenue	82	-	-	-
EXPENSE				
Program				
Board Operations	82	-	-	-
Total Expense	82	-	-	-
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	-

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	-	-
Net Revenue (Expense) for the Year	-	-	-	-
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

**CALGARY REGION PERSONS WITH DEVELOPMENTAL
DISABILITIES COMMUNITY BOARD
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Persons with Developmental Disabilities				
Provincial Board	68	-	-	-
Total Revenue	68	-	-	-
EXPENSE				
Program				
Board Operations	68	-	-	-
Total Expense	68	-	-	-
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	-

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	-	-
Net Revenue (Expense) for the Year	-	-	-	-
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

**SOUTH REGION PERSONS WITH DEVELOPMENTAL
DISABILITIES COMMUNITY BOARD
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Persons with Developmental Disabilities Provincial Board	102	-	-	-
Total Revenue	102	-	-	-
EXPENSE				
Program				
Board Operations	102	-	-	-
Total Expense	102	-	-	-
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	-

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at Beginning of Year	-	-	-	-
Net Revenue (Expense) for the Year	-	-	-	-
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

**MICHENER CENTRE PERSONS WITH DEVELOPMENTAL
DISABILITIES FACILITY BOARD
INCOME STATEMENT**

(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Persons with Developmental Disabilities				
Provincial Board	100	-	-	-
Total Revenue	100	-	-	-
EXPENSE				
Program				
Board Operations	100	-	-	-
Total Expense	100	-	-	-
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	-

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	-	-
Net Revenue (Expense) for the Year	-	-	-	-
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

CALGARY ROCKYVIEW CHILD AND FAMILY SERVICES AUTHORITY
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department	150	-	-	-
Total Revenue	150	-	-	-
EXPENSE				
Program				
Authority Operations	150	-	-	-
Total Expense	150	-	-	-
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	-

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	-	-
Net Revenue (Expense) for the Year	-	-	-	-
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

MINISTRY
CONSOLIDATION SCHEDULE
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Transfer from Department to:				
Persons with Developmental Disabilities Foundation	(195)	(270)	(270)	-
Persons with Developmental Disabilities Provincial Board	(1,440)	-	-	-
Calgary Rockyview Child and Family Services Authority	(150)	-	-	-
Transfer from Persons with Developmental Disabilities Provincial Board to:				
Northwest Region Persons with Developmental Disabilities Community Board	(135)	-	-	-
Northeast Region Persons with Developmental Disabilities Community Board	(106)	-	-	-
Edmonton Region Persons with Developmental Disabilities Community Board	(61)	-	-	-
Central Region Persons with Developmental Disabilities Community Board	(82)	-	-	-
Calgary Region Persons with Developmental Disabilities Community Board	(68)	-	-	-
South Region Persons with Developmental Disabilities Community Board	(102)	-	-	-
Michener Centre Persons with Developmental Disabilities Facility Board	(100)	-	-	-
Total Revenue Consolidation Adjustments	(2,439)	(270)	(270)	-
EXPENSE				
Transfer from Department to:				
Persons with Developmental Disabilities Foundation	(195)	(270)	(270)	-
Persons with Developmental Disabilities Provincial Board	(1,440)	-	-	-
Calgary Rockyview Child and Family Services Authority	(150)	-	-	-
Transfer from Persons with Developmental Disabilities Provincial Board to:				
Northwest Region Persons with Developmental Disabilities Community Board	(135)	-	-	-
Northeast Region Persons with Developmental Disabilities Community Board	(106)	-	-	-
Edmonton Region Persons with Developmental Disabilities Community Board	(61)	-	-	-
Central Region Persons with Developmental Disabilities Community Board	(82)	-	-	-
Calgary Region Persons with Developmental Disabilities Community Board	(68)	-	-	-
South Region Persons with Developmental Disabilities Community Board	(102)	-	-	-
Michener Centre Persons with Developmental Disabilities Facility Board	(100)	-	-	-
Total Expense Consolidation Adjustments	(2,439)	(270)	(270)	-

FAMILY AND SOCIAL SERVICES - *Continued*

MINISTRY
MANPOWER AUTHORIZATION
 Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	4,716	4,828
Total Full-Time Equivalent Employment	4,716	4,828



HEALTH

THE HONOURABLE HALVAR JONSON

Minister

228 Legislature Building, 427-3665

RON HIERATH, M.L.A.

Chair

Alberta Health Facilities Review Committee

503 Legislature Building, 427-1864

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross	Gross	Gross
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
OPERATING EXPENSE	4,181,800	(661,226)	3,520,574	4,061,943	3,957,462	3,807,438
CAPITAL INVESTMENT	1,150	-	1,150	1,450	5,138	523

HEALTH - *Continued***DEPARTMENT SUMMARY**

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross	Gross	Gross
	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1 Ministry Support Services	78,533	-	78,533	81,923	81,108	71,984
2 Health Services	4,102,655	(661,226)	3,441,429	3,979,408	3,875,792	3,734,823
3 Premier's Council on the Status of Persons with Disabilities	612	-	612	612	562	631
TOTAL VOTED	4,181,800	(661,226)	3,520,574	4,061,943	3,957,462	3,807,438
Health Care Insurance Premium						
Revenue Write-Offs	24,440	-	24,440	30,877	28,476	27,904
Valuation Adjustments	26	-	26	787	26	(694)
TOTAL VOTED AND STATUTORY	4,206,266	(661,226)	3,545,040	4,093,607	3,985,964	3,834,648

CAPITAL INVESTMENT

Program	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1 Ministry Support Services	1,150	1,450	5,138	523
TOTAL VOTED	1,150	1,450	5,138	523

PROGRAM 1 - MINISTRY SUPPORT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
1.0.1	Minister's Office	338	-	338	293	-	293	338
1.0.2	Deputy Minister's Office	313	-	313	283	-	283	313
1.0.3	Public Communications	759	-	759	733	-	733	733
1.0.4	Corporate Services	3,644	-	3,644	3,852	-	3,852	3,352
1.0.5	Health Information and Accountability	28,019	-	28,019	30,793	-	30,793	29,693
1.0.6	Health Strategies	8,072	-	8,072	8,509	-	8,509	8,739
1.0.7	Health Workforce and Administrative Services	11,350	-	11,350	11,546	-	11,546	11,826
1.0.8	Financial Services	10,613	-	10,613	10,869	-	10,869	11,069
1.0.9	Health Plan Administration	9,186	-	9,186	9,046	-	9,046	9,046
1.0.10	Programs Administration	2,687	-	2,687	2,592	-	2,592	2,592
1.0.11	Health Facilities Review Committee	484	-	484	467	-	467	467
1.0.12	Mental Health Patient Advocate's Office	285	-	285	267	-	267	267
1.0.13	Provincial Health Council	1,500	-	1,500	1,500	-	1,500	1,500
1.0.14	Health Advisory and Appeal Services	1,194	-	1,194	1,088	-	1,088	1,088
1.0.15	Standing Policy Committee on Health Planning	89	-	89	85	-	85	85
TOTAL PROGRAM		78,533	-	78,533	81,923	-	81,923	81,108

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
1.0.5	Health Information and Accountability	1,150	1,450	5,138
TOTAL PROGRAM		1,150	1,450	5,138

HEALTH - Continued

PROGRAM 2 - HEALTH SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
2.1	Practitioner Services							
2.1.1	Medical Services	812,800	-	812,800	768,700	-	768,700	746,700
2.1.2	Alternate Payments	5,750	-	5,750	2,000	-	2,000	-
2.1.3	Allied Health Services	46,035	-	46,035	45,900	-	45,900	45,553
2.1.4	Extended Health Benefits	17,518	-	17,518	17,400	-	17,400	17,000
2.1.5	Rural Physician Action Plan	5,800	-	5,800	3,500	-	3,500	2,800
2.1.6	Medical Education Allowances	37,750	-	37,750	36,929	-	36,929	35,417
	Total Sub-program	925,653	-	925,653	874,429	-	874,429	847,470
2.2	Provincial Programs							
2.2.1	Human Tissue and Blood Services	41,933	-	41,933	37,133	-	37,133	35,133
2.2.2	Equity Agreements	3,008	-	3,008	3,008	-	3,008	3,008
2.2.3	Purchase of Vaccines and Sera	8,669	-	8,669	7,343	-	7,343	7,343
2.2.4	Provincial Laboratories of Public Health	10,977	-	10,977	10,597	-	10,597	10,377
2.2.5	Non-Group Drug Benefits	216,474	(20,000)	196,474	197,389	(20,759)	176,630	197,389
2.2.6	Ambulance Services	35,250	-	35,250	33,550	-	33,550	32,050
2.2.7	Out-of-Province Health Care Costs	38,000	-	38,000	38,000	-	38,000	38,000
2.2.8	Alberta Aids to Daily Living Benefits	55,439	-	55,439	53,939	-	53,939	55,439
2.2.9	Health Services Research	5,500	-	5,500	5,500	-	5,500	5,500
2.2.10	Dedicated Program Funding	33,343	-	33,343	25,722	-	25,722	31,247
2.2.11	Alberta Wellnet	13,201	-	13,201	14,800	-	14,800	12,400
	Total Sub-program	461,794	(20,000)	441,794	426,981	(20,759)	406,222	427,886
2.3	Regional and Provincial Health Authorities							
2.3.1	Chinook Regional Health Authority	132,676	-	132,676	130,758	-	130,758	130,758
2.3.2	Palliser Health Authority	69,537	-	69,537	68,848	-	68,848	68,848
2.3.3	Headwaters Health Authority	39,456	-	39,456	39,065	-	39,065	39,065
2.3.4	Calgary Regional Health Authority	678,638	-	678,638	651,374	-	651,374	651,374
2.3.5	Regional Health Authority 5	34,975	-	34,975	34,567	-	34,567	34,567
2.3.6	David Thompson Regional Health Authority	132,135	-	132,135	128,711	-	128,711	128,711
2.3.7	East Central Regional Health Authority 7	95,734	-	95,734	94,786	-	94,786	94,786
2.3.8	Westview Regional Health Authority	32,776	-	32,776	31,418	-	31,418	31,418
2.3.9	Crossroads Regional Health Authority	31,014	-	31,014	30,633	-	30,633	30,633
2.3.10	Capital Health Authority	758,674	-	758,674	730,068	-	730,068	730,068
2.3.11	Aspen Regional Health Authority #11	44,212	-	44,212	43,775	-	43,775	43,775
2.3.12	Lakeland Regional Health Authority	82,043	-	82,043	81,231	-	81,231	81,231
2.3.13	Mistahia Regional Health Authority	65,891	-	65,891	65,165	-	65,165	65,165

HEALTH - Continued

PROGRAM 2 - HEALTH SERVICES

(thousands of dollars)

OPERATING EXPENSE

OPERATING EXPENSE								Gross Comparable 1997-98 Budget
Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
2.3	Regional and Provincial Health Authorities - Continued							
2.3.14	Peace Regional Health Authority	19,271	-	19,271	19,080	-	19,080	19,080
2.3.15	Keeweenaw Lakes Regional Health Authority #15	15,598	-	15,598	15,444	-	15,444	15,444
2.3.16	Northern Lights Regional Health Authority	22,583	-	22,583	22,359	-	22,359	22,359
2.3.17	Northwestern Regional Health Authority	10,480	-	10,480	9,042	-	9,042	9,042
2.3.18	Alberta Cancer Board	74,516	-	74,516	70,792	-	70,792	70,792
2.3.19	Provincial Mental Health Advisory Board	149,043	-	149,043	140,236	-	140,236	140,236
2.3.20	Dedicated Program Funding	19,222	-	19,222	9,006	-	9,006	15,450
2.3.21	Province-Wide Services - Calgary Regional Health Authority	91,977	-	91,977	84,060	-	84,060	80,933
2.3.22	Province-Wide Services - Capital Health Authority	109,636	-	109,636	98,599	-	98,599	86,701
2.3.23	Province-Wide Services - Unallocated	5,121	-	5,121	-	-	-	10,000
2.3.24	One-Time Infrastructure Support	-	-	-	40,000	-	40,000	-
2.3.25	Inherited Deficit Assistance	-	-	-	38,981	-	38,981	-
	Total Sub-program	2,715,208	-	2,715,208	2,677,998	-	2,677,998	2,600,436
2.4	Health Care Insurance Premium Revenue							
2.4.1	Gross Premium Revenue	-	(641,226)	(641,226)	-	(640,867)	(640,867)	-
	Total Sub-program	-	(641,226)	(641,226)	-	(640,867)	(640,867)	-
TOTAL PROGRAM		4,102,655	(661,226)	3,441,429	3,979,408	(661,626)	3,317,782	3,875,792

HEALTH - *Continued***PROGRAM 3 - PREMIER'S COUNCIL ON THE STATUS OF PERSONS WITH DISABILITIES**

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
3.0.1	Premier's Council on the Status of Persons with Disabilities	612	-	612	612	-	612	562
TOTAL PROGRAM		612	-	612	612	-	612	562

HEALTH - *Continued*

STATUTORY PROGRAM

(thousands of dollars)

Appropriations not voted by the Legislative Assembly pursuant to
section 29 (1) (b) of the Financial Administration Act

OPERATING EXPENSE

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
Valuation Adjustments and Other Provisions			
Health Care Insurance Premium			
Revenue Write-Offs	24,440	30,877	28,476
Valuation Adjustments	26	787	26
TOTAL STATUTORY PROGRAM	24,466	31,664	28,502

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

MISSION

The Ministry of Health vision “healthy Albertans in a healthy Alberta” relates directly to the *People* core business of the Government of Alberta business plan, a component of which is a healthy society and accessible health care. The mission of the Ministry of Health is to improve the health of Albertans and the quality of the health system.

CORE BUSINESSES AND RELATED GOALS

1. Set Direction, Policies and Provincial Standards
 - ◆ Clear directions, policies and measurable expectations are in place for all components of the health system.
 - ◆ Provincial strategies are in place to improve the health and well being of Albertans.
2. Allocate Resources
 - ◆ The health system has a stable base of adequate, predictable, needs-based funding that is allocated fairly and promotes efficiency and effectiveness.
 - ◆ The health system makes optimal use of the workforce.
3. Ensure Delivery of Quality Health Services
 - ◆ Health services are accessible, appropriate and well managed to achieve the best value.
 - ◆ Albertans are well informed and able to make decisions about their health and health services.
 - ◆ Community members have opportunities to participate in improving the health system in their community.
 - ◆ Ongoing innovation occurs in the health system.
4. Measure and Report on Performance Across the Health System
 - ◆ Timely, comparable and comprehensive information is available for patient care, management, and research.
 - ◆ The performance of the health system and indicators of the health of Albertans are measured, evaluated and reported regularly to Albertans.

MAJOR STRATEGIES

- ◆ Finalize an accountability framework which clearly identifies responsibilities and mechanisms for reporting results in the health system.
- ◆ Design and proceed to implement **alberta wel/net**, a province-wide information network linking health providers, hospitals, pharmacies, clinics and other health organizations and the Ministry of Health to support improvements in patient care, health system management and health research.
- ◆ Develop health and health system expectations and measures, including standards and targets.
- ◆ Improve performance measurement and reporting to support continuous improvement.
- ◆ Continue review of long term care.
- ◆ Enhance initiatives to attract and keep physicians in rural Alberta.
- ◆ Enhance supports to palliative care clients at home.
- ◆ Take a leadership role with other ministries and organizations to improve the health of Albertans, especially children, seniors and populations with high health needs.
- ◆ Introduce health strategies to address priority health issues, including low birth weight babies, injuries, and cervical and breast cancer.

- ◆ Continue to refine the population-based funding formula for health authorities, including further development of the province-wide services funding system for highly specialized and complex services.
- ◆ Implement best practices and recommendations of the Governance Report.
- ◆ Ensure Albertans are aware of services available.
- ◆ Assist with implementing the new *Health Professions Act*, *Protection for Persons in Care Act* and the *Personal Directive Act*.
- ◆ Work with health authorities, health professions and academic institutions to improve the supply, distribution and management of the health workforce.
- ◆ Work with the Alberta Medical Association to implement a new master agreement which promotes effective care and provides for predictable and equitable funding.
- ◆ Initiate Telehealth project and expand Telepsychiatry.
- ◆ Refine system for funding academic medicine.
- ◆ Develop and implement a methodology for management of capital infrastructure.

HIGHLIGHTS FOR 1998-99

- ◆ Total Ministry spending will increase by \$191.6 million (4.8%) over the 1997-98 Forecast, excluding one-time assistance to Regional Health Authorities (or \$220.3 million, 5.5%, over the 1997-98 comparable budget). The total budget for 1998-99 is \$4.206 billion.
- ◆ As part of this Government's ongoing commitment to re-invest in priority areas, almost \$207 million will be provided to the Calgary and Capital Health Authorities in 1998-99 for the provision of highly specialized province wide services. This is an increase of \$24 million or 13.2% over the 1997-98 Forecast.
- ◆ Through the population based funding model, Regional Health Authorities will receive a total of \$2.27 billion, an increase of \$69.4 million (3.2%) over the 1997-98 comparable budget to address price and volume pressures within their respective regions. Total combined funding to be provided in 1998-99 to the Regional Health Authorities through the population based funding model and for Province Wide Services is \$2.47 billion, an increase of \$98.5 million or 4.1% over the 1997-98 comparable budget.
- ◆ \$223.6 million is budgeted for the Provincial Mental Health Advisory Board and the Alberta Cancer Board. This represents an increase of \$12.5 million or 5.9% over the 1997-98 comparable budget.
- ◆ A change in the boundaries resulted in the City of Leduc and the County of Leduc (including the Town of Beaumont) being included in the Capital Health Authority effective April 1, 1998. A realignment of funding using the population-based funding model is reflected in this budget.
- ◆ An additional \$96.1 million has been budgeted over the 1997-98 amount payable of \$719.7 million for physician services.
- ◆ Health Care Insurance premium rates and subsidy levels will remain unchanged. Current premium rates are \$34 and \$68 per month for singles and families respectively. The last premium rate increase was July 1, 1995.
- ◆ An increase of \$19.1 million has been budgeted for non-group drug benefits in 1998-99 reflecting higher costs for new drugs as well as increased utilization.

- ◆ \$3 million has been provided for a new initiative to enable more palliative care patients to receive appropriate care and support in their own homes. The new funds will improve capacity for palliative drug therapies at home.
- ◆ Additional funding totalling \$3.2 million (10% over the 1997-98 comparable budget), is being provided to address price and volume increases in the ambulance services program.
- ◆ The Rural Physician Action Plan budget has been increased from \$2.8 million to \$5.8 million to help attract and retain physicians in rural Alberta. \$1 million of this \$3 million increase was announced in October, 1997.

KEY PERFORMANCE MEASURES

Albertans' Ratings of the Quality of Care They Received

Albertans' views about the quality of care they have received. The measure is the percent of respondents to the Alberta Health Survey who rate quality of care received as excellent or good.

	1995	1996	1997	Target 1998
Quality of Care Received	87%	86%	86%	90%

Percent Change in Expenditure on Community and Home Services

Percent change in health authority expenditures on programs and services delivered in communities and to people in their own homes.

	1994-95	1995-96	1996-97	Target 1998-99
Percent of Expenditures on Community and Home-Based Services	4.8%	6.0%	6.3%	Increase
Change	- - -	+1.2	+0.3	Increase

Albertans' Ratings of Access to Health Services

Albertans' views about how easy or difficult it is to get the health services they need when they need them. The measure is the percent of respondents to the Alberta Health Survey who rate access to health services as easy or very easy.

	1995	1996	1997	Target 1998
Ease of Access to Health Services	80%	76%	74%	80%

Percent of Albertans Rating Their Own Health "Excellent" or "Very Good" by Age Group

This measure reports how Albertans describe their own health. The measure is the percent of respondents to the Alberta Health Survey who rate their health as excellent or very good.

	1995	1996	1997	Target 1998
Age 18 - 64	64%	68%	65%	75%
Age 65 and Older	46%	37%	45%	50%

Percent of Low Birth Weight Newborn Babies

Low birth weight is often associated with life long health problems. The measure is the percent of live births with a birth weight under 2500 grams.

	1994	1995	1996	Target 1998
Percent Low Birth Weight	5.6%	6.0%	6.1%	5.5%

Childhood Immunization Coverage

This measure reports the percentage of two year olds who have been immunized to prevent several serious childhood diseases.

	1994	1995	1996	Target 1998
Percentage of Two Year Olds	86%	86%	89%	95%

HEALTH - *Continued*
**MINISTRY/DEPARTMENT
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Transfers from Government of Canada				
Canada Health and Social Transfer	451,396	443,722	471,753	528,607
Other	-	160	-	193
Premiums, Fees and Licences				
Health Care Insurance Premiums	641,226	640,867	636,466	627,667
Non-Group Drug Benefits Premiums	20,000	20,759	20,759	20,414
Other	-	-	-	1
Other Revenue				
Refunds of Expense	40,100	58,773	55,735	44,843
Other	664	738	654	672
Total Revenue	1,153,386	1,165,019	1,185,367	1,222,397
EXPENSE				
Program				
<i>Voted</i>				
Ministry Support Services	78,533	81,923	81,108	71,984
Health Services	4,102,655	3,979,408	3,875,792	3,734,823
Premier's Council on the Status of Persons with Disabilities	612	612	562	631
Total Voted Expense	4,181,800	4,061,943	3,957,462	3,807,438
<i>Statutory</i>				
Valuation Adjustments and Other Provisions	24,466	31,664	28,502	27,210
Total Voted and Statutory Expense	4,206,266	4,093,607	3,985,964	3,834,648
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	(28)
NET OPERATING RESULT	(3,052,880)	(2,928,588)	(2,800,597)	(2,612,279)
Net Contribution from (to) General Revenues	3,052,880	2,928,588	2,800,597	2,612,279
NET INCOME	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	1,150	1,450	5,138	523
Less: Disposal of Capital Assets	-	-	-	(37)
Less: Capital Amortization	(787)	(1,224)	(1,224)	(1,275)
Increase (Decrease) in Capital Assets	363	226	3,914	(789)

CAPITAL INVESTMENT

<i>Voted</i>				
Department	1,150	1,450	5,138	523
Total Capital Investment	1,150	1,450	5,138	523

HEALTH - *Continued***MINISTRY/DEPARTMENT
MANPOWER AUTHORIZATION**
Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	630	1,169
Total Full-Time Equivalent Employment	630	1,169



INTERGOVERNMENTAL AND
ABORIGINAL AFFAIRS

THE HONOURABLE DAVID HANCOCK

Minister

404 Legislature Building, 427-2585

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross Comparable 1997-98 Forecast	Gross Comparable 1997-98 Budget	Gross Comparable 1996-97 Actual
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates			
OPERATING EXPENSE	24,350		24,350	37,140	27,140	16,545

DEPARTMENT SUMMARY

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross	Gross	Gross
	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1 Intergovernmental and Aboriginal Affairs	11,844	-	11,844	24,649	14,649	11,007
2 Metis Settlements Governance	12,506	-	12,506	12,491	12,491	5,538
TOTAL VOTED	24,350	-	24,350	37,140	27,140	16,545
Metis Settlements Legislation	10,000	-	10,000	10,000	10,000	30,000
Valuation Adjustments and Other Provisions	-	-	-	-	-	184
TOTAL VOTED AND STATUTORY	34,350	-	34,350	47,140	37,140	46,729

INTERGOVERNMENTAL AND ABORIGINAL AFFAIRS - *Continued*

PROGRAM 1 - INTERGOVERNMENTAL AND ABORIGINAL AFFAIRS

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
1.0.1	Minister's Office	260	-	260	260	-	260	260
1.0.2	Corporate Services	2,306	-	2,306	2,306	-	2,306	2,306
1.0.3	International Relations	1,268	-	1,268	1,278	-	1,278	1,278
1.0.4	Trade Policy	558	-	558	564	-	564	564
1.0.5	Canadian Intergovernmental Relations	1,486	-	1,486	1,990	-	1,990	1,490
1.0.6	Aboriginal Self-Reliance Initiatives	1,820	-	1,820	1,820	-	1,820	1,820
1.0.7	Aboriginal Relations	2,638	-	2,638	2,638	-	2,638	2,638
1.0.8	Indian Land Claims	1,508	-	1,508	13,793	-	13,793	4,293
TOTAL PROGRAM		11,844	-	11,844	24,649	-	24,649	14,649

INTERGOVERNMENTAL AND ABORIGINAL AFFAIRS - *Continued*

PROGRAM 2 - METIS SETTLEMENTS GOVERNANCE

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
2.0.1	Metis Settlements Transition Commission	2,078	-	2,078	2,078	-	2,078	2,078
2.0.2	Metis Settlements Appeal Tribunal	958	-	958	943	-	943	943
2.0.3	Metis Settlements Funding	9,470	-	9,470	9,470	-	9,470	9,470
TOTAL PROGRAM		12,506	-	12,506	12,491	-	12,491	12,491

STATUTORY PROGRAM

(thousands of dollars)

Appropriation not voted by the Legislative Assembly pursuant to
section 6 of the Metis Settlements Accord Implementation Act

OPERATING EXPENSE

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
Metis Settlements Legislation	10,000	10,000	10,000
TOTAL STATUTORY PROGRAMS	10,000	10,000	10,000

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

VISION

A strong Alberta, open to the world, in a prosperous, united Canada, where the rights and aspirations of all Albertans are respected.

MISSION

To lead the development of government-wide policies and strategies for Alberta's relations with other Canadian governments (federal, provincial and Aboriginal), the Aboriginal community, and international governments and organizations.

GOALS

- ◆ To secure benefits for Alberta as an equal partner in a revitalized, united federation.
- ◆ To enhance Alberta's relationship with Aboriginal people.
- ◆ To secure benefits for Alberta from strengthened international relations.

MAJOR STRATEGIES

- ◆ *Effective Management of Alberta's Role in the Federation:* Develop policy analysis and strategy for Alberta's participation in high level intergovernmental meetings, as well as co-ordinating input from other Alberta ministries. Advance Alberta's intergovernmental interests and ensure that Alberta's priorities are reflected in intergovernmental agreements.
- ◆ *A Restructured Federal System that Better Serves Albertans' Needs:* Develop framework agreements for a partnership approach to manage Canada's social union. Promote both interprovincial and federal-provincial solutions to restructure the federation in priority areas, other than social.
- ◆ *Proposals for National Renewal:* Support Alberta's leadership role in national unity issues by developing policy recommendations and strategies. Develop Alberta's approach to aboriginal self-government in the context of constitutional renewal.
- ◆ *Internal Trade Policies which Achieve Alberta's Goals and Priorities:* Reduce barriers to trade, investment and labour mobility through negotiation with the federal government and provinces. Manage government-wide implementation of the Agreement on Internal Trade (AIT). Defend Alberta's interests in disputes under the AIT.
- ◆ *Increased Self-Reliance of Aboriginal Communities:* Encourage and support Aboriginal governments and organizations to develop policies and strategies for the delivery of programs and services by the Aboriginal community. Promote partnerships with Aboriginal communities and industry to pursue economic opportunities. Allocate resources to encourage self-reliance and enhance provincial/Aboriginal relationships.
- ◆ *Effective Alberta Participation in Aboriginal Self-Government Discussions:* Develop parameters for Alberta's participation in self-government discussions. Promote Aboriginal self-government initiatives. Ensure the federal government's primary responsibility for negotiation and implementation of self-government is maintained. Ensure affected parties have opportunities for input.

- ◆ *Settlement of Indian Treaty Land Entitlement Claims Which is Fair and Equitable to all Parties:* Act as the province's representative in the land claims settlement process and co-ordinate the participation of relevant provincial ministries.
- ◆ *Accountable, Self-Regulating, and Self-Reliant Metis Settlement Governments:* Assist the Metis Settlements General Council to develop and implement Business Plans. With the General Council, identify opportunities for greater federal government contributions to programs and services for Settlements. With the General Council, evaluate the need for and effectiveness of the Metis Settlements Transition Commission and implement approved recommendations.
- ◆ *Strengthened Alberta Intergovernmental Relations with Key Trading Partners:* Promote the Alberta Advantage to foreign government decision-makers by identifying and bringing key contacts to Alberta and by planning Alberta government missions abroad. Focus existing strategic relationships and agreements on economic co-operation, trade and investment. Build alliances with key international decision-makers (e.g., Pacific Northwest Economic Region, APEC, Northern Forum).
- ◆ *Improved Foreign Market Access for Albertans Through International Trade and Investment Agreements:* Reduce barriers to trade and investment through direct negotiation and by participating with the federal government in its negotiations to ensure Alberta's objectives are pursued. Increase provincial participation in Canada's negotiation of agreements that affect provincial jurisdictions or interests. Manage government-wide implementation of the North American Free Trade Agreement (NAFTA) and the World Trade Organization (WTO) Agreement; anticipate and manage disputes. Co-ordinate Alberta's participation in new WTO negotiations.
- ◆ *Canadian Foreign Policies that Reflect Alberta's Priorities and Interests:* Advance Alberta's positions in Ottawa and internationally on priority issues and interests.

GOVERNMENT SERVICES

In addition to the above-noted Intergovernmental and Aboriginal Affairs' goals, the Ministry also provides a number of government-wide services in the following areas: providing interpretation and translation services; organizing Alberta government ceremonial events (e.g., legislature openings); providing protocol advice, and overseeing the operations of Government House in Edmonton.

HIGHLIGHTS FOR 1998-99

- ◆ Coordinate Alberta's participation in the negotiations of a Social Policy Framework Agreement, which is to be completed by July 1998. Alberta will continue to take a leadership role in securing reform and renewal within the Canadian federation. At a meeting on December 12, 1997, First Ministers agreed to undertake a new framework agreement on Canada's social union.
- ◆ Support other major federal/provincial negotiations in areas such as environmental harmonization and climate change.
- ◆ Pursue Alberta's intergovernmental priorities at major intergovernmental conferences such as the 1998 Western Premiers' Conference in July, Annual Premiers' Conference in August, and any First Ministerial Conferences.
- ◆ Provide policy advice and recommendations concerning national unity. This includes any future initiatives relating to the Calgary Declaration and upcoming decisions by the Supreme Court of Canada.

- ◆ Push for the finalization of provisions in the Agreement on Internal Trade to provide suppliers with barrier-free access to procurement by municipalities, academic institutions, schools and hospitals (the "MASH" sector). In negotiations, Alberta has pressed for a text that makes sense to both the MASH sector and private-sector suppliers, and is seeking an effective date of July 1, 1998.
- ◆ Continue to provide input and advice relating to Alberta views and interests on international trade matters such as Canada's position on the Multilateral Agreement on Investment.
- ◆ Work to expand ties with foreign governments, and assist the Chinese government in setting up their Consulate in Calgary.
- ◆ Promote the Alberta Advantage to foreign government decision-makers by planning and coordinating incoming visits and events such as the Asia Pacific Economic Cooperation (APEC) Finance Ministers' meeting in May 1998 and Team Canada missions.
- ◆ Prepare a government-wide policy framework with respect to our relations with First Nations, Metis Settlements, and Aboriginal people. This framework will provide a context for government involvement and interaction with Aboriginal people and governments both in program delivery, in assisting with the development of governmental structures, and involvement in resource and economic development. The framework will focus on assisting Aboriginal people and governments to develop self-reliance toward a goal of greater economic involvement and improved health and social development standards.
- ◆ Assist the Metis Settlements General Council to develop and implement business plans. With the General Council, the Ministry will identify opportunities for greater federal government contributions to programs and services for Settlements.
- ◆ Building on its past successes, continue working towards the settlement of outstanding treaty land entitlement claims in Alberta.

KEY PERFORMANCE MEASURES

To Secure Benefits for Alberta as an Equal Partner in a Revitalized, United Federation

Outcome Measures	Intermediate Outcomes*	Secondary Indicators**
IAA's client survey measures client satisfaction with services.	Communiqués from Premiers' Conferences.	Polling data on views of Albertans regarding federal/provincial relations.
Record of key intergovernmental and Aboriginal affairs achievements (e.g., annual report).	Progress Report to Premiers on Social Policy Renewal.	Per capita Canada Health and Social Transfer.
	Findings of public consultations.	Interprovincial trade statistics.
	Progress Report on Agreement on Internal Trade.	

KEY PERFORMANCE MEASURES**To Enhance Alberta's Relationship with Aboriginal People**

Outcome Measures	Intermediate Outcomes*	Secondary Indicators**
IAA's Client Survey Record of Key Achievements (annual report)	Number of Aboriginal communities/organizations delivering sector specific services.	Socio-economic indicators such as Aboriginal employment rate, income levels, education attainment.
	Percentage of self-generated revenues as part of Metis Settlement budgets.	Socio-economic data for Metis Settlement residents.
	MOUs, protocols, framework agreements and other process arrangements negotiated and implemented.	Polling data on views of Albertans regarding Aboriginal affairs.

To Secure Benefits for Alberta from Strengthened International Relations

Outcome Measures	Intermediate Outcomes*	Secondary Indicators**
IAA's client survey. Record of key international achievements, including visits, missions and trade negotiations outcomes.	Progress on federal/provincial arrangements for provincial participation in international trade negotiations and implementation.	International export statistics from Statistics Canada.
	Report on Premier's involvement on Team Canada missions.	Analysis of Alberta export statistics from Western Centre for Economic Research.

* Measuring intermediate outcomes provides regular progress reports for complex, long-term issues.

** While not direct measures of the Ministry's performance, secondary indicators report the environment in which the Ministry operates.

MINISTRY/DEPARTMENT
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Other Revenue				
Various	-	6	-	135
Total Revenue	-	6	-	135
EXPENSE				
Program				
<i>Voted</i>				
Intergovernmental and Aboriginal Affairs	11,844	24,649	14,649	11,007
Metis Settlements Governance	12,506	12,491	12,491	5,538
Total Voted Expense	24,350	37,140	27,140	16,545
<i>Statutory</i>				
Metis Settlements Legislation	10,000	10,000	10,000	30,000
Valuation Adjustments and Other Provisions	-	-	-	184
Total Voted and Statutory Expense	34,350	47,140	37,140	46,729
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET OPERATING RESULT	(34,350)	(47,134)	(37,140)	(46,594)
Net Contribution from (to) General Revenues	34,350	47,134	37,140	46,594
NET INCOME	-	-	-	-

**MINISTRY/DEPARTMENT
MANPOWER AUTHORIZATION**
Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	90	90
Total Full-Time Equivalent Employment	90	90



THE HONOURABLE JON HAVELOCK, Q.C.

Minister and Attorney General
320 Legislature Building, 427-2339

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross Comparable 1997-98 Forecast	Gross Comparable 1997-98 Budget	Gross Comparable 1996-97 Actual
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates			
OPERATING EXPENSE	349,801	-	349,801	336,767	337,402	332,603
CAPITAL INVESTMENT	1,580	-	1,580	1,780	1,780	274

JUSTICE - *Continued*

DEPARTMENT SUMMARY
(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross	Gross	Gross
	Gross	Dedicated	Net	Comparable	Comparable	Comparable
	Expense	Revenue	Expense	1997-98 Forecast	1997-98 Budget	1996-97 Actual
1 Ministry Support Services	11,401	-	11,401	12,275	12,275	13,551
2 Court Services	64,331	-	64,331	62,814	62,814	60,950
3 Legal Services	41,555	-	41,555	36,579	37,214	35,792
4 Support for Legal Aid	22,542	-	22,542	22,542	22,542	22,542
5 Public Trustee	6,347	-	6,347	6,089	6,089	5,701
6 Medical Examiner	3,595	-	3,595	3,486	3,486	3,525
7 Public Security	95,505	-	95,505	92,680	92,680	92,933
8 Correctional Services	104,525	-	104,525	100,302	100,302	97,609
TOTAL VOTED	349,801	-	349,801	336,767	337,402	332,603
Motor Vehicle Accident Claims	27,250	-	27,250	26,750	26,750	27,115
Valuation Adjustments and Other Provisions	100	-	100	900	400	657
TOTAL VOTED AND STATUTORY	377,151	-	377,151	364,417	364,552	360,375

CAPITAL INVESTMENT

Program	1998-99 Estimates	Comparable	Comparable	Comparable
		1997-98 Forecast	1997-98 Budget	1996-97 Actual
2 Court Services	1,000	1,000	1,000	-
3 Legal Services	-	-	-	67
6 Medical Examiner	430	130	130	-
8 Correctional Services	150	650	650	207
TOTAL VOTED	1,580	1,780	1,780	274

PROGRAM 1 - MINISTRY SUPPORT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
1.0.1	Minister's Office	349	-	349	352	-	352	352
1.0.2	Deputy Minister's Office	394	-	394	398	-	398	398
1.0.3	Resource Management Services	3,626	-	3,626	3,880	-	3,880	3,880
1.0.5	Human Resource Services	1,807	-	1,807	1,973	-	1,973	1,973
1.0.6	Financial Services	2,661	-	2,661	2,900	-	2,900	2,900
1.0.7	Corporate Support Services	872	-	872	911	-	911	911
1.0.8	Business Services	1,692	-	1,692	1,861	-	1,861	1,861
TOTAL PROGRAM		11,401	-	11,401	12,275	-	12,275	12,275

PROGRAM 2 - COURT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
2.1	Management Services							
2.1.1	General Administration	1,677	-	1,677	1,596	-	1,596	1,596
2.1.2	Court Business Services	1,543	-	1,543	1,562	-	1,562	1,562
2.1.3	Chief Provincial Judge's Office	954	-	954	926	-	926	926
2.1.4	Law Libraries	3,244	-	3,244	3,082	-	3,082	3,082
2.1.5	Sheriff (Civil Enforcement)	497	-	497	479	-	479	479
	Total Sub-Program	7,915	-	7,915	7,645	-	7,645	7,645
2.2	Court Operations - Calgary Region							
2.2.2	Court of Queen's Bench	4,651	-	4,651	4,627	-	4,627	4,627
2.2.3	Provincial - Criminal	4,707	-	4,707	4,585	-	4,585	4,585
2.2.4	Provincial - Civil	2,921	-	2,921	3,048	-	3,048	3,048
2.2.5	Family and Youth	2,089	-	2,089	1,998	-	1,998	1,998
2.2.6	Court Reporters	1,590	-	1,590	1,585	-	1,585	1,585
2.2.8	Regional Support	2,079	-	2,079	2,100	-	2,100	2,100
2.2.9	Canmore	416	-	416	362	-	362	362
	Total Sub-Program	18,453	-	18,453	18,305	-	18,305	18,305
2.3	Court Operations - Edmonton Region							
2.3.2	Court of Queen's Bench	5,201	-	5,201	5,144	-	5,144	5,144
2.3.3	Provincial - Criminal	4,431	-	4,431	4,306	-	4,306	4,306
2.3.4	Provincial - Civil	2,705	-	2,705	2,708	-	2,708	2,708
2.3.5	Family and Youth	1,859	-	1,859	1,789	-	1,789	1,789
2.3.6	Court Reporters	1,990	-	1,990	2,009	-	2,009	2,009
2.3.8	Regional Support	2,272	-	2,272	2,074	-	2,074	2,074
	Total Sub-Program	18,458	-	18,458	18,030	-	18,030	18,030
2.4	Court Operations - Northern Region							
2.4.1	Grande Prairie	1,221	-	1,221	1,180	-	1,180	1,180
2.4.2	Peace River	728	-	728	732	-	732	732
2.4.4	Wetaskiwin	1,121	-	1,121	1,094	-	1,094	1,094
2.4.5	Fort McMurray	631	-	631	616	-	616	616
2.4.6	St. Paul	1,075	-	1,075	900	-	900	900
2.4.7	High Level	185	-	185	186	-	186	186
2.4.8	Hinton	454	-	454	435	-	435	435
2.4.9	Stony Plain	1,149	-	1,149	1,131	-	1,131	1,131
2.4.10	Sherwood Park	340	-	340	333	-	333	333
2.4.11	St. Albert	872	-	872	849	-	849	849
2.4.12	Fort Saskatchewan	349	-	349	352	-	352	352
2.4.13	High Prairie	604	-	604	587	-	587	587
2.4.14	Vermilion	422	-	422	418	-	418	418
2.4.15	Camrose	302	-	302	290	-	290	290
2.4.16	Leduc	938	-	938	968	-	968	968
	Total Sub-Program	10,391	-	10,391	10,071	-	10,071	10,071

PROGRAM 2 - COURT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
2.5	Court Operations - Southern Region							
2.5.1	Lethbridge	2,556	-	2,556	2,510	-	2,510	2,510
2.5.2	Red Deer	2,778	-	2,778	2,690	-	2,690	2,690
2.5.3	Drumheller	431	-	431	437	-	437	437
2.5.4	Fort Macleod	222	-	222	221	-	221	221
2.5.6	Medicine Hat	974	-	974	972	-	972	972
	Total Sub-Program	6,961	-	6,961	6,830	-	6,830	6,830
2.6	Court of Appeal							
2.6.1	Court of Appeal	2,153	-	2,153	1,933	-	1,933	1,933
	Total Sub-Program	2,153	-	2,153	1,933	-	1,933	1,933
TOTAL PROGRAM		64,331	-	64,331	62,814	-	62,814	62,814

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
2.1.2	Court Business Services	1,000	1,000	1,000
TOTAL PROGRAM		1,000	1,000	1,000

JUSTICE - Continued

PROGRAM 3 - LEGAL SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
3.1	Law Reform							
3.1.1	Alberta Law Reform Institute	320	-	320	320	-	320	320
	Total Sub-Program	320	-	320	320	-	320	320
3.2	Legislative Counsel							
3.2.1	Legislative Counsel Office	1,478	-	1,478	1,368	-	1,368	1,368
	Total Sub-Program	1,478	-	1,478	1,368	-	1,368	1,368
3.3	Civil Division							
3.3.1	Legal Research and Analysis	211	-	211	193	-	193	193
3.3.2	Constitutional and Energy Law	787	-	787	719	-	719	719
3.3.3	Civil Law Division	9,513	-	9,513	8,401	-	8,401	8,401
	Total Sub-Program	10,511	-	10,511	9,313	-	9,313	9,313
3.4	Criminal Justice Division							
3.4.1	Board of Review	176	-	176	176	-	176	176
3.4.2	Executive Office	931	-	931	871	-	871	871
3.4.3	General Prosecutions	17,102	-	17,102	15,372	-	15,372	15,372
3.4.4	Appeals and Criminal Law Policy	1,123	-	1,123	969	-	969	969
3.4.5	Special Prosecutions	1,207	-	1,207	1,050	-	1,050	1,050
3.4.6	Computing Services	1,183	-	1,183	1,059	-	1,059	1,059
	Total Sub-Program	21,722	-	21,722	19,497	-	19,497	19,497
3.5	Maintenance Enforcement							
3.5.1	Maintenance Enforcement Office	5,971	-	5,971	4,735	-	4,735	4,466
	Total Sub-Program	5,971	-	5,971	4,735	-	4,735	4,466
3.6	Child Support Initiatives							
3.6.1	Child Support Initiatives	1,553	-	1,553	1,346	-	1,346	2,250
	Total Sub-Program	1,553	-	1,553	1,346	-	1,346	2,250
TOTAL PROGRAM		41,555	-	41,555	36,579	-	36,579	37,214

JUSTICE - *Continued*

PROGRAM 4 - SUPPORT FOR LEGAL AID
(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	1997-98 Budget
4.0.1	Legal Aid Plan	22,542	-	22,542	22,542	-	22,542	22,542
TOTAL PROGRAM		22,542	-	22,542	22,542	-	22,542	22,542

JUSTICE - *Continued*

PROGRAM 5 - PUBLIC TRUSTEE

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
5.0.1	Public Trustee	6,347	-	6,347	6,089	-	6,089	6,089
TOTAL PROGRAM		6,347	-	6,347	6,089	-	6,089	6,089

PROGRAM 6 - MEDICAL EXAMINER

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
6.0.1	Medical Examiner - Calgary	1,238	-	1,238	1,215	-	1,215	1,215
6.0.2	Medical Examiner - Edmonton	1,133	-	1,133	1,112	-	1,112	1,112
6.0.3	Medical Examiner - Head Office	1,224	-	1,224	1,159	-	1,159	1,159
TOTAL PROGRAM		3,595	-	3,595	3,486	-	3,486	3,486

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
6.0.3	Medical Examiner - Head Office	430	130	130
TOTAL PROGRAM		430	130	130

PROGRAM 7 - PUBLIC SECURITY
(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
7.1	Program Support							
7.1.1	Program Support Services	1,051	-	1,051	946	-	946	
7.1.2	Law Enforcement Review Board	172	-	172	171	-	171	
	Total Sub-Program	1,223	-	1,223	1,117	-	1,117	
7.2	Policing Programs							
7.2.1	Crime Prevention	25	-	25	25	-	25	
7.2.2	Provincial Policing - RCMP	82,013	-	82,013	78,333	-	78,333	
7.2.3	First Nations Policing	3,695	-	3,695	3,418	-	3,418	
	Total Sub-Program	85,733	-	85,733	81,776	-	81,776	
7.3	Federal Gun Control							
7.3.1	Administration	425	-	425	474	-	474	
	Total Sub-Program	425	-	425	474	-	474	
7.4	Provincial Security Services							
7.4.1	Protection Services	2,240	-	2,240	2,214	-	2,214	
7.4.2	Court Security and Prisoner Escorts	5,884	-	5,884	5,755	-	5,755	
	Total Sub-Program	8,124	-	8,124	7,969	-	7,969	
7.5	Support for Victims of Crime							
7.5.1	Victims Programs Administration	-	-	-	218	-	218	
7.5.2	Compensation to Victims	-	-	-	1,126	-	1,126	
	Total Sub-Program	-	-	-	1,344	-	1,344	
TOTAL PROGRAM		95,505	-	95,505	92,680	-	92,680	

PROGRAM 8 - CORRECTIONAL SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
8.1	Program Support							
8.1.1	Administration	5,038	-	5,038	3,739	-	3,739	3,739
	Total Sub-Program	5,038	-	5,038	3,739	-	3,739	3,739
8.2	Institutional Services							
8.2.1	Edmonton Remand Centre	13,063	-	13,063	12,856	-	12,856	12,856
8.2.2	Fort Saskatchewan Correctional Centre	11,539	-	11,539	11,068	-	11,068	11,068
8.2.4	Calgary Correctional Centre	7,876	-	7,876	7,651	-	7,651	7,651
8.2.5	Calgary Remand Centre	9,588	-	9,588	9,240	-	9,240	9,240
8.2.6	Bow River Correctional Centre	1,480	-	1,480	1,505	-	1,505	1,505
8.2.7	Peace River Correctional Centre	4,852	-	4,852	4,721	-	4,721	4,721
8.2.9	Lethbridge Correctional Centre	7,126	-	7,126	7,020	-	7,020	7,020
8.2.10	Grande Prairie Young Offender Centre	986	-	986	968	-	968	968
8.2.12	Edmonton Young Offender Centre	6,271	-	6,271	6,126	-	6,126	6,126
8.2.13	Medicine Hat Remand Centre	2,187	-	2,187	2,053	-	2,053	2,053
8.2.15	Calgary Young Offender Centre	6,057	-	6,057	5,899	-	5,899	5,899
8.2.17	Lethbridge Young Offender Centre	711	-	711	681	-	681	681
8.2.18	Red Deer Remand Centre	2,999	-	2,999	2,886	-	2,886	2,886
	Total Sub-Program	74,735	-	74,735	72,674	-	72,674	72,674
8.3	Community Correctional Services							
8.3.1	Community Corrections	11,748	-	11,748	10,941	-	10,941	10,941
8.3.3	Young Offender Services	1,224	-	1,224	1,187	-	1,187	1,187
	Total Sub-Program	12,972	-	12,972	12,128	-	12,128	12,128
8.4	Purchased Community Services							
8.4.1	Community Residential Centres	6,237	-	6,237	6,358	-	6,358	6,358
8.4.2	Native Courtworkers	2,984	-	2,984	2,969	-	2,969	2,969
8.4.3	Community Service Contracts	2,559	-	2,559	2,434	-	2,434	2,434
	Total Sub-Program	11,780	-	11,780	11,761	-	11,761	11,761
TOTAL PROGRAM		104,525	-	104,525	100,302	-	100,302	100,302

PROGRAM 8 - CORRECTIONAL SERVICES

(thousands of dollars)

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
8.2.1	Edmonton Remand Centre	100	-	-
8.2.2	Fort Saskatchewan Correctional Centre	-	250	250
8.2.4	Calgary Correctional Centre	-	100	100
8.2.5	Calgary Remand Centre	-	300	300
8.2.9	Lethbridge Correctional Centre	50	-	-
TOTAL PROGRAM		150	650	650

STATUTORY PROGRAM

(thousands of dollars)

Appropriations not voted by the Legislative Assembly pursuant to
the Motor Vehicle Accident Claims Act and
section 29 (1) (b) of the Financial Administration Act

OPERATING EXPENSE

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
Motor Vehicle Accident Claims	27,250	26,750	26,750
Valuation Adjustments and Other Provisions	100	900	400
TOTAL STATUTORY PROGRAMS	27,350	27,650	27,150

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

MISSION

The Ministry's mission is to ensure equality and fairness in the administration of justice in Alberta.

GOALS AND MAJOR STRATEGIES

New Strategies are specifically focused on the achievement of each goal, and are listed under each goal.

- ◆ Promote safe communities in Alberta.
 - ◆ Focus the resources of Alberta Justice on Serious and Violent Crime.
 - ◆ Prevent crime through community policing.
 - ◆ Work with stakeholders to improve the administration of justice.
- ◆ Facilitate the rehabilitation of offenders and help victims.
 - ◆ Enhance the responsiveness to victims of crime.
 - ◆ Involve the community in the administration of justice.
 - ◆ Provide offenders with opportunities to be rehabilitated.
 - ◆ Foster a multi-disciplinary justice system by working with other governments and stakeholders serving children and families.
- ◆ Provide access to civil and criminal justice.
 - ◆ Enhance opportunities for Albertans to obtain appropriate dispute resolution mechanisms.
 - ◆ Advance case management systems and processes.
 - ◆ Improve access for Albertans to the Court process.
- ◆ Ensure access to justice services for persons in need.
 - ◆ Increase public awareness and meet with community groups and stakeholders.
 - ◆ Pursue innovative approaches to service delivery.
- ◆ Provide effective legal services to the Government of Alberta.
 - ◆ Foster client satisfaction in the provision of civil legal services.

HIGHLIGHTS FOR 1998-99

- ◆ Alberta Justice will work with the RCMP to identify provincial strategies to combat organized crime.
- ◆ The services provided to crime victims by the new *Victims of Crime Act* will be monitored and evaluated.
- ◆ Legislation will be developed to enhance protection for victims of domestic violence.
- ◆ The expanded adult community based correctional programs which include conditional sentences, community surveillance, and house arrest will be closely monitored to assess their effectiveness.
- ◆ The use of appropriate dispute resolution techniques will be promoted as a means of resolving legal disputes.

- ◆ During 1997-98 an MLA Review Committee solicited public input regarding the functions of the Maintenance Enforcement Program and the issue of child access. The recommendations made by this Committee will be reviewed and strategies for implementation will be developed.
- ◆ The total cost of carrying out the Ministry's programs and services is \$383.7 million and includes the following:
 - ◆ Policing - \$99.1 million;
 - ◆ Prosecutions and Trial - \$86 million;
 - ◆ Sanctions - \$104.5 million;
 - ◆ Legal Services - \$12.3 million;
 - ◆ Social Programs - \$14 million;
 - ◆ Legal Aid - \$22.5 million, and
 - ◆ Program Support - \$11.4 million.

KEY PERFORMANCE MEASURES

Public Satisfaction

This measure is defined as the percentage of Albertans who are satisfied with the justice system and the Department of Justice. It is one way to assess how well the Ministry is doing in promoting safe communities in Alberta.

1993-94	1994-95	1995-96	1996-97	1997-98 Target	1998-99 Target
N/A	N/A	49%	51%	55%	60%

Victimization Rate

This measure is defined as the percentage of Albertans who have reported being a victim of crime in the past year. It is a measure of public safety and is another way to assess how well the Ministry promotes safe communities in Alberta.

1993-94	1994-95	1995-96	1996-97	1997-98 Target	1998-99 Target
N/A	N/A	21%	22%	21% or less	21% or less

KEY PERFORMANCE MEASURES - *Continued***Crime Rate**

This measure is defined as the total number of *Criminal Code of Canada* incidents per 100,000 population as reported by the police. This is a new indicator for Justice and it is intended to identify the risk of Albertans becoming a victim of crime. Although all Albertans and all government ministries have a role to play in reducing crime, this measure represents our Ministry's responsibility for dealing with crime and its consequences.

1994	1995	1996	1997 Target	1998 Target	1999 Target
9,356	9,007	8,901*	8,850	Less than the Canadian Average	Less than the Canadian Average

* For 1996 the Canadian average was 8,756. National data for 1997 is unavailable.

Number of Alberta Communities Participating in Justice Initiatives

This performance measure represents the total number of community initiatives in partnership with Alberta Justice.

1993-94	1994-95	1995-96	1996-97	1997-98 Target	1998-99 Target
52	79	112	177	190	200

Percent of Offenders Involved in Meaningful Activities

This measure is defined as the percent of incarcerated offenders involved in work, education and life management programs. These activities are important to help prepare offenders for a successful return to the community. Participation in these activities is voluntary.

1993-94	1994-95	1995-96	1996-97	1997-98 Target	1998-99 Target
N/A	93.7%	89.8%	93%	95%	95%

Victim Satisfaction Rate with Services Provided

The new *Victims of Crime Act* will change the way services are provided to victims of crime. Victims will be surveyed to assess their level of satisfaction with respect to the services they received. This survey is expected to be developed in 1997-98.

Time to Trial

This measures the availability of Provincial Criminal Court for trial in Calgary and Edmonton. It is defined as the average number of weeks in the future a trial date is available. The Ministry must ensure that there is access to the courts in a reasonable amount of time. This is a measure of access to civil and criminal justice.

1993-94	1994-95	1995-96	1996-97	1997-98 Target	1998-99 Target
11.4	11.6	12.2	13.3	13.0	13.0

The Amount Collected by the Maintenance Enforcement Program on Court Orders as a Proportion of the Amount the Program is Legally Entitled to Collect

The best measure of program effectiveness is defined as the amount of dollars collected for creditors based on the amount the Program can legally collect from debtors. This indicator is currently being considered at a national level in order to compare the effectiveness of maintenance programs across Canada.

Stakeholder Satisfaction with the Services of the Maintenance Enforcement Program

Alberta Justice is currently developing a survey to measure client satisfaction with the services provided by the Maintenance Enforcement Program. When the survey is completed, this measure will indicate how well the Program is providing access to its services.

Stakeholder Satisfaction with the Services of the Public Trustee's Office

This measure is defined as the percentage of "satisfied" and "very satisfied" clientele from a survey conducted by the Public Trustee's Office. This will monitor how well the Public Trustee provides its services and is one measure of ensuring access.

1993-94	1994-95	1995-96	1996-97	1997-98 Target	1998-99 Target
N/A	86.2%	82.4%	85%	80%	80%

Number of Eligible Persons Receiving Legal Aid Services

This measure is defined as the number of eligible people receiving legal aid services.

1993-94	1994-95	1995-96	1996-97	1997-98 Target	1998-99 Target
85,313	84,703	80,514	79,338	To be Developed	To be Developed

Client Satisfaction with Legal Services

This measures the level of satisfaction client ministries have with the legal services of Alberta Justice.

1993-94	1994-95	1995-96	1996-97	1997-98 Target	1998-99 Target
N/A	N/A	On average, all client ministries were "more than satisfied" to "very satisfied".	All client ministries were "more than satisfied" to "very satisfied".	Majority of client ministries are "more than satisfied" to "very satisfied" and all client ministries are at least "satisfied".	Majority of client ministries are "more than satisfied" to "very satisfied" and all client ministries are at least "satisfied".

MINISTRY
CONSOLIDATED INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department	97,410	100,643	98,810	100,815
Victims of Crime Fund	6,694	4,939	4,500	401
Consolidated Revenue	104,104	105,582	103,310	101,216
EXPENSE				
Program				
<i>Voted</i>				
Department	349,801	336,767	337,402	332,603
<i>Statutory</i>				
Department	27,350	27,650	27,150	27,772
Victims of Crime Fund	6,591	3,615	4,500	731
Consolidated Expense	383,742	368,032	369,052	361,106
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	(2)
NET OPERATING RESULT	(279,638)	(262,450)	(265,742)	(259,892)
Net Contribution from (to) General Revenues	279,741	263,774	265,742	259,562
NET INCOME	103	1,324	-	(330)

CHANGE IN CAPITAL ASSETS

New Capital Investment	1,580	1,780	1,780	274
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(1,033)	(898)	(898)	(913)
Increase (Decrease) in Capital Assets	547	882	882	(639)

CAPITAL INVESTMENT

<i>Voted</i>				
Department	1,580	1,780	1,780	274
Total Capital Investment	1,580	1,780	1,780	274

DEPARTMENT
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Transfers from Government of Canada				
Young Offenders Program	12,240	13,600	13,600	13,610
Other	12,151	12,314	11,813	12,351
Investment Income				
Various	40	-	40	28
Premiums, Fees and Licences				
Clerks of Court	14,500	14,800	14,000	14,402
Motor Vehicle Accident Claim Fees	12,100	12,100	12,000	12,200
Other	5,691	5,201	5,910	5,836
Other Revenue				
Statute Fines	19,000	21,000	22,000	18,735
Maintenance Enforcement	10,000	10,000	10,000	11,162
Other	11,688	11,628	9,447	12,491
Total Revenue	97,410	100,643	98,810	100,815
EXPENSE				
Program				
<i>Voted</i>				
Ministry Support Services	11,401	12,275	12,275	13,551
Court Services	64,331	62,814	62,814	60,950
Legal Services	41,555	36,579	37,214	35,792
Support for Legal Aid	22,542	22,542	22,542	22,542
Public Trustee	6,347	6,089	6,089	5,701
Medical Examiner	3,595	3,486	3,486	3,525
Public Security	95,505	92,680	92,680	92,933
Correctional Services	104,525	100,302	100,302	97,609
Total Voted Expense	349,801	336,767	337,402	332,603
<i>Statutory</i>				
Motor Vehicle Accident Claims	27,250	26,750	26,750	27,115
Valuation Adjustments and Other Provisions	100	900	400	657
Total Voted and Statutory Expense	377,151	364,417	364,552	360,375
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	(2)
NET OPERATING RESULT	(279,741)	(263,774)	(265,742)	(259,562)
Net Contribution from (to) General Revenues	279,741	263,774	265,742	259,562
NET INCOME	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	1,580	1,780	1,780	274
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(1,033)	(898)	(898)	(913)
Increase (Decrease) in Capital Assets	547	882	882	(639)

VICTIMS OF CRIME FUND
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Various	12	30	65	61
Other Revenue				
Various	6,682	4,909	4,435	340
Total Revenue	6,694	4,939	4,500	401
EXPENSE				
Program				
Financial Benefits	4,940	2,850	-	-
Victims Programs	1,360	681	4,380	719
Administration/Other	291	84	120	12
Total Expense	6,591	3,615	4,500	731
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	103	1,324	-	(330)

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	2,323	999	959	1,329
Net Revenue (Expense) for the Year	103	1,324	-	(330)
Accumulated Net Revenue (Expense) at End of Year	2,426	2,323	959	999

JUSTICE - *Continued*

MINISTRY
MANPOWER AUTHORIZATION
 Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	3,987	3,986
Total Full-Time Equivalent Employment	3,987	3,986



LABOUR

THE HONOURABLE MURRAY SMITH

Minister

324 Legislature Building, 427-3664

RICHARD MAGNUS, M.L.A.

Chair

Council on Professions and Occupations

513 Legislature Building, 427-3018

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross	Gross	Gross
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
OPERATING EXPENSE	28,300	-	28,300	27,667	31,167	28,492
CAPITAL INVESTMENT	300	-	300	383	383	436

DEPARTMENT SUMMARY

(thousands of dollars)

OPERATING EXPENSE

Program		1998-99 Estimates			Gross	Gross	Gross
		Gross	Dedicated	Net	Comparable	Comparable	Comparable
		Expense	Revenue	Expense	1997-98 Forecast	1997-98 Budget	1996-97 Actual
1	Ministry Support Services	5,175	-	5,175	5,227	5,328	5,304
2	Workplace Health, Safety and Strategic Services	9,310	-	9,310	8,960	9,776	8,209
3	Technical and Safety Services	11,140	-	11,140	10,944	13,527	12,368
4	Labour Relations Adjudication and Regulation	1,740	-	1,740	1,616	1,616	1,906
5	Freedom of Information and Protection of Privacy	935	-	935	920	920	705
TOTAL VOTED		28,300	-	28,300	27,667	31,167	28,492
Valuation Adjustments and Other Provisions		10	-	10	10	10	(287)
TOTAL VOTED AND STATUTORY		28,310	-	28,310	27,677	31,177	28,205

CAPITAL INVESTMENT

Program		1998-99 Estimates	Comparable	Comparable	Comparable
			1997-98 Forecast	1997-98 Budget	1996-97 Actual
1	Ministry Support Services	300	383	383	436
TOTAL VOTED		300	383	383	436

PROGRAM 1 - MINISTRY SUPPORT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
1.0.1	Minister's Office	236	-	236	236	-	236	236
1.0.2	Deputy Minister's Office	300	-	300	350	-	350	494
1.0.3	Human Resources	600	-	600	600	-	600	690
1.0.4	Communications	335	-	335	335	-	335	333
1.0.5	Business Management	1,870	-	1,870	1,925	-	1,925	1,997
1.0.6	Systems	1,834	-	1,834	1,781	-	1,781	1,578
TOTAL PROGRAM		5,175	-	5,175	5,227	-	5,227	5,328

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
1.0.6	Systems	300	383	383
TOTAL PROGRAM		300	383	383

PROGRAM 2 - WORKPLACE HEALTH, SAFETY AND STRATEGIC SERVICES
(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
2.1	Program Support							
2.1.1	Assistant Deputy Minister's Office	230	-	230	250	-	250	260
	Total Sub-program	230	-	230	250	-	250	260
2.2	Strategic Services							
2.2.1	Information Services	1,100	-	1,100	1,120	-	1,120	1,135
2.2.2	Mediation	520	-	520	550	-	550	556
2.2.3	Issues Management	620	-	620	640	-	640	625
	Total Sub-program	2,240	-	2,240	2,310	-	2,310	2,316
2.3	Workplace Health and Safety Services							
2.3.1	Program Management	300	-	300	450	-	450	800
2.3.2	Legislation, Policy and Technical Support	440	-	440	500	-	500	700
2.3.3	Partnerships	600	-	600	600	-	600	600
2.3.4	Northern Regional Services	2,800	-	2,800	2,450	-	2,450	2,500
2.3.5	Southern Regional Services	2,700	-	2,700	2,400	-	2,400	2,600
	Total Sub-program	6,840	-	6,840	6,400	-	6,400	7,200
TOTAL PROGRAM		9,310	-	9,310	8,960	-	8,960	9,776

PROGRAM 3 - TECHNICAL AND SAFETY SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
3.1	Program Support							
3.1.1	Assistant Deputy Minister's Office	250	-	250	600	-	600	884
3.1.2	Quality and Contract Management	200	-	200	180	-	180	197
	Total Sub-program	450	-	450	780	-	780	1,081
3.2	Safety Services							
3.2.1	Program Management	150	-	150	150	-	150	157
3.2.2	Technical Services - Mechanical	640	-	640	650	-	650	747
3.2.3	Technical Services - Civil	640	-	640	600	-	600	2,610
3.2.4	Northern Regional Services	1,800	-	1,800	1,700	-	1,700	1,596
3.2.5	Southern Regional Services	1,800	-	1,800	1,800	-	1,800	1,899
3.2.6	Fire Commissioner	340	-	340	349	-	349	349
	Total Sub-program	5,370	-	5,370	5,249	-	5,249	7,358
3.3	Employment Standards							
3.3.1	Program Management	150	-	150	150	-	150	150
3.3.2	Registrar	250	-	250	200	-	200	150
3.3.3	Corporate Services	590	-	590	550	-	550	425
3.3.4	Northern Regional Services	1,700	-	1,700	1,600	-	1,600	1,754
3.3.5	Southern Regional Services	1,700	-	1,700	1,500	-	1,500	1,679
	Total Sub-program	4,390	-	4,390	4,000	-	4,000	4,158
3.4	Professions and Occupations							
3.4.1	Professions and Occupations	500	-	500	490	-	490	505
	Total Sub-program	500	-	500	490	-	490	505
3.5	Employment Pensions							
3.5.1	Employment Pensions	430	-	430	425	(650)	(225)	425
	Total Sub-program	430	-	430	425	(650)	(225)	425
TOTAL PROGRAM		11,140	-	11,140	10,944	(650)	10,294	13,527

LABOUR - *Continued*

PROGRAM 4 - LABOUR RELATIONS ADJUDICATION AND REGULATION

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
4.0.1	Labour Relations Board	1,740	-	1,740	1,616	-	1,616	1,616
TOTAL PROGRAM		1,740	-	1,740	1,616	-	1,616	1,616

PROGRAM 5 - FREEDOM OF INFORMATION AND PROTECTION OF PRIVACY
(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
5.0.1	Freedom of Information and Protection of Privacy	935	-	935	920	-	920	920
TOTAL PROGRAM		935	-	935	920	-	920	920

LABOUR - *Continued*

STATUTORY PROGRAM

(thousands of dollars)

Appropriation not voted by the Legislative Assembly pursuant to
section 29 (1) (b) of the Financial Administration Act

OPERATING EXPENSE

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
Valuation Adjustments and Other Provisions	10	10	10
TOTAL STATUTORY PROGRAM	10	10	10

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

MISSION

The Ministry works in partnership with Albertans to promote safe and healthy workplaces, a quality working life and comprehensive safety systems. We are committed to providing effective services through innovation, leadership and accountability.

Labour also contributes to Alberta's economic growth through our support of a productive workforce. The Ministry supports open and accountable government and the protection of privacy for Albertans through the *Freedom of Information and Protection of Privacy Act*.

GOALS

Labour's main goals in the 1998-2001 business plan will be as follows:

- ◆ Alberta workplaces will have quality health and safety management systems.
- ◆ Employees and employers will share a fair and impartial framework for the resolution of disputes and the management of workplace issues.
- ◆ Alberta's safety services system will be effective, accessible and accountable.
- ◆ Alberta's employment standards service will be fair, consistently delivered and customer focused.
- ◆ Ensure the equity and security of pension benefits earned by Albertans.
- ◆ Albertans will be served by an open and accountable government and be assured of the protection of their privacy.

MAJOR STRATEGIES

Our business plan and budget are intended to achieve the goals through the deployment of 29 key strategies. For summary purposes, we are presenting six of those key strategies that relate to our major programs. These programs will be directed by their own Operating Plans, which present more detailed strategic plans.

- ◆ Maintain a strong client focus for "Partnerships in Health and Safety" through continued consultation, internal quality assurance and strategic planning.
- ◆ Monitor labour issues and develop revisions to Alberta's labour relations framework where necessary.
- ◆ Clearly define the roles and responsibilities of the safety service system partners.
- ◆ Inform industry groups, employees and employers about Employment Standards rights and responsibilities.
- ◆ Conduct a major legislative and regulatory review to identify changes required to meet the current and anticipated needs of pension stakeholders and government.
- ◆ Complete the extension of *Freedom of Information and Protection of Privacy* legislation to local public bodies.

HIGHLIGHTS FOR 1998-99

The Ministry spending level for 1998-99 will be \$28.3 million, a reduction of 2% from the 1997-98 forecast. Our spending and operating plans will benefit from a reorganization of services, which focuses on improved customer services and our core businesses.

- ◆ Work with industry to refine and improve the Health and Safety Services compliance programs and enforcement of regulatory standards. Regional operations will be enhanced and realigned to manage the services more effectively.
- ◆ Initiatives to review and modify regulatory frameworks will be implemented in the major program areas. The reviews will involve clients, stakeholders and industry groups.
- ◆ Continue to promote workplace innovations and alternative dispute resolution approaches in labour relations issues.
- ◆ Develop a uniform quality management plan in the Technical and Safety Services program to ensure safety standards are delivered consistently, as part of our commitment to quality management and accountability.
- ◆ Conduct an in-depth review of the Employment Standards Code regulations to meet the needs of the workplace.
- ◆ Identify changes needed in Employment Pensions policies and regulations to ensure increased harmonization with other provincial regulators.
- ◆ Complete a new edition of the Alberta Directory for the Freedom of Information and Protection of Privacy users, as well as a directory for local public bodies.

KEY PERFORMANCE MEASURES

Person Days Lost to Workplace Injury and Disease

This measure provides an indication of health and safety in the workplace, by measuring the person days lost in Alberta per 10,000 person days worked.

1994	1995	1996	Target
31.38(r)	29.37(r)	28.95	Minimize the amount of time lost owing to work-related injury and disease.

(r) Revised

Person Days Lost to Work Stoppages (Disputes)

This measure provides an indication of labour stability in the unionized workplace, by measuring the person days lost owing to work stoppages per 10,000 days worked.

1994	1995	1996	Target
0.95	0.72	0.33(p)	Alberta will have the lowest rate of person days lost owing to work stoppages compared to other provinces.

(p) Preliminary

Ministry Performance Measures

These measures help chart our progress towards achieving the goals defined in our business plan. Each of Labour's core program Operating Plans will address the service delivery and performance measures for these core programs.

Lost Time Claim Rate

This measure represents the probability or risk of a work-related disabling injury or disease to a worker during a period of one year's work.

1994	1995	1996	Target
3.5	3.4	3.4	Annual reduction in the lost time claim rate.

Percentage of Collective Bargaining Negotiations Which Avoid a Work Stoppage

This measure provides an indication of labour stability in unionized workplaces. The ministry provides mediation and facilitation services when called upon by the parties to assist in the negotiation process.

1994	1995	1996	Target
99.6%	99%	99.2%	100% of collective bargaining negotiations avoid work stoppages (strikes or lockouts).

Percentage of Organizations Administering the Safety Codes Act that Achieve a Satisfactory Performance Rating, as Defined by the Monitoring Program

This measure provides an indication of the accountability and effectiveness of the safety services system.

1994	1995	1996	Target
Historical data are not available. Data will be available in 1998.			100% of organizations administering the Safety Codes Act will achieve a satisfactory performance rating.

Number of Complaints Registered with Employment Standards for Investigation, as a Percentage of Alberta's Workforce

This measure provides an indication of the success of efforts to maintain good working relations between non-unionized workers and employers.

1994	1995	1996	Target
0.50%	0.52%	0.45%	Reduce the number of Employment Standards complaints registered as a percentage of the eligible workforce.

Number of Private Sector Pension Plans Registered in Alberta With Fully Funded Benefits Upon Termination

This measure provides an indication of the success of the Employment Pensions Plan Act.

1995	1996	1997	Target
Number of Plans Terminated 119	121	79	All plans registered in Alberta will have benefits fully funded upon termination.
Deficits on Termination 0	0	0	

**MINISTRY/DEPARTMENT
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Premiums, Fees and Licences				
Various	1,165	1,693	1,946	1,861
Other Revenue				
Occupational Health and Safety	6,000	6,000	6,000	6,000
Various	30	54	1,152	539
Total Revenue	7,195	7,747	9,098	8,400
EXPENSE				
Program				
<i>Voted</i>				
Ministry Support Services	5,175	5,227	5,328	5,304
Workplace Health, Safety and Strategic Services	9,310	8,960	9,776	8,209
Technical and Safety Services	11,140	10,944	13,527	12,368
Labour Relations Adjudication and Regulation	1,740	1,616	1,616	1,906
Freedom of Information and Protection of Privacy	935	920	920	705
Total Voted Expense	28,300	27,667	31,167	28,492
<i>Statutory</i>				
Valuation Adjustments and Other Provisions	10	10	10	(287)
Total Voted and Statutory Expense	28,310	27,677	31,177	28,205
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET OPERATING RESULT	(21,115)	(19,930)	(22,079)	(19,805)
Net Contribution from (to) General Revenues	21,115	19,930	22,079	19,805
NET INCOME	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	300	383	383	436
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(300)	(288)	(288)	(280)
Increase (Decrease) in Capital Assets	-	95	95	156

LABOUR - *Continued*

**MINISTRY/DEPARTMENT
MANPOWER AUTHORIZATION**
Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	385	394
Total Full-Time Equivalent Employment	385	394

THE HONOURABLE IRIS EVANS
Minister
424 Legislature Building, 427-3744

AMOUNTS TO BE VOTED
(thousands of dollars)

	1998-99 Estimates			Gross Comparable 1997-98 Forecast	Gross Comparable 1997-98 Budget	Gross Comparable 1996-97 Actual
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates			
OPERATING EXPENSE	472,072	(4,319)	467,753	273,203	277,690	265,928
CAPITAL INVESTMENT	2,542	-	2,542	4,646	5,097	2,844
NON-BUDGETARY DISBURSEMENTS	22,900	-	22,900	14,400	12,200	7,678

MUNICIPAL AFFAIRS - *Continued*

DEPARTMENT SUMMARY

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross	Gross	Gross
	Gross	Dedicated	Net	Comparable	Comparable	Comparable
	Expense	Revenue	Expense	1997-98	1997-98	1996-97
				Forecast	Budget	Actual
1	Ministry Support Services	15,901	-	15,901	16,606	15,123
2	Support for Municipal Programs	114,582	(1,112)	113,470	124,678	118,712
3	Administration of Housing Programs and Consumer Services	307,819	(277)	307,542	95,352	95,571
4	Registries Information and Distribution	33,770	(2,930)	30,840	36,567	36,907
						35,504
TOTAL VOTED	472,072	(4,319)	467,753	273,203	277,690	265,928
	Personal Property Security Judgements	100	-	100	10	-
	Registrar's Assurance Liabilities	300	-	300	100	400
	Valuation Adjustments and Other Provisions	-	-	-	(15)	(15)
						(41,478)
TOTAL VOTED AND STATUTORY	472,472	(4,319)	468,153	273,298	278,075	224,565

CAPITAL INVESTMENT

Program	1998-99	Comparable	Comparable	Comparable
	Estimates	1997-98	1997-98	1996-97
		Forecast	Budget	Actual
1	Ministry Support Services	30	375	75
2	Support for Municipal Programs	417	140	330
3	Administration of Housing Programs and Consumer Services	395	343	343
4	Registries Information and Distribution	1,700	3,788	4,349
				1,599
TOTAL VOTED	2,542	4,646	5,097	2,844

NON-BUDGETARY DISBURSEMENTS

Program	1998-99	Comparable	Comparable	Comparable
	Estimates	1997-98	1997-98	1996-97
		Forecast	Budget	Actual
3	Administration of Housing Programs and Consumer Services	22,900	14,400	12,200
				7,678
TOTAL VOTED	22,900	14,400	12,200	7,678

MUNICIPAL AFFAIRS - *Continued*

PROGRAM 1 - MINISTRY SUPPORT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	1997-98 Budget
1.0.1	Minister's Office	270	-	270	270	-	270	211
1.0.2	Deputy Minister's Office	297	-	297	246	-	246	249
1.0.3	Finance and Administrative Services	15,334	-	15,334	16,090	-	16,090	16,100
TOTAL PROGRAM		15,901	-	15,901	16,606	-	16,606	16,560

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
1.0.3	Finance and Administrative Services	30	375	75
TOTAL PROGRAM		30	375	75

MUNICIPAL AFFAIRS - *Continued*
PROGRAM 2 - SUPPORT FOR MUNICIPAL PROGRAMS

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
2.1	Local Government Services							
2.1.1	Division Support	2,937	-	2,937	2,482	-	2,482	2,334
2.1.2	Local Government Advisory Services	2,299	-	2,299	1,975	-	1,975	1,766
2.1.3	Local Government Development Services	4,072	-	4,072	2,526	-	2,526	2,414
2.1.5	Industrial Assessment	814	(1,112)	(298)	835	(967)	(132)	798
2.1.6	Assessment Standards and Equalization	3,398	-	3,398	2,666	-	2,666	1,818
	Total Sub-program	13,520	(1,112)	12,408	10,484	(967)	9,517	9,130
2.2	Unconditional Municipal Grant Program							
2.2.2	Unconditional Municipal Grant	36,619	-	36,619	56,629	-	56,629	57,711
	Total Sub-program	36,619	-	36,619	56,629	-	56,629	57,711
2.3	Municipal Debenture Interest Rebate Program							
2.3.1	Interest Rebates	16,017	-	16,017	17,800	-	17,800	17,850
	Total Sub-program	16,017	-	16,017	17,800	-	17,800	17,850
2.4	Grants in Place of Taxes							
2.4.1	Grants in Place of Taxes	38,063	-	38,063	33,998	-	33,998	43,588
	Total Sub-program	38,063	-	38,063	33,998	-	33,998	43,588
2.5	Financial Support to Local Authorities							
2.5.1	Financial Support to Local Authorities	363	-	363	497	-	497	373
	Total Sub-program	363	-	363	497	-	497	373
2.6	Targeted Municipal Assistance							
2.6.1	Targeted Municipal Assistance	10,000	-	10,000	5,270	-	5,270	-
	Total Sub-program	10,000	-	10,000	5,270	-	5,270	-
TOTAL PROGRAM		114,582	(1,112)	113,470	124,678	(967)	123,711	128,652

MUNICIPAL AFFAIRS - *Continued*

PROGRAM 2 - SUPPORT FOR MUNICIPAL PROGRAMS
(thousands of dollars)

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
2.1.1	Division Support	417	140	330
TOTAL PROGRAM		417	140	330

PROGRAM 3 - ADMINISTRATION OF HOUSING PROGRAMS AND CONSUMER SERVICES
(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	1997-98 Budget
3.1	Program Support							
3.1.1	Division Support	2,142	-	2,142	3,384	-	3,384	2,451
3.1.2	Program Services	2,747	(277)	2,470	2,172	(446)	1,726	2,259
3.1.3	Grants Administration	660	-	660	656	-	656	783
3.1.4	Field Services	6,143	-	6,143	5,524	-	5,524	6,408
	Total Sub-program	11,692	(277)	11,415	11,736	(446)	11,290	11,901
3.2	Financial Assistance for Housing							
3.2.3	Seniors' Independent Living Program	-	-	-	1,000	-	1,000	1,300
3.2.5	Home Adaptation Program	1,200	-	1,200	1,500	-	1,500	1,200
3.2.7	Senior Citizen Unique Home Program	941	-	941	887	-	887	941
3.2.8	Housing Registries	468	-	468	468	-	468	468
	Total Sub-program	2,609	-	2,609	3,855	-	3,855	3,909
3.3	Housing and Mortgage Assistance for Albertans							
3.3.1	Assistance to Alberta Social Housing Corporation	293,518	-	293,518	79,761	-	79,761	79,761
	Total Sub-program	293,518	-	293,518	79,761	-	79,761	79,761
TOTAL PROGRAM		307,819	(277)	307,542	95,352	(446)	94,906	95,571

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
3.1.1	Division Support	395	343	343
TOTAL PROGRAM		395	343	343

NON-BUDGETARY DISBURSEMENTS

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
3.3.1	Assistance to Alberta Social Housing Corporation	22,900	14,400	12,200
TOTAL PROGRAM		22,900	14,400	12,200

MUNICIPAL AFFAIRS - *Continued***PROGRAM 4 - REGISTRIES INFORMATION AND DISTRIBUTION**

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
4.0.1	Division Support	172	-	172	84	-	84	169
4.0.2	Registration	29,064	(2,930)	26,134	32,060	(2,950)	29,110	32,240
4.0.3	Business Development and Private Agent Support	4,534	-	4,534	4,423	-	4,423	4,498
TOTAL PROGRAM		33,770	(2,930)	30,840	36,567	(2,950)	33,617	36,907

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
4.0.2	Registration	1,700	3,788	4,349
TOTAL PROGRAM		1,700	3,788	4,349

MUNICIPAL AFFAIRS - *Continued*

STATUTORY PROGRAMS

(thousands of dollars)

Appropriations not voted by the Legislative Assembly pursuant to
section 54 of the Personal Property Security Act,
section 165 of the Land Titles Act and
section 29 (1) (b) of the Financial Administration Act

OPERATING EXPENSE

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
Personal Property Security Judgements	100	10	-
Registrar's Assurance Liabilities	300	100	400
Valuation Adjustments and Other Provisions	-	(15)	(15)
TOTAL STATUTORY PROGRAMS	400	95	385

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

MISSION

Municipal Affairs provides an environment to enable local decision-makers and individuals to provide excellence in local government, basic shelter for those most in need, and a fair marketplace. Municipal Affairs also guarantees high-quality registry information and accessible service for Albertans and is committed to effectiveness and affordability in the delivery of these services.

KEY GOALS

- ◆ Enhance the current property assessment and provincial property tax policy system to ensure uniformity and equitability.
- ◆ Enable municipalities to achieve success and long-term prosperity by providing effective leadership and support.
- ◆ Ensure that provincial policies and legislation support municipal efforts to operate successfully and maintain healthy communities.
- ◆ Ensure that provincial policies and legislation direct resources to Albertans most in need of shelter assistance.
- ◆ Promote community-based social and affordable housing initiatives by encouraging partnerships with municipalities and the private and non-profit housing sectors.
- ◆ Assist Albertans by undertaking investigations and enforcement of consumer protection legislation.
- ◆ Provide a consistently high level of service across all registry areas by exploring and implementing alternative delivery mechanisms and improving access to services.
- ◆ Improve the response time and accessibility of Corporate Registry and Vital Statistics services by increasing the points of service while achieving cost recovery and safeguarding the privacy of personal information.
- ◆ Maintain the high level of service provided by Land Titles while continuing to identify potential efficiencies.

MAJOR STRATEGIES

Support for Municipal Programs

- ◆ Lead a proactive education and training program for assessment professionals and other affiliates on market value assessment.
- ◆ Redirect Ministry resources to develop a “best practices” manual on conducting assessments, and to enhance the assessment audit program and the assessment advisory function.
- ◆ Implement government-approved recommendations of MLA committees on regulated assessment and non-profit tax exemption.
- ◆ Improve the efficiency and timeliness of the assessment appeal process.
- ◆ Implement a Targeted Municipal Assistance Program with limited-term assistance targeted to specific municipal needs.
- ◆ Work with government ministries and consult with local governments, their municipal associations, and other stakeholders to develop a strategy with and for municipalities that will ensure good coordination across all government ministries in their policies and programs for municipalities.

MUNICIPAL AFFAIRS - Continued

Administration of Housing Programs and Consumer Services

- ◆ Increase funding for Rent Supplement to meet the increased need for housing support.
- ◆ Encourage partnerships with municipalities and the private and non-profit housing sectors to provide affordable housing and organize a symposium to identify possible alternatives.
- ◆ Work with other ministries and the federal government to deliver the Remote Housing Program.
- ◆ Review and consider selected changes to the current rent-geared-to-income scale.
- ◆ Improve the efficiency of the regulatory process through implementing the Fair Trading Act.
- ◆ Enhance the division's information system to support case management and enforcement activities by improving the Consumer Affairs Tracking System.

Registries Information and Distribution

- ◆ Invest resources to meet the increased demand for registry services and land titles driven by increased economic activity.
- ◆ Extend the transition period for full implementation of the redesigned Corporate Registry and Vital Statistics to ensure no service disruption to customers.
- ◆ Improve the level of service provided in Corporate Registry and Vital Statistics by redesigning business processes and utilizing new technologies.
- ◆ Pursue innovative investment strategies with the private sector to fund the redevelopment of three legacy systems: Motor Vehicles (MOVES); Land Titles (ALTA); and Personal Property (PERPIS).
- ◆ Convert the surveys registration function to a digital environment to improve efficiency, address records backup issues, and decrease costs for updating provincial mapping systems.

HIGHLIGHTS FOR 1998-99

- ◆ Consolidated Program Expense has been reduced by \$23.2 million from the 1997-98 Estimates. Overall staffing levels have decreased by 76 Full-time Equivalents, from 768 in 1997-98 to 692 in 1998-99.
- ◆ Support for Municipal Programs' 1998-99 voted expense includes a new \$10 million Targeted Municipal Assistance Grant. This is offset by reductions in other grants.
- ◆ Administration of Housing Programs and Consumer Services' gross operating expense in 1998-99 includes a lump sum grant of \$221 million to the Alberta Social Housing Corporation to repay debentures owed to the Alberta Heritage Savings Trust Fund.
- ◆ Consolidated Revenue has increased by \$3 million in 1998-99.

KEY PERFORMANCE MEASURES**Municipalities' Satisfaction with Services Provided by Municipal Affairs**

This is a revised measure. The results will be based on comprehensive and specific surveys to all municipalities to determine their degree of satisfaction with the appropriateness, adequacy and quality of services provided by the ministry.

	1997-98	Target
Satisfaction of municipalities with the appropriateness, adequacy and quality of services provided by the ministry	Not yet available	90%

Property Assessments

This measure has been expanded to include procedures. It indicates the percentage of municipal assessments that comply with regulations contained in the Municipal Government Act and fall within regulated quality standards and guidelines.

	1997-98	Target
Percentage of municipal assessments that meet the provincial standards for procedures, uniformity and equity	Not yet available	90%

Property Assessment and Equalized Assessment Appeals to the Municipal Government Board

This is a new measure. It will, over time, provide an indication of the Ministry's success in providing an appropriate property assessment and provincial property tax policy system. It will also provide an indication of the success of the locally applied processes.

	1997-98	Target
Percentage of property assessments and equalized assessments successfully appealed to the Municipal Government Board	Not yet available	5%

Viability of Municipalities

This measure is being developed. It will be based on pre/post analysis of municipalities that undertake restructuring initiatives.

	1997-98	Target
Percentage of municipal restructurings that result in improvement in the viability of those municipalities involved	Not yet available	100%

Housing Units Provided to Albertans in Need

This measure represents the percentage of housing units that are directed to those Albertans most in need.

	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	Target
Percentage of housing units provided to Albertans in need	90.9 %	90.9%	91.7%	91.6%	91.7%	Not yet available	92%

Cost of Social Housing

This measure shows the cost of delivering and administering social housing on a per unit basis.

	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	Target
Cost per unit	\$2,950	\$2,615	\$2,559	\$2,598	\$2,129	Not yet available	\$2,653

Legislative Contraventions

This measure shows the effectiveness of the enforcement role to protect consumers.

	1997-98	Target
Percentage of investigations of legislative contraventions which are successful	Not yet available	85%

Customer Satisfaction - Registry Services

This measure shows the effectiveness and quality of services.

	1994-95	1995-96	1996-97	1997-98	Target
Level of satisfaction with the quality of registration and licensing services provided by Registries and private sector partners	96%	97%	No survey	Not yet available	90%

Reduction in the Cost Per Transaction

This measure reflects a reduction in the average government cost per transaction as a result of privatization.

	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	Target
Cost per transaction	\$5.03	\$4.62	\$3.55	\$3.39	\$2.95	Not yet available	\$2.65

MINISTRY
CONSOLIDATED INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department	252,280	276,763	243,297	256,259
Alberta Educational Communications Corporation	-	-	-	2
Alberta Social Housing Corporation	397,343	179,711	179,061	183,173
<i>Consolidation Adjustments</i>	(316,418)	(94,161)	(91,961)	(90,727)
Consolidated Revenue	333,205	362,313	330,397	348,707
EXPENSE				
Program				
<i>Voted</i>				
Department	472,072	273,203	277,690	265,928
<i>Statutory</i>				
Department	400	95	385	(41,363)
Alberta Educational Communications Corporation	-	-	-	1
Alberta Social Housing Corporation	65,772	57,850	69,600	60,581
<i>Consolidation Adjustments</i>	(293,518)	(79,761)	(79,761)	(40,869)
Consolidated Program Expense	244,726	251,387	267,914	244,278
Debt Servicing Costs	75,554	100,061	100,061	107,688
Consolidated Expense	320,280	351,448	367,975	351,966
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET OPERATING RESULT	12,925	10,865	(37,578)	(3,259)
Net Contribution from (to) General Revenues	220,192	(3,465)	34,778	(31,694)
NET INCOME	233,117	7,400	(2,800)	(34,953)

CHANGE IN CAPITAL ASSETS

New Capital Investment	3,542	4,646	5,097	4,160
Less: Disposal of Capital Assets	(3,000)	(1,500)	(10,000)	(11,242)
Less: Capital Amortization	(27,648)	(26,916)	(27,101)	(26,724)
Increase (Decrease) in Capital Assets	(27,106)	(23,770)	(32,004)	(33,806)

CAPITAL INVESTMENT

<i>Voted</i>				
Department	2,542	4,646	5,097	2,844
<i>Statutory</i>				
Alberta Social Housing Corporation	1,000	-	-	1,316
Total Capital Investment	3,542	4,646	5,097	4,160

MUNICIPAL AFFAIRS - *Continued*

**DEPARTMENT
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Transfers from Government of Canada				
Various	70	40	70	39
Premiums, Fees and Licences				
Motor Vehicle Licences	172,160	180,249	166,412	174,051
Land Titles	48,000	60,500	45,000	47,712
Personal Property Security Fees	9,300	11,050	9,300	10,735
Business Corporation Act	14,300	16,200	13,900	14,485
Other	7,338	7,689	7,691	7,326
Investment Income				
Various	-	7	-	22
Other Revenue				
Various	1,112	1,028	924	1,889
Total Revenue	252,280	276,763	243,297	256,259
EXPENSE				
Program				
<i>Voted</i>				
Ministry Support Services	15,901	16,606	16,560	15,123
Support for Municipal Programs	114,582	124,678	128,652	118,712
Administration of Housing Programs and Consumer Services	307,819	95,352	95,571	96,589
Registries Information and Distribution	33,770	36,567	36,907	35,504
Total Voted Expense	472,072	273,203	277,690	265,928
<i>Statutory</i>				
Personal Property Security Judgements	100	10	-	-
Registrar's Assurance Liabilities	300	100	400	115
Valuation Adjustments and Other Provisions	-	(15)	(15)	(41,478)
Total Voted and Statutory Expense	472,472	273,298	278,075	224,565
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET OPERATING RESULT	(220,192)	3,465	(34,778)	31,694
Net Contribution from (to) General Revenues	220,192	(3,465)	34,778	(31,694)
NET INCOME	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	2,542	4,646	5,097	2,844
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(3,648)	(2,916)	(3,501)	(2,419)
Increase (Decrease) in Capital Assets	(1,106)	1,730	1,596	425

ALBERTA EDUCATIONAL COMMUNICATIONS CORPORATION
INCOME STATEMENT
(thousands of dollars)

	1998-99	Comparable	Comparable	Comparable
	Estimates	1997-98 Forecast	1997-98 Budget	1996-97 Actual
REVENUE				
Other Revenue				
Various	-	-	-	2
Total Revenue	-	-	-	2
EXPENSE				
Program				
Operating Expense	-	-	-	1
Total Expense	-	-	-	1
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	1

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	-	19
Net Revenue (Expense) for the Year	-	-	-	1
Transfer to General Revenue Fund	-	-	-	(20)
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

ALBERTA SOCIAL HOUSING CORPORATION
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Department - Budgetary	293,518	79,761	79,761	81,849
Transfer from Department - Non-Budgetary	22,900	14,400	12,200	7,678
Transfers from Government of Canada				
Recoveries (Canada Mortgage and Housing Corporation)	67,905	67,050	70,300	66,306
Investment Income				
Various	3,100	3,300	3,200	4,717
Other Revenue				
Recoveries	-	2,800	3,100	2,773
Various	9,920	12,400	10,500	19,850
Total Revenue	397,343	179,711	179,061	183,173
EXPENSE				
Program				
Housing Programs	64,572	65,450	66,800	66,609
Valuation Adjustments	2,700	(1,000)	2,800	(1,306)
Other Provisions	(1,500)	(6,600)	-	(4,722)
Total Program Expense	65,772	57,850	69,600	60,581
Debt Servicing Costs	75,554	100,061	100,061	107,688
Total Expense	141,326	157,911	169,661	168,269
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	256,017	21,800	9,400	14,904

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	(72,645)	(94,445)	(88,349)	(109,349)
Net Revenue (Expense) for the Year	256,017	21,800	9,400	14,904
Accumulated Net Revenue (Expense) at End of Year	183,372	(72,645)	(78,949)	(94,445)

CHANGE IN CAPITAL ASSETS

New Capital Investment	1,000	-	-	1,316
Less: Disposal of Capital Assets	(3,000)	(1,500)	(10,000)	(11,242)
Less: Capital Amortization	(24,000)	(24,000)	(23,600)	(24,305)
Increase (Decrease) in Capital Assets	(26,000)	(25,500)	(33,600)	(34,231)

MINISTRY
CONSOLIDATION SCHEDULE
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Alberta Social Housing Corporation				
Transfer from Department - Budgetary	(293,518)	(79,761)	(79,761)	(81,849)
Transfer from Department - Non-Budgetary	(22,900)	(14,400)	(12,200)	(7,678)
Other				
Alberta Social Housing Corporation - Prior Period Adjustment	-	-	-	(1,200)
Total Revenue Consolidation Adjustments	(316,418)	(94,161)	(91,961)	(90,727)
EXPENSE				
Transfers by Department				
Alberta Social Housing Corporation (ASHC)	(293,518)	(79,761)	(79,761)	(81,849)
Other				
Valuation Adjustment - ASHC Deficit	-	-	-	40,980
Total Expense Consolidation Adjustments	(293,518)	(79,761)	(79,761)	(40,869)

MUNICIPAL AFFAIRS - *Continued*

MINISTRY
MANPOWER AUTHORIZATION
 Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	692	768
Total Full-Time Equivalent Employment	692	768

THE HONOURABLE STAN WOLOSHYN
 Minister
 103 Legislature Building, 427-3666

AMOUNTS TO BE VOTED
 (thousands of dollars)

	1998-99 Estimates			Gross Comparable 1997-98 Forecast	Gross Comparable 1997-98 Budget	Gross Comparable 1996-97 Actual
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates			
OPERATING EXPENSE	436,725	(3,000)	433,725	442,310	435,710	420,433
CAPITAL INVESTMENT	50,310	-	50,310	47,635	51,935	22,835

DEPARTMENT SUMMARY

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross Comparable 1997-98 Forecast	Gross Comparable 1997-98 Budget	Gross Comparable 1996-97 Actual
	Gross Expense	Dedicated Revenue	Net Expense			
1 Inter-ministry Services	98,800	-	98,800	99,900	99,900	94,912
2 Infrastructure Maintenance and Development	337,425	(3,000)	334,425	341,910	335,310	325,023
3 Office of the Chief Information Officer	500	-	500	500	500	498
TOTAL VOTED	436,725	(3,000)	433,725	442,310	435,710	420,433
Valuation Adjustments and Other Provisions	285	-	285	655	285	(785)
TOTAL VOTED AND STATUTORY	437,010	(3,000)	434,010	442,965	435,995	419,648

CAPITAL INVESTMENT

Program	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1 Inter-ministry Services	310	75	75	73
2 Infrastructure Maintenance and Development	50,000	47,560	51,860	22,762
TOTAL VOTED	50,310	47,635	51,935	22,835

PUBLIC WORKS, SUPPLY AND SERVICES - *Continued***PROGRAM 1 - INTER-MINISTRY SERVICES**

(thousands of dollars)

OPERATING EXPENSE

		1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable
Reference	Element	Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	1997-98 Budget
1.1	Ministry Services							
1.1.1	Minister's Office	270	-	270	270	-	270	270
1.1.2	Deputy Minister's Office	260	-	260	260	-	260	260
1.1.3	Ministry Services	9,650	-	9,650	9,660	-	9,660	9,660
	Total Sub-program	10,180	-	10,180	10,190	-	10,190	10,190
1.2	Cross-Government Services							
1.2.1	Information Technology	31,850	-	31,850	32,035	-	32,035	32,035
1.2.2	Supply	6,450	-	6,450	6,675	-	6,675	6,675
	Total Sub-program	38,300	-	38,300	38,710	-	38,710	38,710
1.3	Amortization							
1.3.1	Amortization	50,320	-	50,320	51,000	-	51,000	51,000
	Total Sub-program	50,320	-	50,320	51,000	-	51,000	51,000
TOTAL PROGRAM		98,800	-	98,800	99,900	-	99,900	99,900

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
1.1.3	Ministry Services	250	75	-
1.2.1	Information Technology	60	-	-
1.2.2	Supply	-	-	75
TOTAL PROGRAM		310	75	75

PROGRAM 2 - INFRASTRUCTURE MAINTENANCE AND DEVELOPMENT

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
2.1	Management of Properties							
2.1.1	Property Services	44,175	-	44,175	43,520	-	43,520	43,520
2.1.2	Leases	71,850	-	71,850	75,135	-	75,135	77,435
2.1.3	Property Operations	67,150	-	67,150	73,760	-	73,760	71,460
2.1.4	Land Management	1,300	-	1,300	14,500	-	14,500	1,300
	Total Sub-program	184,475	-	184,475	206,915	-	206,915	193,715
2.2	Construction and Upgrading of Health Facilities							
2.2.1	Capital Upgrading	25,500	-	25,500	29,500	-	29,500	25,000
2.2.2	Health Facilities Projects	3,160	-	3,160	2,770	-	2,770	20,880
2.2.3	Health Centre - Airdrie	860	-	860	2,240	-	2,240	-
2.2.4	Bethany Alzheimer Care Centre - Calgary	3,300	-	3,300	300	-	300	1,250
2.2.5	Royal Park Care Facility - Calgary	-	-	-	4,400	-	4,400	-
2.2.6	Carewest Alzheimer Care Centre - Calgary	2,760	-	2,760	2,000	-	2,000	2,500
2.2.7	Foothills Medical Centre - Calgary	-	-	-	2,000	-	2,000	3,300
2.2.8	General Hospital - Calgary	4,375	-	4,375	4,125	-	4,125	-
2.2.9	Peter Lougheed Centre - Calgary	-	-	-	4,100	-	4,100	6,000
2.2.10	Rockyview Hospital - Calgary	-	-	-	5,000	-	5,000	7,300
2.2.11	Tom Baker Cancer Centre - Calgary	6,640	-	6,640	4,420	-	4,420	10,495
2.2.12	District Health Services - Drumheller	9,660	-	9,660	1,460	-	1,460	1,325
2.2.13	Capital Care Norwood - Edmonton	5,545	-	5,545	7,500	-	7,500	6,400
2.2.14	Grey Nuns Community Hospital and Health Centre - Edmonton	350	-	350	150	-	150	200
2.2.15	Misericordia Community Health Centre - Edmonton	1,650	-	1,650	575	-	575	500
2.2.16	Northeast Community Health Centre - Edmonton	-	-	-	6,400	-	6,400	6,400
2.2.17	Royal Alexandra Hospitals - Edmonton	4,000	-	4,000	1,000	-	1,000	650
2.2.18	University of Alberta Hospitals - Edmonton	13,500	-	13,500	5,000	-	5,000	5,000
2.2.19	Continuing Care Facility - La Crête	3,900	-	3,900	350	-	350	-
2.2.20	Health Care Centre - Lamont	3,950	-	3,950	1,750	-	1,750	300
2.2.21	St. Michael's Health Centre - Lethbridge	5,800	-	5,800	1,000	-	1,000	1,200
2.2.22	Regional Hospital - Medicine Hat	-	-	-	1,660	-	1,660	1,650
2.2.23	Community Health Centre - Peace River	8,800	-	8,800	2,000	-	2,000	3,000
2.2.24	Health Complex - Slave Lake	-	-	-	2,450	-	2,450	2,150
2.2.25	Central Peace Health Care Centre - Spirit River	3,050	-	3,050	2,000	-	2,000	2,000
2.2.26	Municipal Hospital - Stony Plain	1,200	-	1,200	250	-	250	-
2.2.27	Healthcare Centre - Whitecourt	-	-	-	500	-	500	500
	Total Sub-program	108,000	-	108,000	94,900	-	94,900	108,000

PROGRAM 2 - INFRASTRUCTURE MAINTENANCE AND DEVELOPMENT

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
2.3	Upgrading of Seniors' Lodges							
2.3.1	Lodge Upgrades	60	-	60	1,180	-	1,180	230
2.3.2	Pleasant Valley Lodge - Athabasca	-	-	-	10	-	10	-
2.3.3	Playfair Lodge - Bassano	20	-	20	420	-	420	430
2.3.4	Autumn Lodge - Berwyn	-	-	-	5	-	5	-
2.3.5	High Country Lodge - Black Diamond	320	-	320	1,800	-	1,800	1,200
2.3.6	York Creek Lodge - Blairmore	-	-	-	120	-	120	20
2.3.7	Pleasant View Lodge - Bow Island	-	-	-	10	-	10	-
2.3.8	Wildrose Villa - Boyle	400	-	400	80	-	80	30
2.3.9	Newbrook Lodge - Brooks	-	-	-	25	-	25	-
2.3.10	Bow Valley 100 Lodge - Calgary	620	-	620	50	-	50	730
2.3.11	Bow Valley 200 Lodge - Calgary	640	-	640	50	-	50	690
2.3.12	Bow Valley 300 Lodge - Calgary	630	-	630	50	-	50	670
2.3.13	Elbow Valley 700 Lodge - Calgary	50	-	50	-	-	-	-
2.3.14	Elbow Valley 800 Lodge - Calgary	760	-	760	50	-	50	60
2.3.15	Jacques Lodge 500 - Calgary	50	-	50	-	-	-	-
2.3.16	Jacques Lodge 600 - Calgary	50	-	50	-	-	-	-
2.3.17	Stoney Creek Lodge - Camrose	-	-	-	65	-	65	-
2.3.18	Bow River Lodge - Canmore	40	-	40	-	-	-	-
2.3.19	Paintearth Lodge - Castor	-	-	-	40	-	40	30
2.3.20	Big Hill Lodge - Cochrane	-	-	-	20	-	20	20
2.3.21	Cold Lake Senior Citizens Lodge - Cold Lake	10	-	10	100	-	100	50
2.3.22	Consort Lodge - Consort	10	-	10	110	-	110	20
2.3.23	Rocky View Lodge - Crossfield	125	-	125	1,330	-	1,330	860
2.3.24	Sunshine Lodge - Drumheller	900	-	900	70	-	70	60
2.3.25	Eckville Manor House - Eckville	60	-	60	-	-	-	-
2.3.26	Bethany Lodge - Edmonton	60	-	60	-	-	-	-
2.3.27	Elmwood Lodge - Edmonton	950	-	950	190	-	190	190
2.3.28	Kiwanis Place Lodge - Edmonton	-	-	-	-	-	-	10
2.3.29	McQueen Lodge - Edmonton	-	-	-	-	-	-	170
2.3.30	Ottewell Lodge - Edmonton	100	-	100	-	-	-	-
2.3.31	Elk Point Heritage Lodge - Elk Point	60	-	60	-	-	-	-
2.3.32	Macleod Pioneer Lodge - Fort Macleod	10	-	10	110	-	110	195
2.3.33	Dr. Turner Lodge - Fort Saskatchewan	50	-	50	-	-	-	-
2.3.34	Spruce View Manor - Gibbons	60	-	60	-	-	-	-
2.3.35	Heritage Lodge - Grande Prairie	-	-	-	835	-	835	740
2.3.36	Pioneer Lodge - Grande Prairie	-	-	-	20	-	20	-
2.3.37	Hanna Lodge - Hanna	20	-	20	1,250	-	1,250	950
2.3.38	Pleasantview Lodge - High Prairie	-	-	-	5	-	5	10
2.3.39	Medicine Tree Manor - High River	600	-	600	1,600	-	1,600	1,430
2.3.40	Homesteader Lodge - Hines Creek	10	-	10	-	-	-	70
2.3.41	Pioneer Home - Hythe	280	-	280	1,100	-	1,100	830
2.3.42	Autumn Glen Lodge - Innisfail	10	-	10	470	-	470	365
2.3.43	Lacalta Lodge - Lac La Biche	10	-	10	225	-	225	250
2.3.44	Lacombe Senior Citizens Lodge - Lacombe	810	-	810	60	-	60	60

PROGRAM 2 - INFRASTRUCTURE MAINTENANCE AND DEVELOPMENT

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
2.3	Upgrading of Seniors' Lodges - <i>Continued</i>							
2.3.45	Planeview Manor - Leduc	445	-	445	1,615	-	1,615	1,500
2.3.46	Chateau Sturgeon - Legal	435	-	435	980	-	980	1,040
2.3.47	Golden Acres Lodge - Lethbridge	950	-	950	70	-	70	60
2.3.48	Green Acres Lodge - Lethbridge	790	-	790	50	-	50	100
2.3.49	Pioneer Lodge - Lloydminster	-	-	-	10	-	10	10
2.3.50	Diamond Willow Lodge - Magrath	580	-	580	50	-	50	20
2.3.51	Del-Air Lodge - Manning	1,100	-	1,100	70	-	70	160
2.3.52	Pleasantview Lodge - Mayerthorpe	10	-	10	15	-	15	70
2.3.53	Cypress View Lodge - Medicine Hat	-	-	-	150	-	150	-
2.3.54	Prairie Rose Lodge - Milk River	50	-	50	-	-	-	-
2.3.55	Heritage Lodge - Morinville	10	-	10	825	-	825	690
2.3.56	Father Filas Manor - Mundare	740	-	740	60	-	60	60
2.3.57	Eagle View Lodge - Mymam	790	-	790	530	-	530	30
2.3.58	Silver Willow Lodge - Nanton	60	-	60	-	-	-	-
2.3.59	Mountview Lodge - Olds	-	-	-	50	-	50	-
2.3.60	Oyen Lodge - Oyen	885	-	885	60	-	60	60
2.3.61	Piyami Lodge - Picture Butte	30	-	30	-	-	-	-
2.3.62	Crest View Lodge - Pincher Creek	10	-	10	40	-	40	195
2.3.63	Golden Leisure Lodge - Ponoka	-	-	-	15	-	15	-
2.3.64	Hillcrest Lodge - Provost	5	-	5	5	-	5	-
2.3.65	Ridgeview Lodge - Raymond	10	-	10	1,010	-	1,010	470
2.3.66	Piper Creek Lodge - Red Deer	-	-	-	5	-	5	-
2.3.67	Diamond Springs Lodge - Redwater	60	-	60	15	-	15	-
2.3.68	Flagstaff Lodge - Sedgewick	-	-	-	20	-	20	-
2.3.69	Clover Bar Lodge - Sherwood Park	-	-	-	20	-	20	-
2.3.70	Bar-V-Nook Manor - Smoky Lake	-	-	-	-	-	-	5
2.3.71	Chateau Mission Court - St. Albert	60	-	60	-	-	-	-
2.3.72	Sunnyside Manor - St. Paul	1,285	-	1,285	1,200	-	1,200	810
2.3.73	Wheatland Lodge - Strathmore	-	-	-	10	-	10	-
2.3.74	Thorhild Lodge - Thorhild	-	-	-	35	-	35	-
2.3.75	Golden Hills Lodge - Three Hills	1,100	-	1,100	70	-	70	60
2.3.76	Tofield Lodge - Tofield	490	-	490	50	-	50	50
2.3.77	Hillside Senior Citizens Lodge - Two Hills	60	-	60	-	-	-	-
2.3.78	Red Willow Lodge - Valleyview	10	-	10	165	-	165	10
2.3.79	The Homestead Lodge - Vegreville	-	-	-	-	-	-	5
2.3.80	Vermilion Valley Lodge - Vermilion	-	-	-	5	-	5	-
2.3.81	Vialta Lodge - Viking	-	-	-	5	-	5	10
2.3.82	Vilna Lodge - Vilna	490	-	490	60	-	60	60
2.3.83	Peter Dawson Lodge - Vulcan	10	-	10	275	-	275	655
2.3.84	Battle River Lodge - Wainwright	-	-	-	10	-	10	-
2.3.85	Clover Leaf Manor - Warburg	60	-	60	-	-	-	-
2.3.86	Dedicated Revenue	-	(3,000)	(3,000)	-	(4,000)	(4,000)	-
Total Sub-program		18,300	(3,000)	15,300	19,000	(4,000)	15,000	16,500

PROGRAM 2 - INFRASTRUCTURE MAINTENANCE AND DEVELOPMENT

(thousands of dollars)

OPERATING EXPENSE

		1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
Reference	Element	Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
2.4	Construction and Upgrading of Facilities							
2.4.1	Accommodation Services	11,000	-	11,000	8,580	-	8,580	6,775
2.4.2	Cross-Government Initiatives	4,650	-	4,650	6,115	-	6,115	3,820
2.4.3	Facilities Maintenance	8,500	-	8,500	5,900	-	5,900	6,500
2.4.4	Family and Youth Court - Calgary	2,500	-	2,500	500	-	500	-
	Total Sub-program	26,650	-	26,650	21,095	-	21,095	17,095
TOTAL PROGRAM		337,425	(3,000)	334,425	341,910	(4,000)	337,910	335,310

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
2.1	Management of Properties			
2.1.1	Property Services	410	410	410
2.1.4	Land Management	9,100	14,110	9,600
	Total Sub-program	9,510	14,520	10,010
2.4	Construction and Upgrading of Facilities			
2.4.1	Accommodation Services	640	2,440	5,490
2.4.2	Cross-Government Initiatives	600	1,000	3,160
	Total Sub-program	1,240	3,440	8,650
2.5	Construction and Upgrading of Water Infrastructure			
2.5.1	Little Bow River Project - Champion	4,750	5,000	5,000
2.5.2	Pine Coulee Project - Stavelly	14,500	11,500	10,500
2.5.3	Waterton - St. Mary Headworks System	20,000	12,000	15,000
2.5.4	Carseland - Bow River Headworks System	-	1,000	2,700
2.5.5	Heart River	-	100	-
	Total Sub-program	39,250	29,600	33,200
TOTAL PROGRAM		50,000	47,560	51,860

PUBLIC WORKS, SUPPLY AND SERVICES - *Continued***PROGRAM 3 - OFFICE OF THE CHIEF INFORMATION OFFICER**

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
3.0.1	Office of the Chief Information Officer	500	-	500	500	-	500	500
TOTAL PROGRAM		500	-	500	500	-	500	500

PUBLIC WORKS, SUPPLY AND SERVICES - *Continued*

STATUTORY PROGRAM

(thousands of dollars)

Appropriation not voted by the Legislative Assembly pursuant to
section 29 (1) (b) of the Financial Administration Act

OPERATING EXPENSE

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
Valuation Adjustments and Other Provisions	285	655	285
TOTAL STATUTORY PROGRAM	285	655	285

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

MISSION

To facilitate government program delivery by providing quality, cost-effective common services and professional expertise.

GOALS

- ◆ Upgrade our employees' skills to meet future business needs.
- ◆ Refine the responsibility and accountability framework for common services.
- ◆ Provide services that meet or exceed client requirements.
- ◆ Facilitate effective government program delivery by developing, managing and maintaining the government infrastructure.
- ◆ Foster opportunities for Alberta Businesses.
- ◆ Improve internal business processes and minimize costs.

MAJOR STRATEGIES

Strategies identified in Ministry's 1997-2000 Business Plan are continuing and are supplemented with the following:

- ◆ Working with the Office of the Chief Information Officer to ensure government systems are Year 2000 compliant.
- ◆ Exploring and prototyping new and innovative approaches to address ministries' accommodation requirements.
- ◆ Developing and implementing effective business strategies and approaches, drawing upon those used by similar public and private sector organizations.

The Office of the Chief Information Officer (CIO) reports to the Minister of Public Works, Supply and Services. Strategies identified in the CIO 1998-2001 Business Plan include:

- ◆ Creating a co-ordinating structure for government and stakeholder decisions on information resource management.
- ◆ Developing corporate information resource standards, guidelines and practices to make the Alberta government a model user of information resources.

HIGHLIGHTS FOR 1998-99

- ◆ \$108 million will be allocated to health care facilities. Examples of health facility projects in progress in 1998-99 include:
 - ◆ \$13.5 million to complete design and commence construction on redevelopment projects at the Walter C. Mackenzie Health Centre, Edmonton to consolidate acute pediatric programs and expand emergency/trauma and intensive care facilities (total project cost of \$37.1 million).
 - ◆ \$23.6 million to complete design and commence construction of new community health centres such as Drumheller, Lamont and Peace River.
 - ◆ \$24.4 million to complete design and commence construction of new and renovated long term care facilities in Lethbridge, Calgary, Spirit River, La Crete and Edmonton.
 - ◆ \$6.6 million to commence construction for expansion of the Tom Baker Cancer Centre, Calgary.

PUBLIC WORKS, SUPPLY AND SERVICES - *Continued*

- ◆ \$39.3 million will be allocated for water development projects:
 - ◆ \$20 million to continue the replacement of the St. Mary Spillway of the Waterton-St. Mary Headworks Systems.
 - ◆ \$14.5 million to continue the Pine Coulee project (Stavely).
 - ◆ \$4.8 million to proceed with the Little Bow River project (Champion), subject to regulatory approvals being obtained.
- ◆ \$18.3 million will be allocated for the renovation of seniors' lodges in compliance with established standards. In 1998-99, the department will continue to undertake additional capital works, in conjunction with provincially funded lodge upgrading projects, with the lodge foundation funding their portion of the costs.
- ◆ \$71.9 million allocated for the leasing of space for ministries, boards and agencies.
- ◆ \$91.6 million allocated for the operation and maintenance of facilities infrastructure to support ministries' program delivery and meet client requirements.
- ◆ \$22.6 million will be allocated for the provision of centralized information technology services to government ministries, boards and agencies.
- ◆ \$23.1 million will be allocated to the operation and maintenance of the government's shared telecommunications networks. These province-wide networks serve the data communication, telephone and mobile radio needs of government ministries.

KEY PERFORMANCE MEASURES**Client Satisfaction**

This measure provides information on client satisfaction as reported through customer surveys. The scale is from 1-5, with 5 being very satisfied.

	1995-96 Actual	1996-97 Target	1996-97 Actual	1997-98 Target	1998-99 Target	1999- 2000 Target	2000- 2001 Target
Capital Project Delivery Services	3.6	4.0	4.0	4.2	4.3	4.5	4.5
Acquisition Services	3.94	4.0	3.9	4.2	4.3	4.5	4.5
Property Management Services	N/A	N/A	3.8	4.0	4.2	4.5	4.5
Information Technology Services	3.9	4.2	3.9	4.4	4.45	4.5	4.5
Courier Services	4.23	4.3	4.29	4.4	4.45	4.5	4.5
Surplus Sales	3.7	3.8	3.97	3.9	4.0	4.1	4.2
Air Transportation Services	4.7	N/A	4.69	4.75	4.75	4.8	4.8
Telecommunications Services	3.5	3.7	3.4	4.0	4.1	4.2	4.3

Operating Cost Per Square Metre (\$)

This measure provides information on the annual average operating cost per square metre of owned space managed by Public Works, Supply and Services. Future targets reflect reinvestment in government infrastructure required to maintain facilities at an acceptable level. Taken in conjunction with customer satisfaction measures, this is an indicator of effective management and maintenance of the government infrastructure.

1992-93 Actual	1993-94 Actual	1994-95 Actual	1995-96 Actual	1996-97 Target	1996-97 Actual	1997-98 Target	1998-99 Target	1999- 2000 Target	2000- 2001 Target
N/A	47.48	47.43	42.02	42.74	42.55	44.63	43.50	44.00	44.00

Energy Consumption in Owned Facilities (megajoules per m²)

This measure provides information on the average energy consumption in owned facilities over a 12 month period. This is an indicator of how effectively Public Works, Supply and Services is minimizing the environment impact of operations.

1992-93 Actual	1993-94 Actual	1994-95 Actual	1995-96 Actual	1996-97 Target	1996-97 Actual	1997-98 Target	1998-99 Target	1999- 2000 Target	2000- 2001 Target
N/A	N/A	N/A	1,908	1,908	1,867	1,876	1,844	1,800	1,800

Number of Alberta Organizations Advertising Opportunities via the National Electronic Tendering System

This measure shows the number of Alberta government departments, agencies and other public sector organizations posting their purchasing and contracting opportunities for the private sector on the national electronic tendering system. The Alberta government is a partner in this multi-government initiative which is a one-window service, accessible to all businesses.

1992-93 Actual	1993-94 Actual	1994-95 Actual	1995-96 Actual	1996-97 Target	1996-97 Actual	1997-98 Target	1998-99 Target	1999- 2000 Target	2000- 2001 Target
N/A	N/A	2	19	25	20	50	100	125	125

Number of Alberta Businesses Using the National Electronic Tendering System

This measure shows the number of Alberta businesses using the national electronic tendering system to access tender documents and other sales opportunities posted by the federal government and a growing number of provincial and local governments across Canada.

1992-93 Actual	1993-94 Actual	1994-95 Actual	1995-96 Actual	1996-97 Target	1996-97 Actual	1997-98 Target	1998-99 Target	1999- 2000 Target	2000- 2001 Target
N/A	1,651	2,128	3,310	3,500	3,087	4,100	4,100	4,100	4,100

Procurement Administrative Costs (%)

This measure provides information on the administrative costs for procurement services expressed as a percentage of total goods and services purchased. Lower values indicate improved efficiency, achievable by reducing operating costs in proportion to the value of purchases. Taken in conjunction with customer satisfaction measures, this is an indicator of an effective and efficient procurement system.

1992-93 Actual	1993-94 Actual	1994-95 Actual	1995-96 Actual	1996-97 Target	1996-97 Actual	1997-98 Target	1998-99 Target	1999- 2000 Target	2000- 2001 Target
1.63%	2%	1%	1.62%	1.49%	1.18%	1.47%	1.23%	1.22%	1.21%

Standing Offer Purchases as a Percentage of All Tendered Purchases

This measure shows the value of purchases made by standing offer in relation to total tendered purchases. Standing offer purchases are more economical to administer and provide ministries with direct access to suppliers, in comparison to the alternative of individually tendering for each purchase. Generally, standing offers are established every one to three years.

1992-93 Actual	1993-94 Actual	1994-95 Actual	1995-96 Actual	1996-97 Target	1996-97 Actual	1997-98 Target	1998-99 Target	1999- 2000 Target	2000- 2001 Target
14%	26%	44%	61%	60%	66%	60%	61%	61%	61%

MINISTRY
CONSOLIDATED INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department	21,800	22,770	25,430	39,896
Public Works, Supply and Services Revolving Fund	58,855	52,500	56,400	52,616
<i>Consolidation Adjustments</i>	(27,585)	(26,270)	(27,645)	(24,904)
Consolidated Revenue	53,070	49,000	54,185	67,608
EXPENSE				
Program				
<i>Voted</i>				
Department	436,725	442,310	435,710	420,433
<i>Statutory</i>				
Department	285	655	285	(785)
Public Works, Supply and Services Revolving Fund	58,855	54,500	56,400	53,571
<i>Consolidation Adjustments</i>	(27,585)	(26,270)	(27,645)	(24,904)
Consolidated Expense	468,280	471,195	464,750	448,315
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	(1,000)	535	(1,000)	173
Gain (Loss) on Inventory held for Resale	(4,000)	-	(4,000)	5,965
Write Down of Inventory held for Resale	(9,000)	(9,000)	(9,000)	(10,658)
Write Down of Capital Assets	(1,000)	(17,900)	(1,000)	(4,034)
NET OPERATING RESULT	(430,210)	(448,560)	(425,565)	(389,261)
Net Contribution from (to) General Revenues	430,210	447,095	425,565	389,206
NET INCOME	-	(1,465)	-	(55)

CHANGE IN CAPITAL ASSETS

New Capital Investment	61,540	68,665	66,165	32,614
Less: Disposal and Write Down of Capital Assets after Consolidation Adjustments	(26,000)	(32,200)	(26,000)	(19,582)
Less: Capital Amortization	(61,756)	(58,400)	(60,240)	(55,669)
Increase (Decrease) in Capital Assets	(26,216)	(21,935)	(20,075)	(42,637)

CAPITAL INVESTMENT

<i>Voted</i>				
Department	50,310	47,635	51,935	22,835
<i>Statutory</i>				
Public Works, Supply and Services Revolving Fund	11,230	21,030	14,230	19,932
<i>Consolidation Adjustments</i>	-	-	-	(10,153)
Total Capital Investment	61,540	68,665	66,165	32,614

PUBLIC WORKS, SUPPLY AND SERVICES - Continued

**DEPARTMENT
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Various	1,300	1,200	4,000	11,697
Premiums, Fees and Licences				
Various	2,400	2,470	2,470	2,402
Other Revenue				
Property Rentals and Leases	10,720	11,020	11,020	13,214
Other	7,380	8,080	7,940	12,583
Total Revenue	21,800	22,770	25,430	39,896
EXPENSE				
Program				
<i>Voted</i>				
Inter-ministry Services	98,800	99,900	99,900	94,912
Infrastructure Maintenance and Development	337,425	341,910	335,310	325,023
Office of the Chief Information Officer	500	500	500	498
Total Voted Expense	436,725	442,310	435,710	420,433
<i>Statutory</i>				
Valuation Adjustments and Other Provisions	285	655	285	(785)
Total Voted and Statutory Expense	437,010	442,965	435,995	419,648
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	(1,000)	-	(1,000)	(727)
Gain (Loss) on Inventory held for Resale	(4,000)	-	(4,000)	5,965
Write Down of Inventory held for Resale	(9,000)	(9,000)	(9,000)	(10,658)
Write Down of Capital Assets	(1,000)	(17,900)	(1,000)	(4,034)
NET OPERATING RESULT	(430,210)	(447,095)	(425,565)	(389,206)
Net Contribution from (to) General Revenues	430,210	447,095	425,565	389,206
NET INCOME	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	50,310	47,635	51,935	22,835
Less: Disposal and Write Down of Capital Assets	(26,000)	(31,900)	(26,000)	(29,735)
Less: Capital Amortization	(50,320)	(51,000)	(51,000)	(48,497)
Increase (Decrease) in Capital Assets	(26,010)	(35,265)	(25,065)	(55,397)

**PUBLIC WORKS, SUPPLY AND SERVICES REVOLVING FUND
INCOME STATEMENT**

(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Other Revenue				
Telecommunications	23,060	23,100	24,475	22,126
Information Technology	24,170	18,600	20,420	19,898
Postage	3,000	2,800	3,300	2,902
Air Transportation	5,825	5,600	5,715	4,558
Information Technology - External	2,400	2,000	2,000	2,734
Telecommunications - External	-	-	90	38
Supply - External	400	400	400	360
Total Revenue	58,855	52,500	56,400	52,616
EXPENSE				
Program				
Telecommunications	23,060	23,100	24,565	21,712
Information Technology	26,570	22,600	22,420	22,682
Postage	3,400	3,200	3,700	3,262
Air Transportation	5,825	5,600	5,715	5,915
Total Expense	58,855	54,500	56,400	53,571
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	535	-	900
NET REVENUE (EXPENSE)	-	(1,465)	-	(55)

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	4,241	6,706	6,590	6,761
Net Revenue (Expense) for the Year	-	(1,465)	-	(55)
Amount transferred to General Revenue Fund	-	(1,000)	-	-
Accumulated Net Revenue (Expense) at End of Year	4,241	4,241	6,590	6,706

CHANGE IN CAPITAL ASSETS

New Capital Investment	11,230	21,030	14,230	19,932
Less: Disposal of Capital Assets	-	(300)	-	-
Less: Capital Amortization	(11,436)	(7,400)	(9,240)	(7,172)
Increase (Decrease) in Capital Assets	(206)	13,330	4,990	12,760

MINISTRY
CONSOLIDATION SCHEDULE
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department Transactions with Revolving Fund:				
Information Technology	(2,690)	(1,020)	(1,020)	(1,309)
Shared Network Services	(23,060)	(23,100)	(24,475)	(22,126)
Air Transportation	(1,230)	(1,545)	(1,545)	(865)
Amortization of Water Bombers	(605)	(605)	(605)	(604)
Total Revenue Consolidation Adjustments	(27,585)	(26,270)	(27,645)	(24,904)
EXPENSE				
Department Transactions with Revolving Fund:				
Information Technology	(2,690)	(1,020)	(1,020)	(1,309)
Shared Network Services	(23,060)	(23,100)	(24,475)	(22,126)
Air Transportation	(1,230)	(1,545)	(1,545)	(865)
Amortization of Water Bombers	(605)	(605)	(605)	(604)
Total Expense Consolidation Adjustments	(27,585)	(26,270)	(27,645)	(24,904)
CAPITAL INVESTMENT				
Revolving Fund Buyout of Shared Network				
Telecommunication Assets	-	-	-	(10,153)
Total Capital Investment Consolidation Adjustments	-	-	-	(10,153)
DISPOSAL OF CAPITAL ASSETS				
Department Transfer of Shared Network				
Telecommunication Assets	-	-	-	10,153
Total Disposal of Capital Assets	-	-	-	10,153
Consolidation Adjustments	-	-	-	10,153

PUBLIC WORKS, SUPPLY AND SERVICES - *Continued*

MINISTRY
MANPOWER AUTHORIZATION
 Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	1,130	1,102
Public Works, Supply and Services Revolving Fund	125	119
Total Full-Time Equivalent Employment	1,255	1,221



SCIENCE, RESEARCH AND
INFORMATION TECHNOLOGY

THE HONOURABLE DR. LORNE TAYLOR

Minister Responsible
423 Legislature Building, 427-2294

VICTOR DOERKSEN, M.L.A.

Chair
Alberta Research Council
701 Legislature Annex, 427-1145

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross	Gross	Gross
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
OPERATING EXPENSE	43,645	-	43,645	31,196	31,196	26,957

SCIENCE, RESEARCH AND INFORMATION TECHNOLOGY- *Continued***DEPARTMENT SUMMARY**

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross	Gross	Gross
	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1 Science, Research and Information Technology	43,645	-	43,645	31,196	31,196	26,957
TOTAL VOTED	43,645	-	43,645	31,196	31,196	26,957
Valuation Adjustments and Other Provisions	-	-	-	-	-	70
TOTAL VOTED AND STATUTORY	43,645	-	43,645	31,196	31,196	27,027

PROGRAM 1 - SCIENCE, RESEARCH AND INFORMATION TECHNOLOGY

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
1.0.1	Minister's Office	250	-	250	250	-	250	250
1.0.2	Alberta Science and Research Authority	1,532	-	1,532	1,508	-	1,508	1,508
1.0.3	Assistance to Alberta Research Council	25,363	-	25,363	22,938	-	22,938	22,938
1.0.4	Assistance to Science and Research Fund	16,500	-	16,500	6,500	-	6,500	6,500
TOTAL PROGRAM		43,645	-	43,645	31,196	-	31,196	31,196

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

MISSION

The Mission of the Ministry of Science, Research and Information Technology is that "science, research and information technology will contribute to prosperity and quality life for Albertans".

The Ministry accomplishes this mission through five primary responsibilities.

- ◆ Developing policy relating to improving the province's Science and Research system.
- ◆ Representing the province in interprovincial and national level Science and Research issues.
- ◆ Supporting the initiation of strategically important science and research initiatives.
- ◆ Operating elements of Alberta's research and development performing and technology transfer infrastructure.
- ◆ Representing the province in interprovincial and national-level information-technology issues.

GOALS

Alberta Science and Research Authority

The over-arching goal for the Alberta Science and Research Authority is to increase the value of the socio-economic benefits to Albertans from science and research investments in Alberta. Specific goals include:

- ◆ To stimulate research and development and related scientific activities in Alberta.
- ◆ Develop a science and research policy and priorities that are compatible with the economic and social priorities of the government.
- ◆ Conduct an annual review of all government science and research policies, priorities, and programs and their compatibility with the economic and social policies and priorities of the government and recommend to Executive Council the amount of public money that a program should receive.
- ◆ Develop and monitor a financial management plan for the science and research investments of the government that maximizes returns to economic and social development, minimizes duplication and promotes co-operation.
- ◆ Promote communication on matters related to science and research among the science and research community, business community and general public.
- ◆ Encourage the science and research community and infrastructure in Alberta to attain international excellence, to enable Alberta to be internationally competitive.
- ◆ Evaluate applications for grants under the Alberta Science and Research Authority Act.
- ◆ Carry out any other activities related to science and research that the Minister or the Board considers appropriate.

Alberta Research Council

- ◆ Contribute \$140 million to the Alberta economy through the successful commercial exploitation of technology by our customers and partners.
- ◆ Stimulate the creation of 740 direct jobs as a result of work undertaken by ARC in collaboration with our customers and partners.
- ◆ Continue to provide a superior return on investment to both the government and people of Alberta - that is, for every one dollar the government invests in ARC, approximately another six dollars will be returned to the Alberta economy through the commercial success of Alberta companies working in collaboration with ARC.
- ◆ Increase private sector research and development investment from \$17.7 million in 1997-98 to \$20.2 million in 1998-99.
- ◆ Continually increase customer satisfaction.

- ◆ To continue to provide the value added services required by Alberta government departments and agencies, including Alberta Agriculture, Food and Rural Development and Alberta Environmental Protection.

MAJOR STRATEGIES

Alberta Science and Research Authority

- ◆ Promote implementation of the strategy for Alberta's science and research innovation system.
- ◆ Develop a strategic plan for development of the information technology sector.
- ◆ Continue to work with Treasury to develop rationale tax measures to enhance science and research.
- ◆ Ensure development of plans to increase industry funding of research and development in specific sectors.
- ◆ Review and publish research and development activity of the government.
- ◆ Promote research excellence through practical recommendations and investment through the Science and Research Fund.
- ◆ Maintain and improve the performance measurement framework for science and research in Alberta.
- ◆ Increase public awareness of science and research.

Alberta Research Council

- ◆ Development of ARC's human resources and intellectual capital.
- ◆ Market focus on technology development and commercialization initiatives to increase economic impact in the province in the three main pillars of Alberta's economy: agriculture, energy, and forestry, as well as the enabling industries of biotechnology, environment, information technology, and manufacturing.
- ◆ Encourage private sector research and development investments in targeted technology development to keep pace with Alberta's international competitors and to generate economic impact and jobs in the province.
- ◆ Develop innovative strategic partnerships and alliances with energy, agriculture and forestry industries, and suppliers and contractors to these industries.
- ◆ Build on the efficiencies and effectiveness gained as a result of the following: implementation of stage gating; new management systems for contracts, projects and intellectual property, and merger with the Alberta Environmental Centre.
- ◆ Develop and implement a corporate communications and customer engagement plan.

HIGHLIGHTS FOR 1998-99

Alberta Science and Research Authority

- ◆ Pursue the implementation of the recommendations of the "Barriers to Technology Commercialization in Alberta" Report.
- ◆ Ensure that sector specific plans to increase industry funding for research and development in key sectors are developed and implemented by working with government departments, management bodies and industry organizations.
- ◆ Promote the development of an Alberta biotechnology industry association and encourage the development of a biotechnology industry.
- ◆ Review the research and development plans of government ministries annually and recommend improvements to the provincial government's research and development programs.
- ◆ Publish the research and development plan for Alberta annually based on ministry research and development plans.

- ◆ Publish the Research Overview, an annual report on provincial government research and development activities and results.
- ◆ Develop practical recommendations to promote research excellence in Alberta's universities in consultation and co-operation with Advanced Education and Career Development.
- ◆ Publish the Annual Report on the performance of Alberta's innovation system.

Alberta Research Council

- ◆ Achieve a 12% increase in private sector investment to a level of \$20.2 million in 1998-99 up from \$17.7 million in 1997-98.
- ◆ Increase licensing revenues and royalties by 20% from the previous year.
- ◆ Develop an intellectual capital model and measurement system, in conjunction with the Office of the Auditor General.
- ◆ Develop new science and technology opportunities in support of Alberta's three key economic drivers: agriculture, energy, and forestry, and position ARC's enabling technology businesses: biotechnology, environment, information technology, and manufacturing to provide breakthrough opportunities for emerging industry clusters in Alberta.
- ◆ Develop an international business and export strategy for ARC's technologies and services in collaboration with Economic Development.
- ◆ Promote and emphasize the Joint Research Venture program as a means of increasing investment by Alberta companies in research and development and technology development.

KEY PERFORMANCE MEASURES

Alberta Science and Research Authority

ASRA's role is a facilitator, influencer, and catalyst, therefore ASRA's short-term performance is best measured by completion of planned tasks. ASRA will complete and publish the following reports during the planning period.

Report	1998-99	1999-2000	2000-01
Strategy for the Information Technology Sector	X		
Alberta Government R&D Plan	X	X	X
Alberta Research Overview	X	X	X
Annual Report on the Performance of the Alberta Innovation System	X	X	X

In the long term, ASRA's success will be measured by the increase in the contribution of science and research to the prosperity and well being of Albertans. In 1997, ASRA published the first annual report card on the status of the science and research innovation system. The measures cited, include (1) Research and Development Investment, (2) Human Capital Capacity, (3) Research Outputs, (4) Venture Capital Investment in the "Innovation-based Economy", and (5) Economic Performance of the "Innovation-based Economy".

Alberta Research Council**Economic Impact (Measure A)**

This measures the economic impact in Alberta through work the ARC does with its customers and partners resulting in incremental domestic and export sales, new investments, out of province revenue and cost savings from increased efficiencies and productivity.

Direct Job Creation (Measure B)

This measures the stimulation of export sales (and domestic sales) by ARC customers and partners through the development and sale of new technology products and services, which leads to the improved performance of companies and their ability to hire more employees or to protect the jobs of existing employees.

Mission Effectiveness (Economic Impact/Government Investment) (Measure C)

This measures ARC's increasing effectiveness in supporting growth in business and industry.

Measure	1995-96	1996-97	1997-98 Forecast	1998-99 Projection	1999-2000 Projection	2000-01 Projection
A	\$90 million	\$117 million	\$130 million	\$140 million	\$150 million	\$160 million
B	700 jobs	732 jobs	740 jobs	800 jobs	850 jobs	900 jobs
C	4.4	5.1	5.7	6.1	6.6	7.0

Research and Development Funding from Private Sector

Measure D tracks funds from sources other than the provincial government. Measure E tracks the annual investment in ARC made by the provincial government through a core grant. Measure F tracks the ratio of private sector research and development to government investment.

Measure	1995-96	1996-97	1997-98 Forecast	1998-99 Projection	1999-2000 Projection	2000-01 Projection
D	\$15.7 million	\$18.7 million	\$17.7 million	\$20.2 million	\$22.7 million	\$25.5 million
E	\$20.3 million	\$22.9 million	\$22.9 million	\$25.0 million	\$26.5 million	\$26.5 million
F	0.77	0.82	0.77	0.80	0.86	0.96

Customer Satisfaction

This measures customer satisfaction through an annual survey completed by ARC.

1995-96	1996-97	1997-98 Forecast	1998-99 Projection	1999-2000 Projection	2000-01 Project
85%	87%	-	-	-	100%

MINISTRY
CONSOLIDATED INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Alberta Science and Research Authority	-	2	-	-
Science and Research Fund	16,500	6,500	6,500	1,500
Alberta Research Council	49,901	46,152	49,124	47,051
<i>Consolidation Adjustments</i>	(41,863)	(29,438)	(29,438)	(25,266)
Consolidated Revenue	24,538	23,216	26,186	23,285
EXPENSE				
Program				
<i>Voted</i>				
Minister's Office	250	250	250	226
Alberta Science and Research Authority	43,395	30,946	30,946	26,731
<i>Statutory</i>				
Alberta Science and Research Authority	-	-	-	70
Science and Research Fund	16,500	6,500	6,500	1,500
Alberta Research Council	49,515	45,668	48,861	45,159
<i>Consolidation Adjustments</i>	(41,863)	(29,438)	(29,438)	(25,266)
Consolidated Expense	67,797	53,926	57,119	48,420
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
Write Down of Capital Assets	-	-	-	(786)
NET OPERATING RESULT	(43,259)	(30,710)	(30,933)	(25,921)
Net Contribution from (to) General Revenues	43,645	31,194	31,196	27,027
NET INCOME	386	484	263	1,106

CHANGE IN CAPITAL ASSETS

New Capital Investment	2,330	1,966	2,760	3,584
Less: Disposal of Capital Assets	-	(50)	-	(888)
Less: Capital Amortization	(2,390)	(2,379)	(2,694)	(2,662)
Increase (Decrease) in Capital Assets	(60)	(463)	66	34

CAPITAL INVESTMENT

<i>Statutory</i>				
Alberta Research Council	2,330	1,966	2,760	3,584
Total Capital Investment	2,330	1,966	2,760	3,584

**MINISTER'S OFFICE
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
None	-	-	-	-
Total Revenue	-	-	-	-
EXPENSE				
Program				
<i>Voted</i>				
Minister's Office	250	250	250	226
Total Voted Expense	250	250	250	226
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET OPERATING RESULT	(250)	(250)	(250)	(226)
Net Contribution from (to) General Revenues	250	250	250	226
NET INCOME	-	-	-	-

ALBERTA SCIENCE AND RESEARCH AUTHORITY
INCOME STATEMENT

(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Other Revenue				
Various	-	2	-	-
Total Revenue	-	2	-	-
EXPENSE				
Program				
<i>Voted</i>				
Operating Expense	1,532	1,508	1,508	1,465
Assistance to Alberta Research Council	25,363	22,938	22,938	23,766
Assistance to Science and Research Fund	16,500	6,500	6,500	1,500
Total Voted Expense	43,395	30,946	30,946	26,731
<i>Statutory</i>				
Valuation Adjustments and Other Provisions	-	-	-	70
Total Voted and Statutory Expense	43,395	30,946	30,946	26,801
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET OPERATING RESULT	(43,395)	(30,944)	(30,946)	(26,801)
Net Contribution from (to) General Revenues	43,395	30,944	30,946	26,801
NET INCOME	-	-	-	-

SCIENCE AND RESEARCH FUND
INCOME STATEMENT
(thousands of dollars)

	1998-99	Comparable	Comparable	Comparable
	Estimates	1997-98	1997-98	1996-97
		Forecast	Budget	Actual
REVENUE				
Internal Government Transfers				
Transfer from Alberta Science and Research Authority	16,500	6,500	6,500	1,500
Total Revenue	16,500	6,500	6,500	1,500
EXPENSE				
Program				
Strategic Research Initiatives	16,500	6,500	6,500	1,500
Total Expense	16,500	6,500	6,500	1,500
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	-

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	-	-
Net Revenue (Expense) for the Year	-	-	-	-
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

**ALBERTA RESEARCH COUNCIL
INCOME STATEMENT**

(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Transfer from Alberta Science and Research Authority	25,363	22,938	22,938	23,766
Other Revenue				
Commercial Revenue	16,158	15,180	19,954	16,937
Contracts with Other Ministries	8,380	8,034	6,232	6,348
Total Revenue	49,901	46,152	49,124	47,051
EXPENSE				
Program				
Alberta Research Council	49,515	45,668	48,861	45,159
Total Expense	49,515	45,668	48,861	45,159
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
Write Down of Capital Assets	-	-	-	(786)
NET REVENUE (EXPENSE)	386	484	263	1,106

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	18,234	17,750	17,119	16,644
Net Revenue (Expense) for the Year	386	484	263	1,106
Accumulated Net Revenue (Expense) at End of Year	18,620	18,234	17,382	17,750

CHANGE IN CAPITAL ASSETS

New Capital Investment	2,330	1,966	2,760	3,584
Less: Disposal of Capital Assets	-	(50)	-	(888)
Less: Capital Amortization	(2,390)	(2,379)	(2,694)	(2,662)
Increase (Decrease) in Capital Assets	(60)	(463)	66	34

MINISTRY
CONSOLIDATION SCHEDULE
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Transfer from Alberta Science and Research Authority to Alberta Research Council	(25,363)	(22,938)	(22,938)	(23,766)
Transfer from Alberta Science and Research Authority to Science and Research Fund	(16,500)	(6,500)	(6,500)	(1,500)
Total Revenue Consolidation Adjustments	(41,863)	(29,438)	(29,438)	(25,266)
EXPENSE				
Transfer from Alberta Science and Research Authority to Alberta Research Council	(25,363)	(22,938)	(22,938)	(23,766)
Transfer from Alberta Science and Research Authority to Science and Research Fund	(16,500)	(6,500)	(6,500)	(1,500)
Total Expense Consolidation Adjustments	(41,863)	(29,438)	(29,438)	(25,266)

MINISTRY
MANPOWER AUTHORIZATION
 Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Minister's Office	4	4
Alberta Science and Research Authority	8	8
Alberta Research Council	500	475
Total Full-Time Equivalent Employment	512	487

THE HONOURABLE WALTER PASZKOWSKI

Minister

420 Legislature Building, 427-2080

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross	Gross	Gross
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
OPERATING EXPENSE	545,768	-	545,768	682,580	549,999	621,147
CAPITAL INVESTMENT	174,050	-	174,050	137,550	136,550	114,318

TRANSPORTATION AND UTILITIES - *Continued*

DEPARTMENT SUMMARY

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross Comparable 1997-98	Gross Comparable 1997-98	Gross Comparable 1996-97
	Gross Expense	Dedicated Revenue	Net Expense	Forecast	Budget	Actual
1 Ministry Support Services	15,871	-	15,871	14,979	14,245	15,593
2 Construction and Operation of Transportation Systems	503,463	-	503,463	593,333	503,152	507,574
3 National Infrastructure Program	121	-	121	646	313	34,785
4 Partnerships for Municipal and Rural Utilities	20,436	-	20,436	35,714	25,113	34,362
5 Disaster Services	3,000	-	3,000	33,815	2,784	24,086
6 Transportation Services	2,877	-	2,877	4,093	4,392	4,747
TOTAL VOTED	545,768	-	545,768	682,580	549,999	621,147
Valuation Adjustments and Other Provisions	-	-	-	395	395	(351)
TOTAL VOTED AND STATUTORY	545,768	-	545,768	682,975	550,394	620,796

CAPITAL INVESTMENT

Program	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
1 Ministry Support Services	9,750	3,410	3,410	2,646
2 Construction and Operation of Transportation Systems	163,300	128,680	133,140	108,101
6 Transportation Services	1,000	5,460	-	3,571
TOTAL VOTED	174,050	137,550	136,550	114,318

TRANSPORTATION AND UTILITIES - *Continued*

PROGRAM 1 - MINISTRY SUPPORT SERVICES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	1997-98 Budget
1.0.1	Minister's Office	210	-	210	210	-	210	210
1.0.2	Deputy Minister's Office	312	-	312	312	-	312	312
1.0.3	Information Technology Services	8,700	-	8,700	8,718	-	8,718	7,541
1.0.4	Other Corporate Services	6,649	-	6,649	5,739	-	5,739	6,182
TOTAL PROGRAM		15,871	-	15,871	14,979	-	14,979	14,245

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
1.0.3	Information Technology Services	9,750	3,410	3,410
TOTAL PROGRAM		9,750	3,410	3,410

TRANSPORTATION AND UTILITIES - *Continued*

PROGRAM 2 - CONSTRUCTION AND OPERATION OF TRANSPORTATION SYSTEMS

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
2.1	Program Delivery and Safety Services							
2.1.1	Contract Services	2,053	-	2,053	1,883	-	1,883	1,883
2.1.2	Planning, Programming and Technical Services	11,485	-	11,485	9,791	-	9,791	12,022
2.1.3	Traffic Safety Board	554	-	554	525	-	525	549
2.1.4	Regional Service Delivery	8,641	-	8,641	8,265	-	8,265	7,770
2.1.5	Traffic Safety Services	18,585	-	18,585	17,401	-	17,401	17,892
	Total Sub-program	41,318	-	41,318	37,865	-	37,865	40,116
2.2	Construction and Operation of Primary Highway System							
2.2.1	Primary Highway Construction	7,008	-	7,008	9,405	-	9,405	7,004
2.2.2	Primary Highway Maintenance and Preservation	159,600	-	159,600	130,057	-	130,057	129,626
	Total Sub-program	166,608	-	166,608	139,462	-	139,462	136,630
2.3	Other Provincial Roads and Infrastructure							
2.3.2	Maintenance of Public Roads on Indian Reserves and Metis Settlements	1,000	-	1,000	1,965	-	1,965	1,000
2.3.3	Ancillary Infrastructure	2,891	-	2,891	3,598	-	3,598	3,391
2.3.4	Infrastructure for New Industry	5,000	-	5,000	3,700	-	3,700	-
2.3.5	North - South Trade Corridor	1,040	-	1,040	34,400	-	34,400	10,500
	Total Sub-program	9,931	-	9,931	43,663	-	43,663	14,891
2.4	Rural Municipal Transportation Partnerships							
2.4.1	Grants to Rural Municipalities	21,000	-	21,000	60,551	-	60,551	29,144
2.4.2	Resource Roads	15,000	-	15,000	27,000	-	27,000	21,000
2.4.3	Grants to Transitioning Municipalities	12,100	-	12,100	19,135	-	19,135	16,402
2.4.4	Secondary Highways	91,400	-	91,400	84,943	-	84,943	91,373
	Total Sub-program	139,500	-	139,500	191,629	-	191,629	157,919
2.5	Urban Transportation Partnerships							
2.5.1	Alberta Cities Transportation Partnership	38,600	-	38,600	72,600	-	72,600	48,600
2.5.2	Grants to Towns and Villages	10,000	-	10,000	15,000	-	15,000	10,000
	Total Sub-program	48,600	-	48,600	87,600	-	87,600	58,600
2.6	Financial Transactions							
2.6.1	Capital Amortization	97,506	-	97,506	93,114	-	93,114	94,996
	Total Sub-program	97,506	-	97,506	93,114	-	93,114	94,996
TOTAL PROGRAM		503,463	-	503,463	593,333	-	593,333	503,152

PROGRAM 2 - CONSTRUCTION AND OPERATION OF TRANSPORTATION SYSTEMS
(thousands of dollars)

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
2.2.1	Primary Highway Construction	99,421	84,169	90,370
2.3.1	Construction of Public Roads on Indian Reserves and Metis Settlements	4,000	3,610	3,655
2.3.3	Ancillary Infrastructure	1,000	2,056	1,270
2.3.4	Infrastructure for New Industry	5,000	1,000	-
2.3.5	North/South Trade Corridor	53,879	37,845	37,845
TOTAL PROGRAM		163,300	128,680	133,140

PROGRAM 3 - NATIONAL INFRASTRUCTURE PROGRAM

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
3.0.1	Support Services	121	-	121	223	-	223	113
3.0.2	National Infrastructure Program	-	-	-	423	-	423	200
TOTAL PROGRAM		121	-	121	646	-	646	313

TRANSPORTATION AND UTILITIES - *Continued*

PROGRAM 4 - PARTNERSHIPS FOR MUNICIPAL AND RURAL UTILITIES
(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Comparable 1997-98 Budget
4.0.1	Rural Utility Grants and Services	6,436	-	6,436	11,714	-	11,714	6,113
4.0.2	Municipal Water and Wastewater Grants	14,000	-	14,000	24,000	-	24,000	19,000
TOTAL PROGRAM		20,436	-	20,436	35,714	-	35,714	25,113

TRANSPORTATION AND UTILITIES - *Continued*

PROGRAM 5 - DISASTER SERVICES
(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
5.0.1	Disaster Services	3,000	-	3,000	33,815	-	33,815	2,784
TOTAL PROGRAM		3,000	-	3,000	33,815	-	33,815	2,784

TRANSPORTATION AND UTILITIES - *Continued*

PROGRAM 6 - TRANSPORTATION SERVICES

(thousands of dollars)

OPERATING EXPENSE

		1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
Reference	Element	Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
6.0.1	Transportation Services	2,877	-	2,877	4,093	-	4,093	4,392
TOTAL PROGRAM		2,877	-	2,877	4,093	-	4,093	4,392

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
6.0.1	Transportation Services	1,000	5,460	-
TOTAL PROGRAM		1,000	5,460	-

TRANSPORTATION AND UTILITIES - *Continued*

STATUTORY PROGRAM

(thousands of dollars)

Appropriation not voted by the Legislative Assembly pursuant to
section 29 (1) (b) of the Financial Administration Act

OPERATING EXPENSE

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
Valuation Adjustments and Other Provisions	-	395	395
TOTAL STATUTORY PROGRAM	-	395	395

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

MISSION AND VISION

The Ministry contributes to Alberta's prosperity and economic development by ensuring the provision of an effective transportation system, essential utility services to rural areas, disaster and emergency services, and by supporting the Government's theme of strong financial management. Our vision is that we are a smaller organization, focused on ensuring the provision of the best value transportation and utility infrastructure and services through the use of innovative partnerships, sound business principles, technologies and objective performance measures; by providing leadership, and by developing new skills to deliver our changing role.

GOALS

- ◆ Improving traffic safety.
- ◆ Improving access to world markets.
- ◆ Managing the primary highway system.
- ◆ Reinvesting in strategic highway improvements.
- ◆ Supporting municipal transportation partnerships.
- ◆ Supporting safe and cost-effective utility services.
- ◆ Supporting responses to major disasters and emergencies.

MAJOR STRATEGIES

- ◆ The Ministry will continue to work with stakeholder groups on the Traffic Safety Initiative in order to improve traffic safety province-wide. This initiative focuses on driver education, awareness and enforcement.
- ◆ The Ministry will streamline legislation by consolidating the Highway Traffic Act, the Motor Transport Act, the Motor Vehicle Administration Act and the Off-Highway Vehicle Act into the proposed Traffic Safety Act.
- ◆ The safety of trucks and buses will continue to be a high priority for AT&U. Safety and dangerous goods inspections of all commercial vehicles will continue with the focus being on truck and bus deficiencies that could lead to collisions and injuries.
- ◆ Development of the North-South Trade Corridor will continue with the objective of substantially completing both the urban and rural portions of the corridor by 2007. Additional funding of \$25 million will be provided in 1997-98 and \$10 million in 1998-99 to accelerate key corridor projects.
- ◆ Work will continue between the B.C. and Alberta governments to facilitate improved road, rail, and air transportation links connecting northern Alberta and B.C. with the Port of Prince Rupert. Methods to increase international market access for Alberta and B.C. commodities will be examined.
- ◆ Effective rehabilitation of Alberta's highways and bridges is important to the Alberta Advantage. To maintain current pavement condition, the overall integrity of the system, and to save tax dollars, an additional \$30 million has been included in the 1998-99 budget for primary highway preservation and rehabilitation.
- ◆ Strategic improvements to other primary highways will continue in order to accommodate the current and anticipated increase in the movement of people and goods resulting from enhanced tourism and trade. In 1998-99, additional funding is included to accommodate high-priority rural primary highway projects.

- ◆ Our commitment to provide funding under the Alberta Cities Transportation Partnership will continue. Additional one-time, basic capital funding of \$15 million will be provided to the cities in 1997-98, representing an increase in the per-capita allocation of \$7.50. To enable cities to commence work on their most urgent priorities as early as possible, \$10 million of the 1998-99 per-capita funding will be advanced.
- ◆ The current Streets Improvement Program was renewed in 1996 and will continue for 1998-99. Additional funding of \$5 million will be provided in 1997-98 to alleviate some of the backlog of applications, increasing the 1997-98 program commitment to \$15 million.
- ◆ AT&U will continue to partner with rural municipalities to ensure that the secondary highway system continues to form an integral part of Alberta's transportation system.
- ◆ To assist in needed upgrading of roads under municipal jurisdiction, special one-time grants totalling \$15 million will be available in 1997-98 for rural municipalities. AT&U will advance \$10 million of the 1998-99 allocation for the formula-based rural transportation grants for municipalities to advance their 1998 construction programs.
- ◆ The Resource Roads Improvement Program will continue in 1998/99 to provide funding assistance to rural municipalities to upgrade existing local roads and bridges to accommodate resource-based truck traffic, specifically non-local or through trips. To advance priority projects, an additional \$6 million will be provided in 1997-98, thereby reducing the 1998-99 program needs.
- ◆ To support new industry, a new program was established in 1997-98 to assist with the provision of rural roadways to accommodate new resource, industrial and value-added developments. In the 1998-99 budget year, \$10 million has been included for this program.
- ◆ Through the Alberta Municipal Water/Wastewater Partnership, the Rural Gas Program and Rural Electrification Programs, AT&U will continue to assist Albertans residing in rural areas and small communities to obtain basic utility services. Additional funding of \$2 million will be provided under the Rural Gas Program and \$5 million under the Alberta Municipal Water/Wastewater Partnership to advance priority projects and reduce the waiting lists of applications.
- ◆ AT&U will work with our municipal partners to develop and test their emergency plans and enhance their preparedness for disasters and emergencies. We will also ensure the readiness and reliability of the Government Emergency Operations Centre, and ensure staff respond quickly and effectively to assist Albertans in the event of real-event disasters and emergencies.

HIGHLIGHTS FOR 1998-99

- ◆ We will continue with the development of the North-South Trade Corridor which is scheduled to be substantially complete by 2007. Additional funding of \$25 million in 1997-98 and \$10 million in 1998-99 will be provided to accelerate key projects.
- ◆ Working with our stakeholders and partners on the Traffic Safety Initiative, we will continue to pursue a reduction in the number of collisions on Alberta's roadways through education and awareness programs and effective enforcement.
- ◆ Motor carrier safety will continue to be a high priority for AT&U. Inspections of commercial vehicles will continue and we will work with industry to improve company safety programs.
- ◆ A new program will be implemented to assist with the provision of roads to accommodate new industry. In 1998-99, \$10 million will be available.
- ◆ Our partnerships with municipalities will continue with increased funding being provided under a number of programs for high-priority needs.

KEY PERFORMANCE MEASURES

Casualty Collisions

This measure is defined as the number of casualty (injury and fatality) collisions per 100,000 licenced drivers (by calendar year). By 1996, there were approximately 1,900,000 licenced drivers in Alberta.

Baseline 1996	Target 1997	Business Plan Targets		
		1998	1999	2000
757	757	752	747	742

Mechanical Safety of Commercial Vehicles

This measure is defined as the percentage of commercial vehicles that are rendered out of service using nationally recognized criteria (Commercial Vehicle Safety Alliance) when inspected by department staff at roadside checks. From 1997 onward, results will be based on random sampling of approximately 650 trucks per year.

	Baseline 1995-96	Results 1996-97	Target 1997-98	Business Plan Targets		
				1998-99	1999-00	2000-01
Requires Minor On-site Adjustments	32% (composite results)	26%	25%	25%	25%	25%
Requires Mechanic's Attention		6%	6%	5%	5%	5%

North-South Trade Corridor

This measure is defined as the percentage (urban and rural) of the North-South Trade Corridor that is twinned. This consists of 1,099 kilometres of highway, of which 97 kilometres lie within cities.

Results 1996-97	Target 1997-98	Business Plan Targets		
		1998-99	1999-00	2000-01
53.4%	56.5%	59.6%	63.5%	67.9%

Primary Highway Pavement Condition

This measure is defined as the percentage of the paved portions of the primary highway system that provides desirable standards (i.e., pavement smoothness and riding comfort) for the travelling public.

Baseline 1996-97	Target 1997-98	Business Plan Targets		
		1998-99	1999-00	2000-01
86%	86%	88%	89%	90%

Level of Service on Rural Primary Highways

This measure is defined as the percentage of rural primary highways providing a level of service B or better (on a scale of A to F). Level of service is an internationally used measure of the ability of traffic to move freely. There are approximately 13,800 kilometres of primary highways in the province.

Baseline 1996-97	Target 1997-98	Business Plan Targets		
		1998-99	1999-00	2000-01
99%	99%	99%	99%	99%

Secondary Highway Pavement Condition

This measure is defined as the percentage of the paved portions of the secondary highway system that provides desirable ride quality standards (i.e., pavement smoothness and riding comfort) for the travelling public. Some 14,925 kilometres form the secondary highway system, of which approximately 9,835 kilometres are surfaced.

Baseline 1996-97	Target 1997-98	Business Plan Targets		
		1998-99	1999-00	2000-01
92%	94%	95%	96%	97%

Effectiveness of Water and Wastewater Treatment Facilities

This measure is defined as the percentage of communities under 45,000 population with water treatment and wastewater treatment facilities that have an effective operating approval. At any given time, municipal water and wastewater facilities will require upgrading as a result of normal equipment deterioration, or capacity shortfalls due to population or economic growth.

	Baseline 1996-97	Target 1997-98	Business Plan Targets		
			1998-99	1999-00	2000-01
Water Treatment Facilities	94.0%	94.5%	95.0%	95.5%	96.0%
Wastewater Treatment Facilities	97.0%	97.5%	97.5%	97.5%	97.5%

Effectiveness of Emergency and Disaster Response

This measure is defined as the percentage of claims where a damage evaluator arrives on site within 30 days of a claim being received.

Baseline 1996-97	Target 1997-98	Business Plan Targets		
		1998-99	1999-00	2000-01
100%	100%	100%	100%	100%

MINISTRY
CONSOLIDATED INCOME STATEMENT

(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department	22,306	49,035	24,250	46,339
Transportation Revolving Fund	-	-	-	11,245
Gas Alberta Operating Fund	460	5,025	625	(3,235)
Consolidation Adjustments	-	-	-	(9,494)
Consolidated Revenue	22,766	54,060	24,875	44,855
EXPENSE				
Program				
<i>Voted</i>				
Department	545,768	682,580	549,999	621,147
<i>Statutory</i>				
Department	-	395	395	(351)
Transportation Revolving Fund	-	-	-	7,324
Gas Alberta Operating Fund	460	625	625	723
Consolidation Adjustments	-	-	-	(9,494)
Consolidated Program Expense	546,228	683,600	551,019	619,349
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	(6,763)	(7,863)	(2,615)
NET OPERATING RESULT	(523,462)	(636,303)	(534,007)	(577,109)
Net Contribution from (to) General Revenues	523,462	640,703	534,007	578,005
NET INCOME	-	4,400	-	896

CHANGE IN CAPITAL ASSETS

New Capital Investment	174,050	137,550	136,550	114,318
Less: Disposal of Capital Assets	(6,121)	(14,518)	(11,168)	(40,908)
Less: Capital Amortization	(99,993)	(96,329)	(99,033)	(96,217)
Increase (Decrease) in Capital Assets	67,936	26,703	26,349	(22,807)

CAPITAL INVESTMENT

<i>Voted</i>				
Department	174,050	137,550	136,550	114,318
Total Capital Investment	174,050	137,550	136,550	114,318

**DEPARTMENT
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Transfers from Government of Canada				
Public Safety Programs	2,718	19,474	400	16,627
Highway Improvement Program	-	-	-	1,150
Other	1,042	1,051	755	1,037
Investment Income				
Various	-	5,375	1,375	1,253
Premiums, Fees and Licences				
Motor Transport Services	13,105	13,775	12,167	14,610
Other	-	-	-	26
Other Revenue				
Refunds of Expense	1,369	3,530	3,530	3,673
Other	4,072	5,830	6,023	7,963
Total Revenue	22,306	49,035	24,250	46,339
EXPENSE				
Program				
<i>Voted</i>				
Ministry Support Services	15,871	14,979	14,245	15,593
Construction and Operation of Transportation Systems	503,463	593,333	503,152	507,574
National Infrastructure Program	121	646	313	34,785
Partnerships for Municipal and Rural Utilities	20,436	35,714	25,113	34,362
Disaster Services	3,000	33,815	2,784	24,086
Transportation Services	2,877	4,093	4,392	4,747
Total Voted Expense	545,768	682,580	549,999	621,147
<i>Statutory</i>				
Valuation Adjustments and Other Provisions	-	395	395	(351)
Total Voted and Statutory Expense	545,768	682,975	550,394	620,796
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	(6,763)	(7,863)	(3,548)
NET OPERATING RESULT	(523,462)	(640,703)	(534,007)	(578,005)
Net Contribution from (to) General Revenues				
Fuel Tax Revenues	538,650	531,100	496,000	492,822
Motor Vehicle Licence Revenues	137,327	136,118	129,375	137,737
Other General Revenues Contributed (Retained)	(152,515)	(26,515)	(91,368)	(52,554)
NET INCOME	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	174,050	137,550	136,550	114,318
Less: Disposal of Capital Assets	(6,121)	(14,518)	(11,168)	(5,318)
Less: Capital Amortization	(99,993)	(96,307)	(99,021)	(94,809)
Increase (Decrease) in Capital Assets	67,936	26,725	26,361	14,191

TRANSPORTATION REVOLVING FUND
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Other Revenue				
Fleet Operations	-	-	-	7,521
Other	-	-	-	3,724
Total Revenue	-	-	-	11,245
EXPENSE				
Program				
Fleet Operations	-	-	-	3,454
Other	-	-	-	3,870
Total Expense	-	-	-	7,324
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	933
NET REVENUE (EXPENSE)	-	-	-	4,854

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	2,943	-	(1,911)
Net Revenue (Expense) for the Year	-	-	-	4,854
Transfer to the General Revenue Fund	-	(2,943)	-	-
Accumulated Net Revenue (Expense) at End of Year	-	-	-	2,943

CHANGE IN CAPITAL ASSETS

New Capital Investment	-	-	-	-
Less: Disposal of Capital Assets	-	-	-	(35,590)
Less: Capital Amortization	-	-	-	(1,357)
Increase (Decrease) in Capital Assets	-	-	-	(36,947)

GAS ALBERTA OPERATING FUND
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Other Revenue				
Gas Operations				
Gross Revenue from Sales	10,716	46,648	42,248	42,807
Less: Cost of Gas	(10,256)	(41,623)	(41,623)	(46,042)
Total Revenue	460	5,025	625	(3,235)
EXPENSE				
Program				
Administration	460	625	625	723
Total Expense	460	625	625	723
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	4,400	-	(3,958)

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	295	(4,105)	159	(147)
Net Revenue (Expense) for the Year	-	4,400	-	(3,958)
Transfer to the General Revenue Fund	(295)	-	-	-
Accumulated Net Revenue (Expense) at End of Year	-	295	159	(4,105)

CHANGE IN CAPITAL ASSETS

New Capital Investment	-	-	-	-
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	-	(22)	(12)	(51)
Increase (Decrease) in Capital Assets	-	(22)	(12)	(51)

TRANSPORTATION AND UTILITIES - *Continued*

MINISTRY
CONSOLIDATION SCHEDULE
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Received by Transportation Revolving Fund				
Services provided to Department	-	-	-	(9,494)
Other	-	-	-	-
Total Revenue Consolidation Adjustments	-	-	-	(9,494)
EXPENSE				
Services provided by Transportation Revolving Fund	-	-	-	(9,494)
Total Expense Consolidation Adjustments	-	-	-	(9,494)

MINISTRY
MANPOWER AUTHORIZATION
 Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	778	772
Gas Alberta Operating Fund	2	8
Total Full-Time Equivalent Employment	780	780

THE HONOURABLE STOCKWELL DAY

Provincial Treasurer

224 Legislature Building, 427-8809

AMOUNTS TO BE VOTED

(thousands of dollars)

	1998-99 Estimates			Gross Comparable 1997-98 Forecast	Gross Comparable 1997-98 Budget	Gross Comparable 1996-97 Actual
	Gross Estimates to be Voted	Dedicated Revenue	Net Estimates			
OPERATING EXPENSE	36,157	(5,396)	30,761	50,045	50,313	36,964
CAPITAL INVESTMENT	3,396	-	3,396	1,153	1,353	1,695
NON-BUDGETARY DISBURSEMENTS	6,107	-	6,107	102,322	-	-

DEPARTMENT SUMMARY

(thousands of dollars)

OPERATING EXPENSE

Program	1998-99 Estimates			Gross	Gross	Gross
	Gross	Dedicated	Net	Comparable	Comparable	Comparable
	Expense	Revenue	Expense	1997-98 Forecast	1997-98 Budget	1996-97 Actual
1 Ministry Support Services	4,970	-	4,970	4,714	4,645	4,697
2 Revenue Collection and Rebates	13,502	(631)	12,871	12,630	12,601	14,363
3 Financial Management and Planning	17,685	(4,765)	12,920	32,701	33,067	17,904
TOTAL VOTED	36,157	(5,396)	30,761	50,045	50,313	36,964
Corporate Tax Interest Refunds	13,000	-	13,000	20,000	13,000	16,343
Farm Credit Stability Program	6,500	-	6,500	11,000	14,000	16,002
Small Business Term Assistance Program	-	-	-	10	10	181
Pension Liability Funding	155,500	-	155,500	152,000	152,300	129,228
Valuation Adjustments and Other Provisions	30,000	-	30,000	18,535	32,048	54,786
TOTAL VOTED AND STATUTORY	241,157	(5,396)	235,761	251,590	261,671	253,504
DEBT SERVICING COSTS	1,094,000	-	1,094,000	1,174,000	1,189,000	1,337,017

CAPITAL INVESTMENT

Program	1998-99 Estimates	Comparable	Comparable	Comparable
		1997-98 Forecast	1997-98 Budget	1996-97 Actual
1 Ministry Support Services	475	-	-	-
2 Revenue Collection and Rebates	2,596	1,153	1,153	1,695
3 Financial Management and Planning	325	-	200	-
TOTAL VOTED	3,396	1,153	1,353	1,695

NON-BUDGETARY DISBURSEMENTS

Program	1998-99 Estimates	Comparable	Comparable	Comparable
		1997-98 Forecast	1997-98 Budget	1996-97 Actual
3 Financial Management and Planning	6,107	102,322	-	-
TOTAL VOTED	6,107	102,322	-	-

TREASURY - *Continued***PROGRAM 1 - MINISTRY SUPPORT SERVICES**

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
1.0.1	Provincial Treasurer's Office	312	-	312	282	-	282	315
1.0.2	Deputy Provincial Treasurer's Office	249	-	249	224	-	224	244
1.0.3	Financial and Support Services	1,656	-	1,656	1,449	-	1,449	1,457
1.0.4	Human Resource Services	264	-	264	269	-	269	258
1.0.5	Corporate Information Management Services	1,472	-	1,472	1,536	-	1,536	1,376
1.0.6	Records Management	338	-	338	344	-	344	324
1.0.7	Communications	422	-	422	414	-	414	417
1.0.8	Standing Policy Committee on Financial Planning and Human Resources	95	-	95	90	-	90	94
1.0.9	Regulatory Reform	162	-	162	106	-	106	160
TOTAL PROGRAM		4,970	-	4,970	4,714	-	4,714	4,645

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
1.0.5	Corporate Information Management Services	475	-	-
TOTAL PROGRAM		475	-	-

TREASURY - *Continued*

PROGRAM 2 - REVENUE COLLECTION AND REBATES

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	Budget
2.0.1	Tax and Revenue Administration	13,502	(631)	12,871	12,630	(606)	12,024	12,601
TOTAL PROGRAM		13,502	(631)	12,871	12,630	(606)	12,024	12,601

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
2.0.1	Tax and Revenue Administration	2,596	1,153	1,153
TOTAL PROGRAM		2,596	1,153	1,153

PROGRAM 3 - FINANCIAL MANAGEMENT AND PLANNING

(thousands of dollars)

OPERATING EXPENSE

Reference	Element	1998-99 Estimates			Comparable 1997-98 Forecast			Gross Comparable 1997-98 Budget
		Gross Expense	Dedicated Revenue	Net Expense	Gross Expense	Dedicated Revenue	Net Expense	
3.0.1	Office of Budget and Management	6,954	-	6,954	6,616	-	6,616	6,701
3.0.2	Finance	7,465	(1,599)	5,866	21,873	(1,054)	20,819	22,296
3.0.3	Pre-1995 Insurance Liability	-	-	-	1,050	-	1,050	1,050
3.0.4	Investment Management	3,266	(3,166)	100	3,162	(2,962)	200	3,020
TOTAL PROGRAM		17,685	(4,765)	12,920	32,701	(4,016)	28,685	33,067

CAPITAL INVESTMENT

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
3.0.1	Office of Budget and Management	-	-	150
3.0.2	Finance	325	-	50
TOTAL PROGRAM		325	-	200

NON-BUDGETARY DISBURSEMENTS

Reference	Element	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
3.0.3	Pre-1995 Insurance Liability	6,107	-	-
3.0.5	Long Term Disability Insurance Plan	-	102,322	-
TOTAL PROGRAM		6,107	102,322	-

TREASURY - *Continued*

STATUTORY PROGRAMS

(thousands of dollars)

Appropriations not voted by the Legislative Assembly pursuant to
section 29 (1) (b) of the Financial Administration Act

OPERATING EXPENSE

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget
Corporate Tax Interest Refunds	13,000	20,000	13,000
Farm Credit Stability Program	6,500	11,000	14,000
Small Business Term Assistance Program	-	10	10
Pension Liability Funding	155,500	152,000	152,300
Valuation Adjustments and Other Provisions	30,000	18,535	32,048
TOTAL STATUTORY PROGRAMS	205,000	201,545	211,358
DEBT SERVICING COSTS	1,094,000	1,174,000	1,189,000

MINISTRY BUSINESS PLAN

BUSINESS PLAN SUMMARY

MISSION

To provide excellence in financial management, services and advice to achieve a healthy and sustainable financial condition for the province with the lowest possible taxes for Albertans.

GOALS

- ◆ A healthy and sustainable financial position.
- ◆ An accountable government.
- ◆ A fair, competitive, and simple provincial tax system managed efficiently and effectively.
- ◆ Investment returns maximized and borrowing costs minimized subject to acceptable risk.
- ◆ An efficient, fair and competitive capital market and an efficient and fair regulatory environment for financial institutions.
- ◆ Quality financial services to Albertans through Alberta Treasury Branches, Alberta Municipal Financing Corporation, and Alberta Pensions Administration Corporation.

MAJOR STRATEGIES

- ◆ Pay down the province's net debt in accordance with the Balanced Budget and Debt Retirement Act and develop a plan to pay down the debt.
- ◆ Reduce the cost of tax compliance to taxpayers by simplifying legislation and systems.
- ◆ Analyze new investment, liability and other financial products and use those that contribute to investment or liability objectives.
- ◆ Continue to implement restructured Alberta Heritage Savings Trust Fund.
- ◆ Reduce, simplify and harmonize financial institutions regulation with other jurisdictions.

HIGHLIGHTS FOR 1998-99

The department's \$36.2 million operating expense estimate includes:

- ◆ \$13.6 million for the collection of corporate taxes, consumption taxes and other government revenues.
- ◆ \$7.0 million for government business planning, development of fiscal and financial policies, and reporting of financial results.
- ◆ \$3.3 million for management of the province's investments.
- ◆ \$0.7 million for management of the province's liabilities.
- ◆ \$4.1 million for banking, cash management and settlements, and accounting for investments and liabilities.
- ◆ \$2.6 million for other Treasury operations including regulation of financial institutions, administration of loans and guarantees, and administration of the risk management and insurance program.
- ◆ \$4.9 million for ministry support services.
- ◆ Revolving fund operations will be wound up on March 31, 1998. Services formerly provided through the fund will continue to be provided through the voted appropriation.

The department's \$3.4 million capital spending estimates provide for:

- ◆ The development/upgrading of tax and revenue, investment management and corporate information management systems.

Department statutory expenses of \$205 million are comprised of:

- ◆ \$6.5 million paid to financial institutions for the administration of the Farm Credit Stability Program loans.
- ◆ \$13 million for corporate tax interest refunds resulting from reassessments of corporate tax returns processed by Revenue Canada.
- ◆ Payments of \$155.5 million towards the unfunded pension liability for the public pension plan funds and the Teachers' Retirement Fund.
- ◆ \$30 million for valuation adjustments and other provisions.

The estimates for Treasury administered funds total \$773.7 million, including:

- ◆ The transfer of \$716.2 million from the Alberta Heritage Savings Trust Fund to the General Revenue Fund.
- ◆ The transfer of \$36 million from the Alberta Heritage Foundation for Medical Research Endowment Fund to the Alberta Heritage Foundation for Medical Research.
- ◆ The transfer of \$13 million from the Alberta Heritage Scholarship Fund to Advanced Education and Career Development.
- ◆ \$6 million for the government's risk management and insurance program.

Provincial agencies' operating and capital spending totals \$534.5 million and includes:

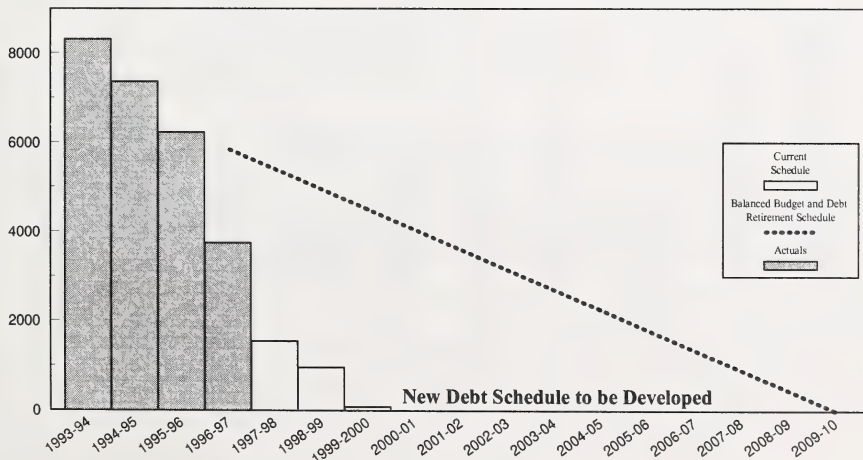
- ◆ \$511.4 million for interest on long term debt of the Alberta Municipal Financing Corporation.
- ◆ \$1.5 million for the licensing of insurance agents and adjusters and the investigation of complaints by the Alberta Insurance Council.
- ◆ \$13.5 million for the administration of the Public Service, Local Authorities, Public Service Management (Closed), Members of the Legislative Assembly, Universities Academic, Special Forces, Provincial Judges and Masters in Chambers, and the Management Employees Pension Plans by Alberta Pensions Administration Corporation.
- ◆ \$8.1 million for the regulation of the province's capital market by the Alberta Securities Commission.

Debt servicing costs are estimated at \$1.094 billion, a reduction of \$95 million from the 1997-98 Estimate.

KEY PERFORMANCE MEASURES

Net Debt

The Net Debt measure compares the net debt (referred to as net financial debt in the Consolidated Financial Statements) of the province against the targets set out under the Balanced Budget and Debt Retirement Act and the province's annual budget.



Total Cost of Debt (year ended March 31, 1997)

This measures the total cost of carrying the debt portfolio, including cash interest costs and the change in the market value of debt outstanding. Commencing in 1997-98, the cost of debt will be compared to a benchmark liability portfolio.

	1 Year (%)	2 Years (%)
Canadian Dollar Portfolio		
Short-term and floating rate debt	3.82	5.58
Medium and long-term debt	10.76	12.29
Total	8.05	9.23
US Dollar Portfolio		
Short-term and floating rate debt	3.94	5.24
Medium and long-term debt	4.10	7.08
Total	4.00	6.59
Total Portfolio in Canadian Dollars	7.25	8.14

Investment Capital Raised in Alberta

This measure provides information on the value of investment capital raised in Alberta compared to the total value of investment capital raised in Canada.

	1994-95	1995-96	1996-97
Alberta - capital raised	\$5.4 billion	\$4.8 billion	\$7.3 billion
Canada - capital raised	\$66.9 billion	\$48.4 billion	\$86.5 billion
Percent of capital raised in Alberta	8.1%	9.9%	8.4%

Alberta Heritage Savings Trust Fund**- Transition Portfolio¹** (for the three month period ending March 31, 1997)

The market value rate of return (includes income received and realized and unrealized capital gains or losses) is compared to the cost of the province's Canadian dollar debt portfolio, measured on the same basis.

	Transition Portfolio	Province's Debt Portfolio*
Market Return/Cost	0.46	0.05

* Canadian dollar portion only.

- Endowment Portfolio¹ (for the three month period ending March 31, 1997)

The market value rate of return (includes income received and realized and unrealized capital gains or losses) is compared to the return on a hypothetical benchmark portfolio of 50% fixed income securities and 50% equities.

	Endowment Portfolio	Benchmark Portfolio
Market Return	-0.39	-0.1

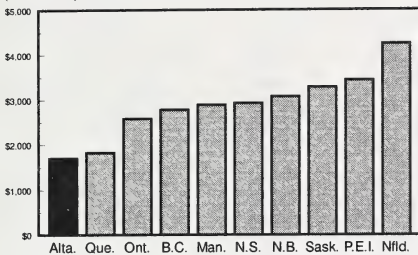
¹ As the new structure for the Heritage Fund was only in place for three months, care must be taken in making conclusions about long term performance from these results.

Taxation Load on a Family of Four as of January 20, 1998

This measure compares typical taxes payable, including provincial income, sales, payroll, fuel and tobacco taxes, and health care insurance premiums payable by a family with two children earning \$30,000, \$55,000 and \$100,000.

Family Earning \$30,000

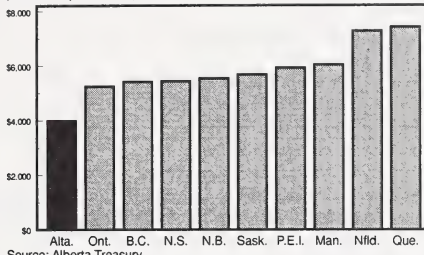
Taxes and Health Care Insurance Premiums
(One-income family with two children)



Source: Alberta Treasury

Family Earning \$55,000

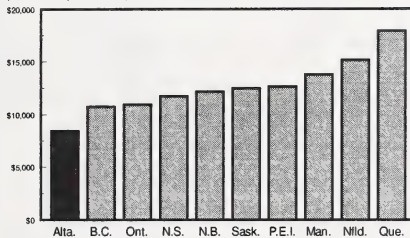
Taxes and Health Care Insurance Premiums
(Two-income family with two children)



Source: Alberta Treasury

Family Earning \$100,000

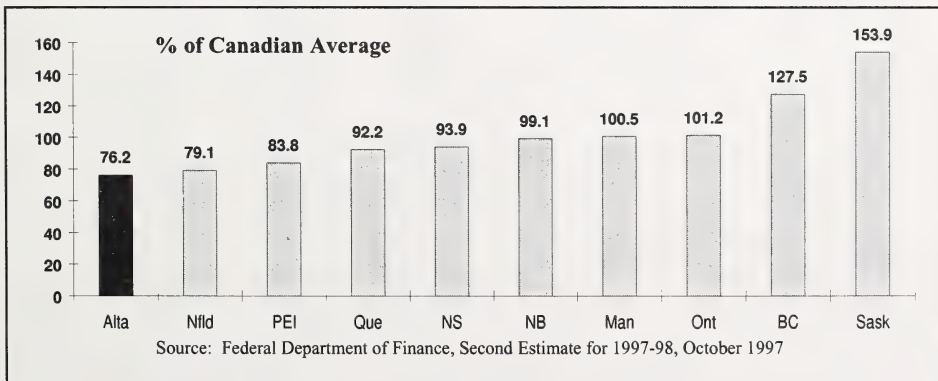
Taxes and Health Care Insurance Premiums
(Two-income family with two children)



Source: Alberta Treasury

Provincial Taxation Load on Businesses - 1997-98

This measure compares provincial tax load on businesses and includes all business-related taxes, such as business income taxes, capital tax, and insurance premium revenues.



MINISTRY
CONSOLIDATED INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department	7,011,823	7,229,970	6,434,795	6,558,993
Alberta Heritage Foundation for Medical Research				
Endowment Fund	63,000	80,000	63,000	78,295
Alberta Heritage Savings Trust Fund	803,400	993,000	856,800	933,324
Alberta Heritage Scholarship Fund	20,320	25,300	20,300	24,830
Alberta Risk Management Fund	12,244	7,100	6,600	5,621
Alberta Insurance Council	1,330	1,355	1,340	1,177
Alberta Municipal Financing Corporation	501,327	544,668	514,037	589,072
Alberta Pensions Administration Corporation	10,907	8,721	9,300	8,083
Alberta Securities Commission	9,614	10,565	7,840	12,866
Alberta Government Telephones Commission*	944	6,100	4,405	5,824
Alberta Intermodal Services Ltd.*	-	(708)	135	141
Credit Union Deposit Guarantee Corporation*	2,791	4,500	2,000	5,091
N.A. Properties (1994) Ltd.*	(500)	(1,000)	(1,500)	(5,239)
Treasury Branches Deposits Fund*	46,338	39,880	17,058	(124,330)
Chemiomed Ltd.*	-	(1,372)	-	(1,396)
Gainers Inc.*	(1,200)	(1,139)	-	205
Consolidation Adjustments	(751,965)	(774,842)	(876,693)	(859,670)
Consolidated Revenue	7,730,373	8,172,098	7,059,417	7,232,887
EXPENSE				
Program				
<i>Voted</i>				
Department	36,157	50,045	50,313	36,964
<i>Statutory</i>				
Department	205,000	201,545	211,358	216,540
Alberta Heritage Foundation for Medical Research				
Endowment Fund	36,170	32,135	35,290	28,157
Alberta Heritage Savings Trust Fund	718,400	835,800	856,800	757,649
Alberta Heritage Scholarship Fund	13,120	12,802	12,785	12,194
Alberta Risk Management Fund	6,040	6,300	6,050	9,218
Alberta Insurance Council	1,480	1,395	1,410	1,172
Alberta Municipal Financing Corporation	511,371	527,650	527,554	544,986
Alberta Pensions Administration Corporation	10,907	8,721	9,300	8,083
Alberta Securities Commission	7,957	7,235	6,821	5,876
Consolidation Adjustments	(746,702)	(740,943)	(904,978)	(787,701)
Consolidated Program Expense	799,900	942,685	812,703	833,138
Debt Servicing Costs				
Department	1,094,000	1,174,000	1,189,000	1,337,017
Consolidation Adjustments	(10,000)	(15,000)	-	(17,123)
Consolidated Debt Servicing Costs	1,084,000	1,159,000	1,189,000	1,319,894
Consolidated Expense	1,883,900	2,101,685	2,001,703	2,153,032
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET OPERATING RESULT	5,846,473	6,070,413	5,057,714	5,079,855
Net Contribution from (to) General Revenues	(5,946,712)	(4,007,455)	(4,930,660)	(2,876,882)
NET INCOME (LOSS)	(100,239)	2,062,958	127,054	2,202,973

* This entity is a commercial enterprise or Crown-controlled corporation. Accordingly, the entity's net revenue (i.e. revenue less expense) appears on the ministry consolidated income statement as revenue only and no expense is shown.

TREASURY - *Continued*

MINISTRY
CHANGE IN CAPITAL ASSETS
(thousands of dollars)

	1998-99	Comparable	Comparable	Comparable
	Estimates	1997-98 Forecast	1997-98 Budget	1996-97 Actual
New Capital Investment	6,136	2,438	2,381	3,283
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(1,886)	(1,121)	(1,338)	(1,671)
Increase (Decrease) in Capital Assets	4,250	1,317	1,043	1,612

CAPITAL INVESTMENT

<i>Voted</i>				
Department	3,396	1,153	1,353	1,695
<i>Statutory</i>				
Alberta Insurance Council	40	60	20	169
Alberta Pensions Administration Corporation	2,600	903	958	1,048
Alberta Securities Commission	100	322	50	371
Total Capital Investment	6,136	2,438	2,381	3,283

TREASURY - Continued

**DEPARTMENT
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Alberta Heritage Savings Trust Fund	716,200	719,500	854,900	756,448
Income Taxes				
Personal Income Tax	3,835,048	3,840,304	3,526,000	3,445,492
Corporate Income Tax	1,642,287	1,708,529	1,436,000	1,406,746
Corporate Income Tax Cushion	(164,229)	-	(230,000)	-
Other Taxes				
Fuel Tax	570,000	565,000	528,000	545,157
Tobacco Tax	345,000	340,000	315,000	316,999
Insurance Corporations Tax	112,047	108,241	103,000	99,823
Financial Institutions Capital Tax	39,315	39,229	36,600	36,455
Hotel Room Tax	41,000	40,000	35,000	37,049
Pari-Mutuel Tax	-	-	-	5,104
Non-Renewable Resource Revenue				
Royalty Tax Credit	(233,000)	(240,000)	(270,000)	(239,755)
Transfers from Government of Canada				
Various	3,931	3,931	3,931	3,931
Investment Income				
Farm Credit Stability Program	39,700	60,900	70,000	84,280
General Revenue Fund	52,458	25,173	14,200	21,944
Small Business Term Assistance Program	-	40	40	515
Premiums, Fees and Licences				
Various	2,004	1,982	2,032	3,526
Net Profits from Commercial Operations				
Various	900	6,100	1,500	23,162
Other Revenue				
Various	9,162	11,041	8,592	12,117
Total Revenue	7,011,823	7,229,970	6,434,795	6,558,993
EXPENSE				
Program				
<i>Voted</i>				
Ministry Support Services	4,970	4,714	4,645	4,697
Revenue Collection and Rebates	13,502	12,630	12,601	14,363
Financial Management and Planning	17,685	32,701	33,067	17,904
Total Voted Program Expense	36,157	50,045	50,313	36,964
<i>Statutory</i>				
Corporate Tax Interest Refunds	13,000	20,000	13,000	16,343
Farm Credit Stability Program	6,500	11,000	14,000	16,002
Small Business Term Assistance Program	-	10	10	181
Pension Liability Funding	155,500	152,000	152,300	129,228
Valuation Adjustments and Other Provisions	30,000	18,535	32,048	54,786
Total Voted and Statutory Program Expense	241,157	251,590	261,671	253,504
Debt Servicing Costs				
Gross Debt Servicing Costs	1,094,000	1,174,000	1,189,000	1,337,017
Total Voted and Statutory Expense	1,335,157	1,425,590	1,450,671	1,590,521
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET OPERATING RESULT	5,676,666	5,804,380	4,984,124	4,968,472
Net Contribution from (to) General Revenues	(5,946,712)	(4,007,455)	(4,930,660)	(2,876,882)
NET INCOME (LOSS)	(270,046)	1,796,925	53,464	2,091,590

TREASURY - *Continued*

DEPARTMENT
CHANGE IN CAPITAL ASSETS
(thousands of dollars)

	1998-99	Comparable	Comparable	Comparable
	Estimates	1997-98 Forecast	1997-98 Budget	1996-97 Actual
New Capital Investment	3,396	1,153	1,353	1,695
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(893)	(542)	(768)	(1,132)
Increase (Decrease) in Capital Assets	2,503	611	585	563

ALBERTA HERITAGE FOUNDATION FOR MEDICAL RESEARCH ENDOWMENT FUND
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Various	63,000	80,000	63,000	78,295
Total Revenue	63,000	80,000	63,000	78,295
EXPENSE				
Program				
Transfer to the Alberta Heritage Foundation for Medical Research	36,000	32,000	35,200	28,000
Valuation Adjustments	-	-	-	-
Management Fee	170	135	90	157
Total Expense	36,170	32,135	35,290	28,157
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	26,830	47,865	27,710	50,138

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	472,732	424,867	403,539	374,729
Net Revenue (Expense) for the Year	26,830	47,865	27,710	50,138
Accumulated Net Revenue (Expense) at End of Year	499,562	472,732	431,249	424,867

ALBERTA HERITAGE SAVINGS TRUST FUND
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Various	803,400	993,000	856,800	933,324
Total Revenue	803,400	993,000	856,800	933,324
EXPENSE				
Program				
Administrative Expenses	2,200	2,100	1,900	1,201
Transfers to the General Revenue Fund	716,200	719,500	854,900	756,448
Valuation Adjustments	-	114,200	-	-
Total Expense	718,400	835,800	856,800	757,649
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	85,000	157,200	-	175,675

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	12,158,558	12,001,358	11,967,683	11,825,683
Net Revenue (Expense) for the Year	85,000	157,200	-	175,675
Accumulated Net Revenue (Expense) at End of Year	12,243,558	12,158,558	11,967,683	12,001,358

ALBERTA HERITAGE SCHOLARSHIP FUND
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Internal Government Transfers				
Contributions from Department of Health	200	200	200	200
Investment Income				
Various	20,000	25,000	20,000	24,435
Other Revenue				
Contributions	120	100	100	195
Total Revenue	20,320	25,300	20,300	24,830
EXPENSE				
Program				
Transfer to Advanced Education and Career Development				
- Alberta Heritage Scholarships	12,500	12,500	12,500	11,936
- Other Scholarships	500	212	212	145
Administration Fees	-	-	3	-
Management Fee	120	90	70	113
Total Expense	13,120	12,802	12,785	12,194
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	7,200	12,498	7,515	12,636

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	136,353	123,855	117,827	111,219
Net Revenue (Expense) for the Year	7,200	12,498	7,515	12,636
Accumulated Net Revenue (Expense) at End of Year	143,553	136,353	125,342	123,855

**ALBERTA RISK MANAGEMENT FUND
INCOME STATEMENT**

(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Various	337	180	200	240
Other Revenue				
Services provided to Ministries	11,273	6,320	5,386	4,792
Other	634	600	1,014	589
Total Revenue	12,244	7,100	6,600	5,621
EXPENSE				
Program				
Insurance Claims, Premiums and Services	6,040	6,300	6,050	9,218
Total Expense	6,040	6,300	6,050	9,218
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	6,204	800	550	(3,597)

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	(5,307)	(6,107)	(4,800)	(2,510)
Net Revenue (Expense) for the Year	6,204	800	550	(3,597)
Accumulated Net Revenue (Expense) at End of Year	897	(5,307)	(4,250)	(6,107)

**ALBERTA INSURANCE COUNCIL
INCOME STATEMENT**
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Various	50	60	60	72
Other Revenue				
Various	1,280	1,295	1,280	1,105
Total Revenue	1,330	1,355	1,340	1,177
EXPENSE				
Program				
Manpower and Benefits	770	695	650	642
Operating Costs	560	600	660	530
Special Projects	150	100	100	-
Total Expense	1,480	1,395	1,410	1,172
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	(150)	(40)	(70)	5

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at Beginning of Year	1,377	1,417	1,262	1,412
Net Revenue (Expense) for the Year	(150)	(40)	(70)	5
Accumulated Net Revenue (Expense) at End of Year	1,227	1,377	1,192	1,417

CHANGE IN CAPITAL ASSETS

New Capital Investment	40	60	20	169
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(65)	(74)	(58)	(39)
Increase (Decrease) in Capital Assets	(25)	(14)	(38)	130

ALBERTA MUNICIPAL FINANCING CORPORATION
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Interest on Loans	428,527	468,268	469,437	504,838
Investment Income on Sinking Fund	30,000	29,000	31,000	29,173
Other	42,800	47,400	13,600	55,061
Total Revenue	501,327	544,668	514,037	589,072
EXPENSE				
Interest on Long Term Debt	510,268	526,410	526,410	542,986
Amortization of Promissory Note and Long Term Debt Discounts	818	957	846	1,629
Other	285	283	298	371
Total Expense	511,371	527,650	527,554	544,986
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	(10,044)	17,018	(13,517)	44,086

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	329,229	312,211	482,099	343,125
Net Revenue (Expense) for the Year	(10,044)	17,018	(13,517)	44,086
Distribution of Accumulated Net Revenue to Shareholders	-	-	-	(75,000)
Accumulated Net Revenue (Expense) at End of Year	319,185	329,229	468,582	312,211

ALBERTA PENSIONS ADMINISTRATION CORPORATION
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Other Revenue				
Administration Fees from Pension Funds	10,801	8,614	9,192	7,968
Administration Fees from Ministries	106	107	108	115
Total Revenue	10,907	8,721	9,300	8,083
EXPENSE				
Program				
Operating Costs	10,907	8,721	9,300	8,083
Total Expense	10,907	8,721	9,300	8,083
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	-	-	-

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	-	-	-	-
Net Revenue (Expense) for the Year	-	-	-	-
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

CHANGE IN CAPITAL ASSETS

New Capital Investment	2,600	903	958	1,048
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(728)	(325)	(400)	(359)
Increase (Decrease) in Capital Assets	1,872	578	558	689

ALBERTA SECURITIES COMMISSION
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Various	459	450	382	326
Premiums, Fees and Licences				
Various	9,155	10,115	7,458	12,540
Total Revenue	9,614	10,565	7,840	12,866
EXPENSE				
Program				
Operating Costs	7,957	7,235	6,821	5,876
Total Expense	7,957	7,235	6,821	5,876
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	1,657	3,330	1,019	6,990

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at Beginning of Year	12,980	9,650	7,711	2,660
Net Revenue (Expense) for the Year	1,657	3,330	1,019	6,990
Accumulated Net Revenue (Expense) at End of Year	14,637	12,980	8,730	9,650

CHANGE IN CAPITAL ASSETS

New Capital Investment	100	322	50	371
Less: Disposal of Capital Assets	-	-	-	-
Less: Capital Amortization	(200)	(180)	(112)	(141)
Increase (Decrease) in Capital Assets	(100)	142	(62)	230

ALBERTA GOVERNMENT TELEPHONES COMMISSION*
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Interest	33,898	54,400	54,400	85,627
Other	-	500	-	-
Other Revenue				
Sale of Assets	35	4,100	2,905	2,963
Total Revenue	33,933	59,000	57,305	88,590
EXPENSE				
Interest	32,989	52,900	52,900	82,766
Management and Professional Fees	-	-	-	-
Other	-	-	-	-
Tax Provision	-	-	-	-
Total Expense	32,989	52,900	52,900	82,766
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	944	6,100	4,405	5,824

* This entity is a commercial enterprise or Crown-controlled corporation. Accordingly, the entity's net revenue (i.e. revenue less expense) appears on the ministry consolidated income statement as revenue only and no expense is shown.

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at Beginning of Year	-	-	-	-
Net Revenue (Expense) for the Year	944	6,100	4,405	5,824
Amount transferred to General Revenue Fund	(944)	(6,100)	(4,405)	(5,824)
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

ALBERTA INTERMODAL SERVICES LTD.*
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Various	-	7	4	6
Other Revenue				
Lease Revenue	-	127	135	136
Total Revenue	-	134	139	142
EXPENSE				
Discontinuance of Operations	-	2	4	-
Loss on Sale of Capital Assets	-	840	-	-
Administration	-	-	-	1
Total Expense	-	842	4	1
GAIN (LOSS) ON DISPOSAL OF ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	(708)	135	141

* This entity is a commercial enterprise or Crown-controlled corporation. Accordingly, the entity's net revenue (i.e. revenue less expense) appears on the ministry consolidated income statement as revenue only and no expense is shown.

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at Beginning of Year	278	986	981	845
Net Revenue (Expense) for the Year	-	(708)	135	141
Accumulated Net Revenue (Expense) at End of Year	278	278	1,116	986

CREDIT UNION DEPOSIT GUARANTEE CORPORATION*
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Assessments and Interest	12,936	13,380	11,805	12,809
Total Revenue	12,936	13,380	11,805	12,809
EXPENSE				
Administration (Deposit Insurance)	3,104	3,000	2,960	2,369
Special Contribution (Deposit Insurance)	5,347	5,000	4,915	4,652
Financial Assistance and Other (Deposit Insurance)	773	700	1,030	-
Bond Premium (Master Bond)	571	-	540	490
Administration (Master Bond)	150	150	150	175
Claims (Master Bond)	200	30	210	32
Total Expense	10,145	8,880	9,805	7,718
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	2,791	4,500	2,000	5,091

* This entity is a commercial enterprise or Crown-controlled corporation. Accordingly, the entity's net revenue (i.e. revenue less expense) appears on the ministry consolidated income statement as revenue only and no expense is shown.

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	57,181	52,681	51,580	47,590
Net Revenue (Expense) for the Year	2,791	4,500	2,000	5,091
Accumulated Net Revenue (Expense) at End of Year	59,972	57,181	53,580	52,681

TREASURY - Continued

N.A. PROPERTIES (1994) LTD.*
INCOME STATEMENT
(thousands of dollars)

	1998-99	Comparable	Comparable	Comparable
	Estimates	1997-98	1997-98	1996-97
		Forecast	Budget	Actual
REVENUE				
Other Revenue				
Net Real Estate, Mortgage Sales and Rental Income	-	-	-	(325)
Total Revenue	-	-	-	(325)
EXPENSE				
Administration, Provisions and Debt Services Expenses	500	1,000	1,500	4,914
Total Expense	500	1,000	1,500	4,914
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	(500)	(1,000)	(1,500)	(5,239)

* This entity is a commercial enterprise or Crown-controlled corporation. Accordingly, the entity's net revenue (i.e. revenue less expense) appears on the ministry consolidated income statement as revenue only and no expense is shown.

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	(12,008)	(11,008)	(18,643)	(14,543)
Net Revenue (Expense) for the Year	(500)	(1,000)	(1,500)	(5,239)
Amount transferred from General Revenue Fund	-	-	-	8,774
Accumulated Net Revenue (Expense) at End of Year	(12,508)	(12,008)	(20,143)	(11,008)

TREASURY BRANCHES DEPOSITS FUND*
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Investment Income				
Net Interest Income	244,294	245,000	231,473	239,978
Provision for Credit Losses	(28,153)	(35,000)	(42,614)	(198,343)
Other	80,216	66,880	67,528	66,070
Total Revenue	296,357	276,880	256,387	107,705
EXPENSE				
Administration Expenses	242,000	237,000	239,329	232,035
Deposit Guarantee Fee	8,019	-	-	-
Total Expense	250,019	237,000	239,329	232,035
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	46,338	39,880	17,058	(124,330)

* This entity is a commercial enterprise or Crown-controlled corporation. Accordingly, the entity's net revenue (i.e. revenue less expense) appears on the ministry consolidated income statement as revenue only and no expense is shown.

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	(112,098)	(151,978)	(50,948)	(27,648)
Net Revenue (Expense) for the Year	46,338	39,880	17,058	(124,330)
Accumulated Net Revenue (Expense) at End of Year	(65,760)	(112,098)	(33,890)	(151,978)

CHEMBIOMED LTD.*
INCOME STATEMENT
(thousands of dollars)

	1998-99	Comparable	Comparable	Comparable
	Estimates	1997-98 Forecast	1997-98 Budget	1996-97 Actual
REVENUE				
Investment Income				
Various	-	8	-	-
Other Revenue				
Various	-	20	-	23
Total Revenue	-	28	-	23
EXPENSE				
Interest to Shareholders	-	1,400	-	1,406
Miscellaneous	-	-	-	13
Total Expense	-	1,400	-	1,419
GAIN (LOSS) ON DISPOSAL OF ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	-	(1,372)	-	(1,396)

* This entity is a commercial enterprise or Crown-controlled corporation. Accordingly, the entity's net revenue (i.e. revenue less expense) appears on the ministry consolidated income statement as revenue only and no expense is shown.

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at				
Beginning of Year	(63,234)	(61,862)	(60,466)	(60,466)
Net Revenue (Expense) for the Year	-	(1,372)	-	(1,396)
Accumulated Net Revenue (Expense) at End of Year	(63,234)	(63,234)	(60,466)	(61,862)

GAINERS INC.*
INCOME STATEMENT
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Other Revenue				
Gain on Sale of Real Estate	-	312	-	1,903
Miscellaneous	-	32	-	299
Total Revenue	-	344	-	2,202
EXPENSE				
Program				
Operations Costs and Expenses	1,200	886	-	1,597
Other Costs	-	597	-	400
Total Expense	1,200	1,483	-	1,997
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	-	-	-	-
NET REVENUE (EXPENSE)	(1,200)	(1,139)	-	205

* This entity is a commercial enterprise or Crown-controlled corporation. Accordingly, the entity's net revenue (i.e. revenue less expense) appears on the ministry consolidated income statement as revenue only and no expense is shown.

CHANGE IN ACCUMULATED NET REVENUE (EXPENSE)

Accumulated Net Revenue (Expense) at Beginning of Year **	-	-	-	-
Net Revenue (Expense) for the Year	(1,200)	(1,139)	-	205
Amount transferred from (to) General Revenue Fund	1,200	1,139	-	(205)
Accumulated Net Revenue (Expense) at End of Year	-	-	-	-

** Losses of \$219,266,000 have been included in Public Accounts for 1995-96 and preceding years.

TREASURY - Continued

MINISTRY
CONSOLIDATION SCHEDULE
(thousands of dollars)

	1998-99 Estimates	Comparable 1997-98 Forecast	Comparable 1997-98 Budget	Comparable 1996-97 Actual
REVENUE				
Department from:				
Alberta Heritage Savings Trust Fund - investment income	(716,200)	(719,500)	(854,900)	(756,448)
Alberta Securities Commission - administration fee	(30)	(31)	-	(28)
Alberta Pensions Administration Corporation - administration fees	(103)	(103)	(88)	(77)
Ministry Entities	(2,734)	(2,670)	(2,841)	(1,949)
Revenue from Consolidated Entities' Retained Earnings:				
- Revolving Funds	-	-	-	(22)
- Alberta Government Telephones Commission	(900)	(6,100)	(1,500)	(23,140)
Alberta Heritage Savings Trust Fund from:				
Debt Servicing Costs	(10,000)	(15,000)	-	(17,123)
Alberta Municipal Financing Corporation - interest	(17,500)	(17,500)	(17,500)	(17,482)
Alberta Risk Management Fund from Ministry Entities	(6,147)	(1,087)	(1,080)	(27)
Alberta Pensions Administration Corporation from:				
MLA Pension administration fees	(51)	(52)	(52)	(52)
Judges Pension administration fees	-	-	-	(21)
Alberta Government Telephones Commission - fiscal year adjustment	-	-	(97)	-
Alberta Municipal Financing Corporation - fiscal year adjustment	-	-	-	(5,510)
Alberta Municipal Financing Corporation - restricted earnings	-	(17,018)	-	(44,086)
N.A. Properties (1994) Ltd. - indemnity payment from Province	500	1,000	1,500	5,239
Alberta Intermodal Services Ltd. - profit for the year	-	708	(135)	(135)
Chembiomed Ltd. - loss for the year	-	1,372	-	1,396
Gainers Inc. - loss for the year	1,200	1,139	-	(205)
Total Revenue Consolidation Adjustments	(751,965)	(774,842)	(876,693)	(859,670)
EXPENSE				
Program				
Department to:				
Ministry entities	(2,734)	(2,670)	(2,841)	(1,949)
Alberta Pensions Administration Corporation				
- MLA Pension administration fees	(51)	(52)	(52)	(52)
- Judges Pension administration fees	-	-	-	(21)
Alberta Heritage Savings Trust Fund to:				
Department - investment income	(716,200)	(719,500)	(854,900)	(756,448)
Alberta Municipal Finance Corporation to AHSTF	(17,500)	(17,500)	(17,500)	(17,482)
Alberta Municipal Financing Corporation - restricted loss	(10,044)	-	(13,517)	-
Alberta Municipal Financing Corporation - fiscal year adjustment	-	-	-	(5,510)
Valuation Adjustments - Alberta Risk Management Fund	-	-	-	(6,107)
Valuation Adjustments - Principal Group Limited noteholders	-	-	(15,000)	-
Alberta Risk Management Fund from Ministry Entities	(40)	(1,087)	(1,080)	(27)
Alberta Pensions Administration Corporation to:				
Department - administration fees	(103)	(103)	(88)	(77)
Alberta Securities Commission to Department - administration fees	(30)	(31)	-	(28)
Total Program Consolidation Adjustments	(746,702)	(740,943)	(904,978)	(787,701)
Debt Servicing Costs				
Alberta Heritage Savings Trust Fund	(10,000)	(15,000)	-	(17,123)
Total Debt Servicing Costs Consolidation Adjustments	(10,000)	(15,000)	-	(17,123)
Total Expense Consolidation Adjustments	(756,702)	(755,943)	(904,978)	(804,824)

MINISTRY
MANPOWER AUTHORIZATION
 Full-Time Equivalent Employment

	1998-99 Estimates	Comparable 1997-98 Budget
Department	435	423
Alberta Insurance Council	16	15
Alberta Pensions Administration Corporation	126	124
Alberta Securities Commission	88	77
Total Full-Time Equivalent Employment	665	639

AMOUNTS TO BE VOTED
For the fiscal year ending March 31, 1999

MINISTRY/ VOTE	Estimates
	\$
GOVERNMENT	
ADVANCED EDUCATION AND CAREER DEVELOPMENT	
Operating Expense.....	1,228,086,000
Capital Investment.....	3,045,000
Non-Budgetary Disbursements.....	64,800,000
AGRICULTURE, FOOD AND RURAL DEVELOPMENT	
Operating Expense.....	329,464,000
Capital Investment.....	1,561,000
COMMUNITY DEVELOPMENT	
Operating Expense.....	307,651,000
Capital Investment.....	110,000
ECONOMIC DEVELOPMENT	
Operating Expense.....	114,537,000
Capital Investment.....	415,000
Lottery Fund Payments.....	173,300,000
EDUCATION	
Operating Expense.....	1,913,237,000
Capital Investment.....	270,000
Non-Budgetary Disbursements.....	104,500,000
ENERGY	
Operating Expense.....	71,902,000
Capital Investment.....	1,315,000
ENVIRONMENTAL PROTECTION	
Operating Expense.....	265,646,000
Capital Investment.....	8,159,000
EXECUTIVE COUNCIL	
Operating Expense.....	12,107,000
FAMILY AND SOCIAL SERVICES	
Operating Expense.....	1,373,085,000
Capital Investment.....	9,336,000
HEALTH	
Operating Expense.....	4,181,800,000
Capital Investment.....	1,150,000
INTERGOVERNMENTAL AND ABORIGINAL AFFAIRS	
Operating Expense.....	24,350,000

AMOUNTS TO BE VOTED - Continued
For the fiscal year ending March 31, 1999

MINISTRY/ VOTE	Estimates
	\$
JUSTICE	
Operating Expense.....	349,801,000
Capital Investment.....	1,580,000
LABOUR	
Operating Expense.....	28,300,000
Capital Investment.....	300,000
MUNICIPAL AFFAIRS	
Operating Expense.....	472,072,000
Capital Investment.....	2,542,000
Non-Budgetary Disbursements.....	22,900,000
PUBLIC WORKS, SUPPLY AND SERVICES	
Operating Expense.....	436,725,000
Capital Investment.....	50,310,000
SCIENCE, RESEARCH AND INFORMATION TECHNOLOGY	
Operating Expense.....	43,645,000
TRANSPORTATION AND UTILITIES	
Operating Expense.....	545,768,000
Capital Investment.....	174,050,000
TREASURY	
Operating Expense.....	36,157,000
Capital Investment.....	3,396,000
Non-Budgetary Disbursements.....	6,107,000
Amount of operating expense to be voted under section 1 (2) of the Appropriation Act, 1998 (Government Estimates).....	11,734,333,000
Amount of capital investment to be voted under section 2 (2) of the Appropriation Act, 1998 (Government Estimates).....	257,539,000
Amount of non-budgetary disbursements to be voted under section 3 of the Appropriation Act, 1998 (Government Estimates).....	198,307,000
Amount of Lottery Fund payments to be voted under section 4 of the Appropriation Act, 1998 (Government Estimates).....	173,300,000

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Alberta Foundation for the Arts	88
Alberta Gaming and Liquor Commission	119
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Alberta Heritage Foundation for Medical Research Endowment Fund	392
Alberta Heritage Savings Trust Fund	393
Alberta Heritage Scholarship Fund	394
Alberta Historical Resources Foundation	89
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Alberta Intermodal Services Ltd.	401
Alberta Motion Picture Development Corporation	116
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Alberta Oil Sands Technology and Research Authority	159
Alberta Opportunity Company	117
Alberta Pensions Administration Corporation	398
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Alberta Risk Management Fund	395
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Alberta Social Housing Corporation	315
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Alberta Sport, Recreation, Parks and Wildlife Foundation	90
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Calgary Rockyview Child and Family Services Authority	225
Central Region Persons with Developmental Disabilities Community Board	221
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Crop Reinsurance Fund of Alberta	61
Edmonton Region Persons with Developmental Disabilities Community Board	220
Education Revolving Fund	138
Environmental Protection and Enhancement Fund	180
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Gas Alberta Operating Fund	373
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Personnel Administration Office Revolving Fund	41
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Alberta Government Telephones Commission	400
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